



Executive Board Special Meeting

October 21, 2024

3:00 pm to 5:00 pm

**777 Cypress Ave. Enterprise Conference Room
Redding, CA 96001**

10/21 – Enterprise Conference Room

Join Zoom Meeting

<https://us06web.zoom.us/j/88420074250?pwd=yozTXxxQxXG3bq0MXH7p2YvPXn19uT.1>

Meeting ID: 884 2007 4250

Passcode: 996477

1(669)444-9171

Teleconference locations:

Sierra County Behavioral Health

**706 Mill Street
Loyalton, CA 9611**

Del Norte County Health and Human Services

**455 K Street
Crescent City, CA 95531**

Teach I.N.C

**112 E 2nd Street
Alturas, CA 96101**

Lassen County Health and Social Services

**1445 Paul Bunyan, Suite B
Susanville, CA 96130**

Siskiyou County Behavioral Health

**2060 Campus Dr.
Yreka, CA 96097**

Plumas County

**PCIRC
591 Main Street
Quincy, CA 95971**

Executive Board Members

Kristen Schreder,

County of Shasta, Chair

Maddelyn Bryan,

County of Siskiyou, Co-
Chair

Grace Poor

County of Lassen

Cathy Rahmeyer,

County of Plumas

Carol Madison,

County of Modoc

Sheryll Prinz-McMillan,

County of Sierra

Michael Coats,

County of Del Norte



To Address the Board: Members of the public may address the Board on any agenda item. Pursuant to the Brown Act (Govt. Code section 54950, et seq.) Board action or discussion cannot be taken on non-agenda matters but the board may briefly respond to statements or questions. You may submit your public comment via email to norcalcoc@cityoffredding.org that will be read into the record.

1. Call to Order/Quorum Established/Introductions

2. Public Comments (limited to 3 mins. per comment)

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

3. Presentation on HMIS Data Sharing Request from Partnership HealthPlan of California

4. Action Items

I. Approve HMIS data sharing with Partnership HealthPlan of California

Approve sharing HMIS data with Partnership HealthPlan of California based on information provided as it pertains to HHIP funding.

II. Approve the NorCal CoC final 2024 Sheltered PIT/HIC Report

Executive Board to review and approve the NorCal CoC final 2024 Sheltered PIT/HIC report.

[Attachment A – NorCal CoC final 2023 Sheltered PIT/HIC report](#)

III. Approve the NorCal CoC Emergency Transfer Plan and MOU

Executive Board to review and approve the NorCal CoC Emergency Transfer Plan and MOU in draft form. Final version will be brought back to the executive Board for approval no later than February 1, 2025.

[Attachment B – NorCal CoC final 2023 Sheltered PIT/HIC report](#)

IV. Approve the Rating and Ranking Committee results for the FY 2024 Collaborative Application Projects.

Executive Board to review and approve the final rating and ranking results provided by the R&R Committee on October 4, 2024. Information will be provided regarding the rating and ranking process and the Executive Board members may clarify any questions prior to approval.

[Attachment C – Rating & Ranking Committee October 4, 2024](#)

V. Approve the submission of the FY2024 Collaborative Application for CA-516

Approve the Collaborative Applicant to update, complete, and submit the FY2024 Collaborative Application for CA-516 based on information provided by the NorCal CoC Advisory Boards and the NorCal CoC Executive Board so long as the public postings and final submissions are done according to timelines published in the local NOFA.

[Attachment D – FY 2024 Collaborative Application for CA-516 Draft in eight parts](#)

1. FY 2024 Priority Listing
2. FY 2024 CoC Application
3. Housing in Partners II 2024 Renewal
4. HMIS 2024 Renewal
5. CES 2024 Renewal
6. 2024 Planning Application
7. 2024 DV Bonus Application
8. 2024 Expansion Application



5. Discussion Items

- I. Governance Charter
- II. HMIS Committee

6. Reports

- I. City of Redding
- II. UWNC
- III. PIT Administrator
- IV. NorCal CoC Members – County Updates

7. Adjournment

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the City of Redding Housing Division at (530)225-4048 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.

Next Executive Board Meetings
November 21, 2024 1pm – 3pm

id	inventoryR	organizati	organizati	victimServ	projectName	projectId	projectType	Updated	PITCount
180572	4	FaithWork:	17	No	FW Francis Court (TH)	26	TH: Transitional Housing		49
180573	5	FaithWork:	17	No	FW House of Cornelius (TH)	45	TH: Transitional Housing		3
180575	7	Lutheran S	345	No	LSS ACTS TAY (TH)	346	TH: Transitional Housing		11
180576	8	Health and	4	No	HHSA Home Safe Program (ES)	352	ES: Emergency Shelter (Entry/Exit)		3
180581	13	Del Norte I	338	No	DNHHS Family Stabilization Program FAST (ES)	418	ES: Emergency Shelter (Entry/Exit)		24
180822	96	Del Norte I	338	No	DN FSP HSP-transitional	420	ES: Emergency Shelter (Entry/Exit)		13
180582	14	Del Norte I	338	No	DNHHS Homeless Assistance Program (ES)	421	ES: Emergency Shelter (Entry/Exit)		5
180583	15	Del Norte I	338	No	DNHHS Mental Health Service Act MHSA (ES)	422	ES: Emergency Shelter (Entry/Exit)		10
180585	17	Lassen Co	379	No	LCHSS LW HDAP (ES)	431	ES: Emergency Shelter (Entry/Exit)		4
180586	18	Lassen Co	379	No	LCHSS LW HSP (ES)	432	ES: Emergency Shelter (Entry/Exit)		20
180647	79	TEACH Mc	18	No	Sexual Assault Transitional House	471	TH: Transitional Housing		4
180587	19	Nations Fir	12	No	VRC Park Marina (TH)	477	TH: Transitional Housing		5
180588	20	Siskiyou C	267	No	SisCHHS Housing Support Program (ES)	552	ES: Emergency Shelter (Entry/Exit)		38
180589	21	Del Norte I	565	No	DNMP Mission Possible Home (TH)	566	TH: Transitional Housing		6
180590	22	Del Norte I	565	No	DNMP Mission Possible Home (ES)	567	ES: Emergency Shelter (Entry/Exit)		6
180591	23	Del Norte I	338	No	DNHHS CalWorks Homeless Asst (ES)	576	ES: Emergency Shelter (Entry/Exit)		11
180592	24	Environme	580	No	Plumas Commons- Mill Street	582	TH: Transitional Housing		1
180593	25	Environme	580	No	Plumas Commons- Pine St	583	TH: Transitional Housing		4
180596	28	Del Norte I	598	Yes	DNHH DV Emergency Shelter (ES)	599	ES: Emergency Shelter (Entry/Exit)		2
180650	82	One Safe I	256	Yes	Emergency Shelter Domestic Violence Shelter	605	ES: Emergency Shelter (Entry/Exit)		5
180651	83	One Safe I	256	Yes	OSP: Transitional Housing Program	606	TH: Transitional Housing		2
180597	29	TEACH Mc	18	No	TEACH Domestic Violence (TH)	612	TH: Transitional Housing		3
180598	30	Pathways I	613	No	PTH Emergency Shelter (ES)	614	ES: Emergency Shelter (Entry/Exit)		6
180599	31	Shasta Co	10	No	SCHC HOPE Medical Respite (ES)	623	ES: Emergency Shelter (Entry/Exit)		12
180600	32	Ready for I	624	No	RFL HHAP-Host Homes (TH)	625	TH: Transitional Housing		5
180601	33	Health and	4	No	HHSA HDAP (ES)	627	ES: Emergency Shelter (Entry/Exit)		6
180602	34	Health and	4	No	HHSA Housing Support Program (ES)	628	ES: Emergency Shelter (Entry/Exit)		14
180603	35	Good New	653	No	Women's Shelter	654	ES: Emergency Shelter (Entry/Exit)		51
180640	72	Good New	653	No	Men's Shelter	655	ES: Emergency Shelter (Entry/Exit)		108
180639	71	Good New	653	No	Men's New Life Recovery Program	656	TH: Transitional Housing		20
180641	73	Good New	653	No	Women's New Life Recovery Program	657	TH: Transitional Housing		6
180652	84	Lassen Fa	659	No	Emergency Shelter	662	ES: Emergency Shelter (Entry/Exit)		7
180655	87	Crossroad:	663	No	Shelter	664	ES: Emergency Shelter (Entry/Exit)		10
180656	88	Crossroad:	663	No	Grace Gables	666	TH: Transitional Housing		6
180657	89	Crossroad:	663	No	Philemon House	667	TH: Transitional Housing		2
180637	69	Environme	580	No	Plumas Commons - Lawrence	679	TH: Transitional Housing		3
180607	39	Siskiyou C	267	No	Siskiyou HHSA Home Safe (ES)	716	ES: Emergency Shelter (Entry/Exit)		6
180609	41	Siskiyou C	267	No	Siskiyou County HDAP (ES)	721	ES: Emergency Shelter (Entry/Exit)		10
180654	86	Del Norte C	733	No	DN Transition Housing/ Oxford House	734	TH: Transitional Housing		7
180612	44	Del Norte C	733	No	Oxford House #2 Lost Coast (TH)	735	TH: Transitional Housing		7
180613	45	Del Norte C	733	No	Oxford House #3 Sequoia (TH)	736	TH: Transitional Housing		0
180614	46	Lassen Co	379	No	LCHSS Whole Person Care (ES)	737	ES: Emergency Shelter (Entry/Exit)		1
180659	91	Siskiyou D	742	No	Siskiyou Domestic Violence & Crisis Center	743	ES: Emergency Shelter (Entry/Exit)		1
180638	70	Modoc Co	554	No	Housing Support Program	744	ES: Emergency Shelter (Entry/Exit)		8
180615	47	Siskiyou C	267	No	Siskiyou County BFH (ES)	745	ES: Emergency Shelter (Entry/Exit)		10
180617	49	Lassen Co	379	No	LCHSS Bringing Families Home (ES)	760	ES: Emergency Shelter (Entry/Exit)		1
180619	51	Modoc Co	554	No	MCSS Bringing Families Home (RRH)	764	ES: Emergency Shelter (Entry/Exit)		3
180620	52	Modoc Co	554	No	MCSS Home Safe (ES)	765	ES: Emergency Shelter (Entry/Exit)		1
180622	54	Plumas Cr	19	No	PCIRC Homesafe (ES)	767	ES: Emergency Shelter (Entry/Exit)		1
180623	55	Hill Countr	8	No	HCCC Center of Hope YAP	775	TH: Transitional Housing		10
180662	94	Crossroad:	663	No	Hill House	784	TH: Transitional Housing		7
180624	56	Del Norte I	338	No	DNHHS HDAP (ES)	791	ES: Emergency Shelter (Entry/Exit)		4
180625	57	Lassen Co	379	No	LCHSS HomeSafe (ES)	802	ES: Emergency Shelter (Entry/Exit)		2
180626	58	Siskiyou C	267	No	CESH Emergency Shelter/Motel Vouchers	805	ES: Emergency Shelter (Entry/Exit)		1
180627	59	Lassen Co	379	No	Susanville Indian Rancheria ESG-CV (ES)	807	ES: Emergency Shelter (Entry/Exit)		5
180628	60	United Wa	808	No	South Market Street Micro Shelter (ES)	809	ES: Emergency Shelter (Entry/Exit)		8
180631	63	No Bounde	777	No	Jayson's House (ES)	816	ES: Emergency Shelter (Entry/Exit)		62
180632	64	No Bounde	777	No	Angel's Way (ES)	817	ES: Emergency Shelter (Entry/Exit)		105
180660	92	New Life D	835	No	New Life Discovery Project	836	ES: Emergency Shelter (Entry/Exit)		57
180634	66	Lassen Co	379	No	Lassen Works THA (ES)	839	ES: Emergency Shelter (Entry/Exit)		11
180653	85	Lassen Fa	659	No	Transitional Housing	840	TH: Transitional Housing		3
180649	81	TEACH Mc	18	No	Emergency Shelter	842	ES: Emergency Shelter (Entry/Exit)		0
180661	93	Modoc Co	843	No	Full Service Partnership Program	844	ES: Emergency Shelter (Entry/Exit)		2
180658	90	Karuk Trib	727	No	Slater Fire Non-Congregate Emerg. Shelter/Trailers	845	ES: Emergency Shelter (Entry/Exit)		58
180642	74	Siskiyou C	267	No	MHSA-FSP Emergency Shelter/Motel Vouchers	846	ES: Emergency Shelter (Entry/Exit)		17
180644	76	Siskiyou C	267	No	Division Interim Housing	848	ES: Emergency Shelter (Entry/Exit)		7
180645	77	Siskiyou C	267	No	CalWorks THA	849	ES: Emergency Shelter (Entry/Exit)		9
180636	68	Youth Em	749	No	Becky's Place Youth Shelter	850	ES: Emergency Shelter (Entry/Exit)		6
180823	97	Shasta Co	10	No	SCHC Short-Term Post Hospital (ES)	853	ES: Emergency Shelter (Entry/Exit)		12
180821	95	Ready for I	624	No	Short Term Motel Stay	856	ES: Emergency Shelter (Entry/Exit)		17
		Del Norte I	338	no	DN Project RoomKey Legacy Interim Shelter	675	TH: Transitional Housing		26
									970

id	inventoryR	organizatio	organizatio	victimServi	projectName	projectId	projectType	UpdatedPITCount
180585	17	Lassen Co	379	No	LCHSS LV	431	ES: Emerg	4
180586	18	Lassen Co	379	No	LCHSS LV	432	ES: Emerg	20
180652	84	Lassen Fai	659	No	Emergency	662	ES: Emerg	7
180655	87	Crossroads	663	No	Shelter	664	ES: Emerg	10
180656	88	Crossroads	663	No	Grace Gab	666	TH: Transi	6
180657	89	Crossroads	663	No	Philemon H	667	TH: Transi	2
180614	46	Lassen Co	379	No	LCHSS WI	737	ES: Emerg	1
180617	49	Lassen Co	379	No	LCHSS Bri	760	ES: Emerg	1
180662	94	Crossroads	663	No	Hill House	784	TH: Transi	7
180625	57	Lassen Co	379	No	LCHSS Ho	802	ES: Emerg	2
180627	59	Lassen Co	379	No	Susanville	807	ES: Emerg	5
180634	66	Lassen Co	379	No	Lassen Wc	839	ES: Emerg	11
180653	85	Lassen Fai	659	No	Transitiona	840	TH: Transi	3

id	inventoryR	organizatio	organizatio	victimServi	projectNan	projectId	projectType	UpdatedPITCount
180592	24	Environme	580	No	Plumas Co	582	TH: Transil	1
180593	25	Environme	580	No	Plumas Co	583	TH: Transil	4
180637	69	Environme	580	No	Plumas Co	679	TH: Transil	3
180622	54	Plumas Cri	19	No	PCIRC Hoi	767	ES: Emerg	1

id	inventoryR	organizatio	organizatio	victimServi	projectNan	projectId	projectType	UpdatedPITCount
180647	79	TEACH Mc	18	No	Sexual Ass	471	TH: Transil	4
180597	29	TEACH Mc	18	No	TEACH Dc	612	TH: Transil	3
180638	70	Modoc Col	554	No	Housing St	744	ES: Emerg	8
180619	51	Modoc Col	554	No	MCSS Brin	764	ES: Emerg	3
180620	52	Modoc Col	554	No	MCSS Hor	765	ES: Emerg	1
180649	81	TEACH Mc	18	No	Emergency	842	ES: Emerg	0
180661	93	Modoc Col	843	No	Full Servic	844	ES: Emerg	2

id	inventoryR	organizatio	organizatio	victimServi	projectName	projectId	projectType	UpdatedPIT	Count
180581	13	Del Norte I	338	No	DNHHS Fa	418	ES: Emerg	24	
180822	96	Del Norte I	338	No	DN FSP H	420	ES: Emerg	13	
180582	14	Del Norte I	338	No	DNHHS Hc	421	ES: Emerg	5	
180583	15	Del Norte I	338	No	DNHHS M	422	ES: Emerg	10	
180589	21	Del Norte M	565	No	DNMP Mis	566	TH: Transi	6	
180590	22	Del Norte M	565	No	DNMP Mis	567	ES: Emerg	6	
180591	23	Del Norte I	338	No	DNHHS Ca	576	ES: Emerg	11	
180596	28	Del Norte I	598	Yes	DNHH DV	599	ES: Emerg	2	
180654	86	Del Norte C	733	No	DN Transit	734	TH: Transi	7	
180612	44	Del Norte C	733	No	Oxford Hou	735	TH: Transi	7	
180613	45	Del Norte C	733	No	Oxford Hou	736	TH: Transi	0	
180624	56	Del Norte I	338	No	DNHHS HI	791	ES: Emerg	4	
		Del Norte I	338	no	DN Project	675	TH: Transi	26	

id	inventoryR	organizatio	organizatio	victimServi	projectName	projectId	projectType	UpdatedPITCount
180588	20	Siskiyou Co	267	No	SisCHHS F	552	ES: Emerg	38
180607	39	Siskiyou Co	267	No	Siskiyou H	716	ES: Emerg	6
180609	41	Siskiyou Co	267	No	Siskiyou Co	721	ES: Emerg	10
180659	91	Siskiyou D	742	No	Siskiyou D	743	ES: Emerg	1
180615	47	Siskiyou Co	267	No	Siskiyou Co	745	ES: Emerg	10
180626	58	Siskiyou Co	267	No	CESH Eme	805	ES: Emerg	1
180642	74	Siskiyou Co	267	No	MHSA-FSF	846	ES: Emerg	17
180644	76	Siskiyou Co	267	No	Division Int	848	ES: Emerg	7
180645	77	Siskiyou Co	267	No	CalWorks	849	ES: Emerg	9
180636	68	Youth Emp	749	No	Becky's Pl	850	ES: Emerg	6
180658	90	Karuk Trib	727	No	Slater Fire	845	ES: Emerg	58

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id	inventoryR	organizatio	organizatio	victimServi	projectNan	projectId	projectType	UpdatedPITCount
180572	4	FaithWork	17	No	FW Franci	26	TH: Transi	49
180573	5	FaithWork	17	No	FW House	45	TH: Transi	3
180575	7	Lutheran S	345	No	LSS ACTS	346	TH: Transi	11
180576	8	Health and	4	No	HHSA Hon	352	ES: Emerg	3
180587	19	Nations Fir	12	No	VRC Park	477	TH: Transi	5
180650	82	One Safe F	256	Yes	Emergency	605	ES: Emerg	5
180651	83	One Safe F	256	Yes	OSP: Tran	606	TH: Transi	2
180598	30	Pathways f	613	No	PTH Emer	614	ES: Emerg	6
180599	31	Shasta Col	10	No	SCHC HOI	623	ES: Emerg	12
180600	32	Ready for I	624	No	RFL HHAF	625	TH: Transi	5
180601	33	Health and	4	No	HHSA HD/	627	ES: Emerg	6
180602	34	Health and	4	No	HHSA Hou	628	ES: Emerg	14
180603	35	Good New	653	No	Women's S	654	ES: Emerg	51
180640	72	Good New	653	No	Men's Shel	655	ES: Emerg	108
180639	71	Good New	653	No	Men's New	656	TH: Transi	20
180641	73	Good New	653	No	Women's P	657	TH: Transi	6
180623	55	Hill Countr	8	No	HCCC Cer	775	TH: Transi	10
180628	60	United Wa	808	No	South Marl	809	ES: Emerg	8
180631	63	No Bounda	777	No	Jayson's H	816	ES: Emerg	62
180632	64	No Bounda	777	No	Angel's W	817	ES: Emerg	105
180660	92	New Life D	835	No	New Life D	836	ES: Emerg	57
180823	97	Shasta Col	10	No	SCHC Sho	853	ES: Emerg	12
180821	95	Ready for I	624	No	Short Terr	856	ES: Emerg	17

NorCal Continuum of Care
Emergency Transfer Plan for Victims of Domestic Violence, Dating Violence,
Sexual Assault, or Stalking

I. Context

The NorCal Continuum of Care (CoC) is committed to ensuring the safety of tenants receiving housing assistance. In compliance with the Violence Against Women Act (VAWA)¹, Housing Providers (HP) within the CoC allow tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an emergency transfer of assistance between housing units when facing imminent risk of harm. The ability to request a transfer is available regardless of sex, gender identity, or sexual orientation.² The ability of the CoC to honor such requests for tenants currently receiving assistance, however, may depend upon a preliminary determination that the tenant is or has been a victim of domestic violence, dating violence, sexual assault, or stalking, and on whether CoC has another dwelling unit that is available and is safe to offer the tenant for temporary or more permanent occupancy.

This plan outlines eligibility criteria for emergency transfers, required documentation, confidentiality protections, procedures for emergency transfers, and guidance for tenants on safety and security. It is based on a model emergency transfer plan published by the U.S. Department of Housing and Urban Development (HUD), the federal agency overseeing the NorCal CoC's adherence to VAWA.

¹ Despite the name of this law, VAWA protection is available to all victims of domestic violence, dating violence, sexual assault, and stalking, regardless of sex, gender identity, or sexual orientation.

² Housing providers cannot discriminate on the basis of any protected characteristic, including race, color, national origin, religion, sex, familial status, disability, or age. HUD-assisted and HUD-insured housing must be made available to all otherwise eligible individuals regardless of actual or perceived sexual orientation, gender identity, or marital status.

It is based on a model emergency transfer plan published by the U.S. Department of Housing and Urban Development (HUD), the federal agency overseeing the NorCal CoC's adherence to VAWA.

II. Purpose

To ensure the safety of tenants who face imminent risk of harm by providing clear policies and procedures for emergency housing transfers.

III. Policy Statement

The CoC aims to protect tenants in CoC-supported housing by establishing policies and protocols for relocating tenants who are at imminent risk of harm if they remain in their current housing unit. Emergency transfer requests are available regardless of sex, gender identity, or sexual orientation. The ability of a provider to honor such requests may depend on a preliminary determination that the tenant is or has been a victim of domestic violence, dating violence, sexual assault, or stalking, and on the availability of another safe dwelling unit.

IV. Components of Policy

A. Definitions: Key terms used in this policy include:

1. CoC-supported housing: Housing types covered by VAWA, including public housing programs, tenant-based, project-based Section 8, and other HUD-funded assistance.
2. Covered unit: A unit receiving HUD CoC funding.
3. External transfer: Moving to a different unit where the tenant must undergo a new application process.
4. Immediate Transfer: Relocation to a new unit within 48 hours, extendable up to 30 days.

5. Internal transfer: Relocation to a new unit within the same HP without a new application.
6. Interjurisdictional transfer: Moving to a different CoC geographic area or another housing authority's jurisdiction.
7. Reasonable belief: Standard of awareness that would lead an ordinary person to act with similar caution.
8. Safe unit: A location deemed safe by the tenant, where there is no imminent risk of harm.
9. Tenant: An individual or household receiving HUD housing assistance or legally residing in housing covered by this policy.

B. Eligibility: A tenant who is a victim of domestic violence, dating violence, sexual assault, or stalking, as provided in HUD's regulations at 24 CFR part 5, subpart L is eligible for an emergency transfer, if:

1. Reasonably believe there is a threat of imminent harm if they remain in their current unit.
2. If a sexual assault occurred on the premises within the past 90 days, the tenant may also qualify for an emergency transfer.
3. Tenants must explicitly request the transfer following the procedures described in this plan.

C. General Qualifications: To qualify, tenants must:

1. Explicitly request the transfer.
2. Reasonably believe there is a threat of imminent harm if they stay in their current unit, or

3. In the case of sexual assault, either believe there is a threat of imminent harm or have experienced the assault on the premises within the past 90 days.

C. Documentation: Tenant Transfer Request:

1. Requests must be submitted in writing, either by the tenant or the responsible housing agency. The tenant's written request, certifying their eligibility, is sufficient to meet VAWA requirements. Documentation to support the transfer request may include the following:
 - a. A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the CoC's program; OR
 - b. A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.

D. Reasonable Effort to Seek Alternate Unit: The CoC will make reasonable efforts to locate safe, comparable housing for tenants requesting emergency transfers. If immediate, comparable housing is not available, temporary safe housing will be arranged.

E. Confidentiality: NorCal CoC will keep confidential any information that the tenant submits in requesting an emergency transfer, and information about the emergency transfer, unless the tenant gives HP written permission to release the information on a time limited basis, or disclosure of the information is required by law or required for use in an eviction proceeding or hearing regarding termination of assistance from the covered program. This includes keeping

confidential the new location of the dwelling unit of the tenant, if one is provided, from the person(s) that committed an act(s) of domestic violence, dating violence, sexual assault, or stalking against the tenant. See the Notice of Occupancy Rights under the Violence Against Women Act For All Tenants for more information about HP's responsibility to maintain the confidentiality of information related to incidents of domestic violence, dating violence, sexual assault, or stalking.

- F. Transparency:** The NorCal CoC will ensure that this policy is accessible to HP's and tenants. Information about the Emergency Transfer Plan (ETP) will be available upon request and publicly on the NorCal CoC website, with due consideration for system safety.
- G. System-Level Reporting:** Records of transfer requests and outcomes will be maintained for at least three years. The CoC's project performance evaluation will not penalize programs for temporary housing placements that protect tenant safety.

V. Relationship to Other Policies

- A. California Civil Code:** The Civil Code allows survivors to end leases without penalties. The NorCal CoC will comply with this law and assist tenants with early lease termination if needed.
- B. Child Welfare Services:** For tenants involved with Child Welfare Services, existing court orders must be complied with. Temporary arrangements within the CoC may be necessary while court matters are resolved.
- C. Coordinated Entry System (CES):** The CES will ensure secure and confidential emergency transfers, coordinating with safe shelter systems and complying with federal and state confidentiality mandates.

- D. Prioritization and Housing Waiting Lists:** Emergency transfers will be prioritized based on safety needs, with efforts made to expedite transfers to comparable housing resources. Waiting list priorities will be managed without violating Fair Housing regulations.
- E. Office of the Public Defender / Law Enforcement:** For cases involving law enforcement or legal matters, the responsible housing agency will assist tenants in connecting with external organizations while maintaining confidentiality.
- F. Termination of Assistance** Reasons for Termination: Housing assistance or eviction policies remain consistent with existing regulations, ensuring that assistance is not terminated solely based on being a victim of violence.

VI. Limitations and Disclaimers

This policy does not override eligibility or occupancy requirements under covered housing programs. Providers are not liable for tenant safety beyond legal obligations.

VII. Key Features in Implementation:

- A. Immediate Internal Transfer:** Transfers should occur within 48 hours, if a safe unit is available.
- B. Trauma-Informed Care:** Providers should engage with tenants using trauma-informed principles.
- C. Client Choice:** Tenants may request transfers to different units if they believe the proposed unit is unsafe.
- D. Preferred Housing Providers:** MOUs with other providers can facilitate rapid transfers.
- E. Outreach and Support:** Tenants will be provided with information on support services and hotlines.

- F. Personnel Facilitating Emergency Transfers:** Staff should be knowledgeable in victim services and safety protocols, with relevant training and certifications.
- G. Time Limits:** Incidents must have occurred within the past 90 days or 180 days for lease termination. The CoC will process requests as quickly as possible, ideally within 48 hours.
- H. Unit Availability:** If no safe units are available, the CoC will assist in finding other HP's with safe units or provide temporary housing solutions.
- I. Plan Implementation Protocols**
 - 1. Request for Transfer: Tenants initiate requests through their case manager or HP. Documentation will include critical information for facilitating the transfer.
 - 2. Assessment: A brief assessment will determine the type and urgency of the transfer, ensuring safety. The Campbell's Danger Assessment may be used but is not required for immediate transfers.
 - 3. Communication: To maintain confidentiality, secure communication methods will be used.

VIII. Safety and Security of Tenants

Pending processing of the transfer and the actual transfer, if it is approved and occurs, the tenant is urged to take all reasonable precautions to be safe. Following is a list of National Domestic Violence, Sexual Assault and Stalking websites and contact numbers:

- Tenants who are or have been victims of domestic violence are encouraged to contact the National Domestic Violence Hotline at 1-800-799-7233, or a local domestic violence shelter, for assistance in creating a safety plan. For persons with hearing impairments, that hotline can be accessed by calling 1-800-787-3224 (TTY).

- Tenants who have been victims of sexual assault may call the Rape, Abuse & Incest National Network's National Sexual Assault Hotline at 800-656-HOPE or visit the online hotline at <https://ohl.rainn.org/online/> .
- Tenants who are or have been victims of stalking seeking help may visit the National Center for Victims of Crime's Stalking Resource Center at <https://www.victimsofcrime.org/our-programs/stalking-resource-center>.

IX. Attachments

- Attachment A: List of local organizations offering assistance to victims of domestic violence, dating violence, sexual assault, or stalking. (In Process)
- Attachment B: List of local Anti-Trafficking organizations (In Process)
- Attachment C: Assessment (TBD)
- Attachment C: MOU's (Sample MOU - In Process)

For more information or to request a copy of this policy, please contact the NorCal CoC or visit the NorCal CoC website.

Memorandum of Understanding
Between
NorCal Continuum of Care
And
[Housing Provider Name]

1. Purpose: This Memorandum of Understanding (MOU) establishes a framework for collaboration between the NorCal Continuum of Care (CoC) and [Housing Provider Name] (HP) to implement the Emergency Transfer Plan (ETP) for tenants who are victims of domestic violence, dating violence, sexual assault, or stalking. This MOU aims to ensure the safety and well-being of affected tenants by providing clear policies and procedures for emergency housing transfers.
2. Context: In compliance with the Violence Against Women Act, the NorCal CoC allows tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an emergency transfer of assistance between housing units when facing imminent risk of harm. The CoC is committed to honoring such requests, provided that eligibility criteria are met, and safe housing options are available.
3. Roles and Responsibilities of CoC: In accordance with the ETP, the CoC shall:
 - A. Ensure that the ETP is accessible to all tenants and housing providers within the CoC.
 - B. Maintain confidentiality regarding all information related to transfer requests and outcomes.
 - C. Provide information on support services and hotlines available to tenants in need.
 - D. Maintain records of transfer requests and outcomes for a minimum of three years.
4. Roles and Responsibilities of HP: In accordance with the ETP, the HP shall:
 - A. Accept and process emergency transfer requests from tenants in accordance with the ETP.
 - B. Conduct assessments to determine the eligibility of tenants requesting transfers and ensure required documentation is collected and retained in accordance with program requirements.
 - C. Implement trauma-informed care and ensure staff are knowledgeable about victim services and safety protocols.
 - D. Use secure communication methods to maintain the confidentiality of tenant information throughout the transfer process.
5. Emergency Transfer Procedures
 - A. Eligibility Determination: Verify that the tenant reasonably believes there is a threat of imminent harm or has experienced sexual assault on the premises within the past 90 days.
 - B. Transfer Requests: Tenants must submit written requests, which can be facilitated by the housing agency.
 - C. Immediate and Internal Transfers: Strive to complete transfers within 48 hours when a safe unit is available. Internal transfers should not require a new application process.
 - D. Documentation of Requests: Maintain written documentation of all transfer requests and the basis for eligibility determinations.

Commented [MD1]: The procedures in this section need to be clarified—who does what for A, C, and D?

6. Confidentiality: All information related to transfer requests, including the new location of the tenant's dwelling unit, shall remain confidential, except as required by law or with written permission from the tenant.
7. Training and Awareness: Both parties agree to engage in ongoing training and education regarding domestic violence, dating violence, sexual assault, and stalking, ensuring that all staff involved in the transfer process are equipped to provide support and assistance to affected tenants.
8. Term: This MOU will commence on **DATE** and shall terminate on **DATE**. Either party may terminate this MOU with 30 days written notice.
9. Amendments: This MOU may be amended by mutual agreement of both parties in writing.
10. Indemnification: Each party agrees to indemnify, defend, and hold harmless each other, for and from any loss or liability arising out of this MOU.
11. Compensation: There is no compensation associated with the services provided under this MOU.
12. Governing Law: This MOU shall be governed by and construed in accordance with the laws of the State of California, Shasta County. Any disputes arising out of in connection with this MOU shall be subject to the exclusive jurisdiction of the courts of Shasta County, California.
13. In the event of any legal action (including arbitration) to enforce or interpret this OU, the prevailing party shall be entitled to receive from the non-prevailing party and the non-prevailing party shall pay upon demand all reasonable fees and expenses of counsel for the prevailing party.
14. Counterparts: This MOU (or any amendment) may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.
15. Electronic Signatures: This MOU and related documents entered into in connection with this MOU are signed when a party's signature is delivered by facsimile, email, or other electronic medium. These signatures shall be treated in all respects as having the same force and effect as original signatures.
16. Severability: If any one or more of the provisions contained in the MOU is, for any reason, held to be invalid, illegal, or unenforceable in any respect, that invalidity, illegality, or unenforceability will not affect any other provisions of this MOU, but this MOU will be construed as if those invalid, illegal, or unenforceable provisions had never been contained in it, unless the deletion of those provisions would result in such a material change so as to cause completion of the transactions contemplated by this MOU to be unreasonable.
17. Signatures

By signing below, the parties agree to the terms outlined in this Memorandum of Understanding.

NorCal Continuum of Care

Signature: _____
Name: _____
Title: _____
Date: _____

[Housing Provider Name]
Signature: _____
Name: _____
Title: _____
Date: _____

Presentation to the Rating/Ranking Committee

October 4, 2024 Rating/Ranking

Note to Committee: Priority Listing will be completed after scoring discussion (all projects will be assigned a Tier order)

Agency Name	Project Name (esnaps)	Application Type	Project Type	Score	Ranking Order	Ranked Tier	Application Amount
Shasta Community Health Center	Partners Housing II	Renewal	PSH	85	3	Tier 1	\$ 306,194
United Way	Coordinated Entry	Renewal	CES	0	2	Tier 1	\$ 61,809
United Way	HMIS Renewal	Renewal	HMIS	0	1	Tier 1	\$ 30,000
One Safe Place	OSP DV Bonus	New - First Time	Joint TH-RRH	93	4	Tier 2	\$ 232,596
Shasta Community Health Center	Partners Housing II	New - Expansion	PSH	85	6	Tier 2	\$ 93,039
United Way	HMIS Expansion	New - Expansion	HMIS	85	5	Tier 2	\$ 92,400

Final Ranking Recommendation	Project Name	Ranking Order	Ranking Tier
United Way	HMIS Renewal	1	Tier 1
United Way	Coordinated Entry	2	Tier 1
Shasta Community Health Center	Partners Housing II	3	Tier 1
One Safe Place	OSP DV Bonus	4	Tier 2
United Way	HMIS Expansion	5	Tier 2
Shasta Community Health Center	Partners Housing II	6	Tier 2



**Final Ranking
Recommendation**

Running Totals			
	Amt Added	Amt Available	Difference
Tier 1	\$ 398,003	\$ 358,203	\$ (39,800)
Tier 2	\$ 418,035	\$ 39,800	\$ (378,235)
DV Bonus	\$ 306,194	\$ 232,593	\$ (73,601)
CoC Bonus	\$ 262,596	\$ 186,077	\$ (76,519)

Total by Project Type			
Coordinated Entry	\$ 93,039	11%	
HMIS	\$ 324,996	40%	
Joint Th- RRH	\$ 306,194	38%	
Perm Supportive Housing	\$ 91,809	11%	
Totals by Project Type	\$ 816,038	100%	

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: CA-516 - Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC

1A-2. Collaborative Applicant Name: City of Redding

1A-3. CoC Designation: CA

1A-4. HMIS Lead: United Way of Northern California

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	No
4.	Disability Service Organizations	Yes	Yes	No
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	Yes	Yes
9.	Law Enforcement	Yes	Yes	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
11.	LGBTQ+ Service Organizations	Yes	No	No
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	No

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	No
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Siskiyou County Food Bank	Yes	Yes	No
35.				

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

Each County within the CoC region provides bi-annual Cultural Competency training and also County staff have attended the training series presented by icf CALICH. Topics directly addressing Racial Equity have included Understanding Equity, Colorism, Historical Analysis of Racial Injustice and Lived Experience.

For the purposes of evaluating the local application submissions for State of CA funding and ESG, Race/Ethnicity values were reviewed based on HMIS data collection noting that some of the NorCal Counties are predominantly White or Hispanic with all other racial groups making up less than 5% of the homeless services enrollee's.

Primary languages spoken throughout the CoC region average 88% for English and 8% for Spanish speakers with all other languages under 1% so intake forms are translated to Spanish in the participating counties.

Various evaluative efforts conducted by CoC rating groups for State of CA funding examined Race/Ethnicity breakouts and interviewed applicants about their agency approaches to cultural humility education for staff members. Report for elements around exit rates, income/benefits increases, race/ethnicity rates as compared to the HMIS APR's overall figures for all project client's race/equity breakdowns as well as examinations of the LSA factors.

United Way of Northern California also conducts programming Homeless Project Connect where equity elements are incorporated into their data collection process.

The NorCAL Executive Board approved a comprehensive Data and Reporting Plan at the July 2024 meeting which had been in development since January 2024. The plan lays out 25 project performance elements all of which can be broken out by Race/Ethnicity attributes. Phased implementation of the Data Plan is slated for FY2025 through the Planning funds.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

(limit 2,500 characters)

1. CA-516 is multi-county Continuum and membership is open year-round to persons interested in participating in the CoC activities. Comprehensive CoC information is posted on the the NorCal Continuum of Care web site. The site offers public information about the nature of the CoC as well as instructions to apply for membership on the Executive Board or CoC Committees.

Appointments to participating County Advisory Boards are actively promoted through local word of mouth and Chair/Vice Chair notifications. New general members are actively recruited year-round. Membership applications for both advisory and committee members are available continually on the NorCal CoC web site and published in local media outlets. See the NorCal website here: https://www.cityofredding.gov/government/departments/housing/housing___community_development/norcal_continuum_of_care/index.php.

Parties interested in the efforts around the local homeless system of care may also receive ongoing information from the City of Redding about CoC and other news and events by joining the City of Redding's communications distribution list for the participating counties.

Additional information posted on the site encompasses updated information about CoC meeting schedules, agendas, and meeting minutes. The web pages also post current public notices including RFP opportunities and CoC specific information releases.

CoC meetings are held in accordance with the CA Brown Act; all meeting documents are posted at least 72 hours in advance of meetings. Documents are remediated in accordance with ADA standards published online in accordance with web site Content Accessibility Guidelines. Interpretation of documents or translations and meeting recordings are available upon request. Content is remediated according to Section 508 Standards.

2. The Disability Action Network Agency of Shasta County have staff who attend meetings and take information back to the agency and clients about targeted service provision that would benefit disabled persons who may be homeless or at-risk.

3. Karuk Tribe Housing Authority located in Siskiyou County (Happy Camp) provides remote location capability to attend CoC meetings and now has a voting member of the CoC. Persons representing LGBT interests and lived experience have become voting members of the CoC in the past reporting period.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	

- | | |
|----|--|
| 4. | took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness. |
|----|--|

(limit 2,500 characters)

1. NorCal has increased its network of stakeholders over the past year.

SHASTA AT HOME PLAN - Redding City Council and the Shasta County BoS collaborate on developing a 'Shasta At Home Plan' effort to address homelessness to provide a road map assisting in the allocation future funding

SHASTA HEALTH ASSESSMENT AND REDESIGN COLLABORATIVE, a group of health care leaders working to improve access to affordable healthcare for homeless persons especially those experiencing mental health and/or substance use challenges.

SHASTA OFFICE OF EDUCATION has representation that Chairs the ????

CAP Agency provides housing assistance including rental assistance support, connections to FESG funding and serves as the overall I&R throughout the region.

HOPE CONSUMER ADVISORY convenes with consumers in Redding to provide feedback, input and suggestions regarding service improvements;

SOCIAL SERVICES TRANSPORTATION ADVISORY ensures accessible public transportation for disabled and vulnerable persons with limited means.

SHASTA MENTAL HEALTH ALCOHOL ADVISORY reports to CoC as standing item updates around mobile crisis support, services for behavioral health and homeless persons, and also provides bridge housing service updates.

2. Meetings are conducted via the Brown Act in hybrid format. Contributors have opportunities to provide public comment. Comments received prior to each meeting are read during agenda items. A local independent media source, The Shasta Scout publishes information about the CoC meetings, and analysis on planning activities and homeless services updates. CoC meetings announcements, general info and public notices are posted on a website that may be located by searching 'NorCal CoC'. Feedback around homeless solutions are brought up via public comment and then non-CoC members are contacted by an Executive Committee member to gain deeper understandings how the CoC might be able to address.

3. Persons with disabilities are encouraged to contribute to CoC discussions by ensuring all persons are provided meeting materials in advance of meetings in appropriate formats as required by the American Disabilities Act of 1990 (42 U.S. Sec. 12132). Video and audio recorded, so persons regardless of disability status may request meeting recordings upon request of the Lead Agency.

4. City of Redding staff present public updates to the Redding City Council and County BoS on CoC activities and regional funding opportunities

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	

Describe in the field below how your CoC notified the public:

1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)

1. The NorCal CoC began notifying the CoC of application opportunities beginning in May 2024. Discussions were held regarding the tiering framework and how the renewals would work with new operators having their contracts switched. A 12-page RFP was released August 26 2024 posted to the NorCal CoC website and followup email messages were sent to the county advisory leads with notifications of the local RFP. A mandatory Bidder's Conference was held September 3rd and there were two followup office hours provided - all published in the local RFP including all deadlines.

2. The project application process was summarized with information links in the RFP and the Bidder's Conference provided an overview of the application process including the use of e-snaps. e-snaps support was provided for individual agencies to ensure they understood how to access either renewal or new project applications and basic information about how to respond to the NOFO questions. Office hours and individual assistance stressed printing and reviewing applicable detailed instruction sets for each project application.

3. Several NOFO updates were presented to the CoC Executive Board beginning July 2024 outlining the competitive tiering system, the current status of NorCal CoC Renewal Applications, impacts of the Bonus funds and the Rating and Ranking Process.

The R&R Committee held a dry run meeting in July to score the single housing project Housing Partners II and then a full Rating/Ranking process was conducted October 4th with priority recommendations being forwarded to the Executive Board on October 21, 2024.

4. The following materials were made available in compliant 508 formats on the NorCal Continuum website and emailed directly to Advisory Leads in each county:

- NorCal CoC RFP pdf format
- Bidder's Conference Presentation video and pdf format
- Data analysis of the historical System Performance Measures comparison covered at the Executive Board meetings

Additionally, targeted email messages were sent to local media outlets and the network of service providers including those specializing in serving persons with disabilities were referred to the NorCal Continuum Public Notice page where the RFP was posted. A CoC Executive Board member representing the local Disability Action network attended meetings prior to the RFP release and took information back to that agency.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	No
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	No
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	No
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	No
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	No
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

As an agency, Shasta County Office of Education represents Education interests on the CoC Executive Board through a formal partnership and works directly with Local Education Agencies (LEAs), State Education Agencies (SEAs), and individual schools. Through this collaboration, the Shasta County Office of Education provides technical assistance and referral services specifically targeted to support homeless youth and children. This partnership ensures that vulnerable students receive the resources they need, enhancing educational outcomes while addressing homelessness.

The following external agencies partner on services that have close collaborations with local educational systems to offer services and who operate against written program policies:

HILL COUNTRY WELLNESS CENTER (YOUTH PROGRAMS) - provides street outreach, living units with supportive services focused on youth ages 18-24 transitioning out of homeless

YOUTH AND FAMILY PROGRAMS - operate out of Shasta and Butte counties offers diverse service delivery for foster families and foster youth from infancy to 21-years-of-age.

LUTHERAN SOCIAL SERVICES - youth outreach programming that also provides transitional supportive housing for former foster youth 18-24

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

need Shawnna

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No

4.	Early Head Start	No	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.		No	No

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. NorCal CoC participating counties provide sexual assault services for DV Survivors. Every county listed provides sexual assault and DV emergency services including crisis hotlines, most offer emergency beds, restraining order support and advocacy.

Del Norte, Plumas, Siskiyou, Lassen, Sierra, Shasta all work through an informal communication network to update each other on possible emergency transfer needs and discuss rural county service policies and procedures. Each county has a voting membership on that County's Advisory Board where policy updates are discussed and updated as needed especially in regarding to participating with Coordinated Entry and policy development of the CoC as voting members.

All counties (but two) are members of the California-based advocacy agency Valor. Valor is a state-level member of a larger national network that works to advance equity and end sexual violence.

Each county has a voting membership on that County's Advisory Board where policy updates are discussed and updated as needed especially in regarding to participating with Coordinated Entry and policy development of the CoC as voting members.

2. Every sexual assault providers offers emergency shelter beds as well as support services that follow principles of trauma-informed care focused on current and past traumatic experiences incorporating approaches to safety, choice, collaboration, trustworthiness, and empowerment.

One Safe Place operating out of Redding CA utilizes a series of service needs checklists created from a strengths-based approach on all data collection from intake to full assessment through housing stability and additional case planning approaches.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. All CoC-funded housing projects and Coordinated Entry participating providers are required to provide HUD forms HUD-5380, HUD-5382 and HUD 5383 notices during client intake processes. Staff from Coordinated Entry participating provider agencies are instructed to provide necessary safety and security protections for persons fleeing or attempting to flee family violence, stalking, dating violence or other domestic violence situations.

Participants requesting Emergency Transfers requesters are asked to complete the HUD-5383 Emergency Transfer Form which clearly states requirements for transfers being granted and types of acceptable documentation.

2. Additional safeguards for Domestic/Dating Violence Survivors are undertaken through Coordinated Entry that go beyond HUD minimum requirements to establish an alternative Coordinated Entry process for identified victims. CE Access Points are instructed to use unique identifiers and confidential methods of communication to coordinated services and housing placements for victim households.

Additionally, staff accessing Coordinated Entry data in any way must complete comprehensive HMIS training and have signed a NorCal HMIS end-user agreement before gaining access to the HMIS.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
----	--

2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. The CoC relies on regional and county-specific HMIS data to monitor trends of households experiencing violence. As well, the CoC performs annual analysis of household victims coming through the Point in Time counts to see how local policies might be improving response times and services referrals.

2. The CoC reviews the annual PIT count for changes in trends related to domestic violence and confers with other Sexual Assault providers serving on the CoC on trend changes and rationales for seeing those changes.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

1. The CoC relies on direction contained in local Coordinated Entry Policies and Procedures, which indicate that each participating county is to establish their individual crisis/emergency transfer protocols, however an informal information network works to located safe housing in counties with close proximity.

2. The process for households to request emergency transfers are that service provider staff will assist households to understand and complete the HUD-5382 Request for Emergency Transfer form and then work within the CoC region to locate safe shelter, housing and obtain crisis services.

3. During outreach engagements, attempts to access emergency shelter or access to Coordinated Entry, crisis assessments may be administered which can result in quick connections to available, confidential shelter beds.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:

1.	identifying barriers specific to survivors; and
2.	working to remove those barriers.

(limit 2,500 characters)

1. Understanding barriers specific to survivors is completed through regional Survivor training focused on the most significant barriers identified by persons experiencing domestic violence which include:

- training CoC members on understanding a client's hesitation around incident reporting
- core principals of empathetic listening and motivational interview techniques
- identifying how service programming may differ from typical homeless service interventions with privacy and understanding client's personal experiences and life preferences
- Survivor training for Advocates

The Shasta County DV agency (One Safe Place) provides a comprehensive information library through various blog topics on their Newsletters page covering topics like ACES scores for Adults, PTSD, LGBT specific issues, Human Trafficking and additional topics that inform beyond the CoC to the general public.

2. Addressing barriers that directly impact Survivors involves different service approaches that focus deeply on evidence-based practices and culturally appropriate approaches. Tools currently in use at the DV agencies include:

- Danger Assessments
- Needs Assessments with VOCA specific services
- Housing Stability Plans
- Culturally Competent Intimate Partner Violence Risk Assessment

Professionally trained DV service Advocates work to offer crisis intervention and safe planning support, administers assessments and offer short-term support or therapy. Advocates also accompany survivors when meeting with law enforcement officials and work throughout the region to educate the public on sexual assault and violence prevention.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. CE Access Points and Authorized Providers must comply with the nondiscrimination provisions of federal civil rights laws, including the Fair Housing Act, Section 504 of the Rehabilitation Act, Title VI of the Civil Rights Act, and Titles II and III of the Americans with Disabilities Act, as well as HUD's Equal Access and Gender Identity Rules, as applicable. Under these laws and rules, the following classes are protected from discrimination: Race, Color, Religion, National origin, Sex, Actual or perceived sexual orientation or gender identity, Disability Familial status, Marital status and Citizenship.

2. Each year, CoC members are provided an opportunity to be educated via an annual Fair Housing Workshop hosted by Legal Services of Northern California and CoC partners with regard to housing, real estate, lending, and property management industry. Some CoC partners also have an annual outreach to the general public, real estate, lending, and property management firms and will continue through annual workshops, updated web sites, updated outreach telephone messages, and annual mailings.

3. Every 5-7 years, Norcal CoC partnering entity, City of Redding updates its Affirmatively Furthering Fair Housing (HUD has since changed to The Equity Plan) document, a copy of which is available for review by any Norcal CoC member. The mandated analysis is required to encompass a review of impediments to fair housing choice existing in both the public and private sector of a community. The analysis has three main components:

- a) a comprehensive review of existing community laws, regulations, and administrative policies, procedures, and practices;
- b) an assessment of how those laws, etc. affect the location, availability, and accessibility of housing; and c) an assessment of conditions, both public and private, affecting fair housing choice.

4. Typically anti-discrimination compliance is provided by the California Department of Fair Employment and Housing (DFEH) via complaints by clients in the service area. If a client or a member of the public feels they have been discriminated against as a person with a disability or as a member of a protected class, information is provided to either contact Legal Services of Northern California or the California DFEH.

4. Annually, the CoC Governance Charter and the Coordinated Entry Policy are reviewed for updates, CoC-wide anti discrimination policy to ensure all housing and services are trauma informed.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
City of Redding Housing Authority	28%	Yes-HCV	No
Shasta County Housing Authority	30%	Yes-HCV	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The City of Redding Housing Authority has a homeless preference in the Administrative Plan which states preferences for:

- Current victims of domestic and dating violence and/or stalking
- Current participants in Rapid Re-Housing programs or Transitional Living facilities who are at-risk of homeless
- Persons deemed Chronically Homeless as defined by HUD
- Foster Youth who've aged out

Shasta County Housing Authority Homeless Preference:

- Families who've been involuntarily displaced by governmental action, dwellings that have been extensively damaged or destroyed resulting from a disaster occurring within Shasta County
- Families where any member is a victim of domestic, dating violence, sexual assault or stalking
- Families who are disabled, non-elderly between ages of 18-61

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored--For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	Tenant Based Rental Assistance (TBRA) for Shasta County	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
--	--	----

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	6
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	6
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. During the Rating and Ranking session, both the PSH Renewing and the New DV Bonus applicants were asked to review their approach to Housing First. The sole PSH Applicant (both for Renewing and Expansion requests) completed the Housing First Assessment Tool and provided a score of x. Discussions were held during an interactive R&R session about the implications of Housing First and questions were afforded of each applicant to the satisfaction of the rating committee. Both housing intervention applicants demonstrated a clear understanding of Housing First and how it would be incorporated into their service delivery.

2. For the 2024 competition, the scoring tools were designed to be more closely aligned with the HUD CoC Scoring Tool guidance v.8 making sure to adhere more closely to the recommended section totals.

3. With the change to a new CoC Lead and Collaborative Applicant an updated monitoring program has been developed by the City of Redding. The monitoring results will be shared with the CoC Executive Board on a periodic basis as a component of an ongoing project evaluation effort.

4. The CoC adopted a comprehensive Data and Reporting framework at the May 2024 Executive Board meeting. Fidelity to Housing First going forward will be x in comparison to the new evaluation framework which shows Program Level evaluation elements heavily focused on Rapid ReHousing performance in the area of project exits, increases in income/benefits and length of participation.

While monitoring the City of Redding examines responses by funded projects against the USICH Housing First Checklist. The CoC is in the process of defining a more suitable Coordinated Entry vulnerability assessment to replace the VI-SPDAT and as well, having further discussions with persons accessing the homeless system of care with the intent of improving overall service delivery under the core Housing First model.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	
	Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

Increased outreach to regional homeless encampments has increased over the past two years. Outreach workers including medical staff operate out of Shasta County to find those in need of medical attention, provide core medical services and provide additional linkages to local services. Assigned case managers establish initial connections and continue to build rapport in order to assess for targeted service provision and encourage entry to shelters. Hope Services has applied for state funding to expand Street Outreach, day services and recuperative care activities in 2024.

Participating counties design and operate their local street outreach activities, which due to the rural nature of the CA-516 CoC do not cover 100% of the geographic area. Outreach activities are estimated to cover 90% of the populated areas within the CoC region.

3. Street Outreach projects conduct activities as follow:
SHASTA THRIVE, encampment outreach 3 times weekly offering housing and providing basic necessities

SHASTA COMMUNITY HEALTH CENTER HOPE VAN van that provides primary health care services including medical, dental and medically underserved persons, on a weekly basis; Shasta Health & Human Services SSI Advocates work in the homeless community to assist with public benefits applications;

DEL NORTE COUNTY MISSION POSSIBLE program provides weekly access to mobile shower units, outreach and service connections.

LASSEN COUNTY - monthly outreach with staff trained in cultural humility, trauma-informed care, and harm reduction, Clients are engaged with repeated offers of housing interventions, medical and public benefits enrollment

SISKIYOU COUNTY - The county's Behavior Health Division began homeless outreach July 2023. The program provides a dedicated homeless outreach worker who teams with the Yreka Police Department's Homeless Liaison Officer for service connections. The county also operates a combined shower/laundry trailer with washers and dryers.

CITY OF REDDING POLICE DEPT - CRISIS INTERVENTION RESPONSE TEAM (CIRT) Redding Police Department) plain-clothed police officers specializing in crisis intervention, team up with a mental health clinician from Shasta County Mental Health.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	
Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:		

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	No
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	No	No
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	151	168

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	
	Describe in the field below how your CoC:	
1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and	
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

1. The majority of the participating CoC counties collaborate with local health clinics or systems. Linkages are identified as follows:

-Del Norte partners with the Open Door Community Health Center, United Indian Health Services and Partnership Health which is California's statewide Medi-Cal managed care plan administrator

-Lassen partners with the Northeastern Rural Health Clinic and also Partnership Health

-Siskyou County collaborates with Fairchild Hospital the Karuk Tribal Health Program

-Plumas partners with the Plumas District Hospital, the Far Northern Regional Center, Plumas Rural Services, the Alive Program as well as Partnership Health

-Shasta has an ongoing collaboration with the Health Alliance of Northern CA, sponsor of the Shasta Health Assessment and Redesign Collaborative (SHARC). The SHARC is a group of healthcare leaders focused on improving access to quality and affordable healthcare on a regional basis by collaborating with community partners to redesign and enhance the overall healthcare system.

2. Client access to SSI and SSDI benefits are assessed through street outreach and at service intake by the regionally funded agencies. Clients are informed about these levels of benefits through the project enrollment process and at the current time. SOAR certification is done on a county by county basis. Information throughout the CoC regarding substance use and mental health treatment supports for each participating county are regularly shared via Advisory Board meetings and CoC committees.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1, Local protocols are set by the County Public Health Officer & County Department of Public Health (which follows State Local Guidance) in collaboration w/ the CoC to identify eligible individuals and families in unsheltered environments to respond to infection disease outbreaks. Lead Agency staff provide Public Health services and local FQHCS with contact information for local emergency and non-congregate shelters to distribute/administer free vaccines to those individuals. Vaccine distribution is also done via the region's street outreach programs and throughout encampments.

2. The CoC has ongoing collaboration with the Health Alliance of Northern CA, who sponsors Shasta Health Assessment and Resign Collaborative (SHARC), who promote ongoing dialogue about how to prevent infectious disease outbreaks, Project Homeless Connect held a public event May 2022 to disseminate information to the general public and homeless community. Public Health established protocols to address social distancing, decreased exposure, masking requirements, personal hygiene practices (when possible) all for persons living outside and within shelter systems as well as increase medical respite opportunities through out the CoC region.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1, Local protocols are set by the County Public Health Officer & County Department of Public Health (which follows State Local Guidance) in collaboration w/ the CoC to identify eligible individuals and families in unsheltered environments to respond to infection disease outbreaks. Lead Agency staff provide Public Health services and local FQHCs with contact information for local emergency and non-congregate shelters to distribute/administer free vaccines to those individuals. Vaccine distribution is also done via the region's street outreach programs and throughout encampments.

2. The CoC remains in collaboration with the Health Alliance of Northern CA, who sponsors Shasta Health Assessment and Resign Collaborative (SHARC), who promote ongoing dialogue about how to prevent infectious disease outbreaks, Project Homeless Connect held a public event May 2022 to disseminate information to the general public and homeless community. Public Health established protocols to address social distancing, decreased exposure, masking requirements, personal hygiene practices (when possible) all for persons living outside and within shelter systems as well as increase medical respite opportunities through out the CoC region.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The Coordinated Entry System is increasingly reliant on street outreach programs in each of the participating counties to establish relationships so that persons are ready to be assessed for Coordinated Entry. Principles of affirmative marketing which documents steps to ensure all persons needing assistance understand through the service delivery system that they can access CES regardless of housing barriers or living preferences.

2. NorCAL utilizes the VI-SPDAT and VI-FSPDAT for assessing household vulnerability within every participating county. There are 2 or more Assessment Points in each County with the exception of Lassen and Sierra. Outreach teams notify new households about the CES and how it works and per the client choice standard, households can opt in or out of being assessed for CES, or may be assessed at a later time.

3. VI-SPDAT assessment tools are not designed to be trauma-informed, rather as a vulnerability triage tool. NorCal will be migrating the VI-SPDAT assessments to evidence-based and trauma informed during the FY 24-25. It should be noted that CES assessors are trained in trauma-informed practices to help mitigate the impact of the VI tools.

Resulting scores from the household's initial Vulnerability Assessment or current information updates are combined with case conferencing meetings to assure current prioritization for housing.

4. The NorCal CES processes have been substantially updated in FY 23-24 through an increase in meeting frequency and process evaluation completed with participating counties. Members of the HMIS/CE Committee meet monthly in a continuous improvement model to discuss bottlenecks and problems with people accessing the system. Persons of lived-experience contribute to the discussions with ideas about how some of the rough spots can be ironed out across the CoC.

Additional training is offered for non-CES participating service agencies to better understand housing and service linkages.

1D-8a.	Coordinated Entry—Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
	1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
	2. prioritizes people most in need of assistance;	
	3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
	4. takes steps to reduce burdens on people seeking assistance.	

(limit 2,500 characters)

1. The Coordinated Entry System relies on principles of affirmative marketing which documents steps to ensure all persons needing assistance understand through the service delivery system that they can access CES regardless of identified housing barriers or living preferences. Public information is also disseminated via public web pages and a locally produced YouTube video that explains the concept of a Continuum Coordinated Entry process.

Increased outreach efforts through the CoC region and collaboration with DV providers ensure that information is provided regarding the existence of Coordinated Entry, how the CES process works in terms of prioritization and the time it might take for a household to be prioritized for permanent housing options. CES case conferencing procedures require providers to justify the decision to deny any participant according to documented eligibility requirements.

Public information is also disseminated via public web pages and a locally produced YouTube video that explains the concept of a Continuum Coordinated Entry process.

2. Resulting scores from the households Vi-SPAT assessment along with current information updates are combined and discussed at local case conferencing meetings to confirm current prioritization for housing.

3. Standardized Assessment Tool scoring combined with case conferencing helps determine how long household's have been on the By Name list and living outside.

4. Households experiencing homelessness are assessed through outreach encounters where service referrals both urgent and for ongoing benefits are afforded. Referrals that involved urgent medical needs are accompanied by dedicated outreach workers to assure connections.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC through its coordinated entry:
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. The Coordinated Entry System is increasingly reliant on street outreach programs in each of the participating counties to establish relationships so that persons are ready to be assessed for Coordinated Entry. Principles of affirmative marketing which documents steps to ensure all persons needing assistance understand through the service delivery system that they can access CES regardless of housing barriers or living preferences.

2. NorCAL utilizes the VI-SPDAT and VI-FSPDAT for assessing household vulnerability within every participating county. There are 2 or more Assessment Points in each County with the exception of Lassen and Sierra. Outreach teams notify new households about the CES and how it works and per the client choice standard, households can opt in or out of being assessed for CES, or may be assessed at a later time.

3. VI-SPDAT assessment tools are not designed to be trauma-informed, but rather as a vulnerability triage tool. NorCal will be migrating the Coordinated Entry assessments to evidence-based and trauma informed tools during the FY 24-25 using the HMIS Expansion Grant funding. It should be noted that CES assessors at various assessment points are trained in trauma-informed practices to help mitigate the impact of the VI tools.

Resulting scores from the household's initial Vulnerability Assessment or current information updates are combined with case conferencing meetings to assure current prioritization for housing.

4. The NorCal CES processes have been substantially updated in FY 23-24 through an increase in meeting frequency and process evaluation completed with participating counties. Members of the HMIS/CE Committee meet monthly in a continuous improvement model to discuss bottlenecks and problems with people accessing the system. Persons of lived-experience contribute to the discussions with ideas about how some of the rough spots can be ironed out across the CoC.

Additional training is offered for non-CES participating service agencies to better understand housing and service linkages.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	07/15/2024

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. Racial disparities through out the NorCal CoC region were examined for disparities using the following data sets and comparison methods:

-Analysis of raw data for CLID's who had any response 'yes' to Q14 based on Date Added to the HMIS

-Annual Performance Reports were generated grouped by all current participating HMIS projects and the Race/Ethnicity values were compared for the past four federal fiscal years ending September 30 for 2021, 2022, 2023 and 2024

-Once the raw data and reporting figures were compared, they were further compared to the local census data for significant disparities.

-The compiled data was also compared against the State of CA HDIS system to identify potential disparities.

2. The CoC was presented with a summarized data showing comparison data from HMIS Annual Performance Reports in a race/ethnicity table manually added from Q12 and then further compared to each county's race by percentage take from the United States Census web pages for each cou

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	No
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	No
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	No
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	No
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	No
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC Executive Board has approved a comprehensive Data and Reporting Plan that will support a developing project evaluation process in FY25-26.

Elements of the approved plan include the following general categories:

-Coordinated Entry, Project Level, Subpopulation Breakdowns, HMIS Initiative and Growth, CoC Engagement Growth, Project Compliance and System Level trend analysis.

Within each of the topic categories above further breakdowns include:

- Performance Outcome Descriptors
- Baseline indicators such as ESG-CV benchmarks published by the State of CA, National Alliance and prior year's compliance reporting benchmarks
- Zoomed In options for further disaggregation will be completed for Race/Ethnicity, Household Types, Subpopulations, Participating Counties, Housing vs. Service Only projects
- Primary Policy Drivers for each element
- Reporting Sources and Visual Formats
- Evaluation Frequencies and by which Stakeholder group

The City of Redding in it's role as NorCal CoC Lead Agency is applying for funding through the CoC Planning Grant to spearhead and staff the development of a NorCal Homeless System Evaluation Committee which will include non-conflicted members adequately trained to be able to evaluate project performance against the approved standards.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	
	Describe in the field below:	
1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. Measures identified on the approved Data and Reporting Plan include the following data points all disaggregated by Race/Ethnicity and dependent on custom data pulls being created in Wellskye

-CES Persons Assessed with the vulnerability tool, Referrals Made and Accepted to PH units

-PH project enrollments - Total enrollments into RRH or PSH, Days Housing Move-in, Length of Stay and Exit Destinations to Positive Destinations

-Street Outreach - Enrolled in S/O, engagements by race/ethnicity

-Domestic Violence - Number of clients who indicate 'Yes' to q.14a meaning they are a survivor and of that total number, the number who have answered yes to 14b, Most recent experience for categories six months and under.

2. Ongoing tracking will be done longitudinally with year over comparisons on the identified data points pulled out for Race/Ethnicity. Those tools will included selections from the Annual Performance Reports to identify enrollments and exits as well as custom Wellskye reporting through SAP Web Intelligence.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

Outreach to engage persons with lived experience of homelessness is done by each participating county to promote service on local Advisory Boards and special committees.

The CoC Advisory Board is represented by LGBTQ and lived experience members who also lead related coalitions in Shasta County.

Lassen County conducts regular focus groups for persons of lived experience so there can be further service enrichment. Siskiyou County incorporates lived experience persons on their advisory board.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	5	5
2.	Participate on CoC committees, subcommittees, or workgroups.	8	5
3.	Included in the development or revision of your CoC's local competition rating factors.	2	2
4.	Included in the development or revision of your CoC's coordinated entry process.	2	2

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	

Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:

1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

The City of Redding, the largest metropolitan city within the CoC, continues to have flexible policies on density bonus for affordable housing projects, went through the process to update its general plan, and started the process to apply for the State of California's Pro Housing Designation (awarded to jurisdictions that have policies that support new affordable housing development).² In the CoC jurisdiction, many communities have a high percentage of low income citizens wherein regulatory barriers and are usually not opposed by the community at large. In fact, due in large part to disaster related funding, an increase of income eligible housing is being developed in Redding, Shasta County and in Plumas and Sierra Counties.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/19/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/19/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	No
5.	Used data from comparable databases to score projects submitted by victim service providers.	No

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	3
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. The sole renewal project for housing had the former project operator's Annual Performance Report compared year over year since 2022. That analysis was completed July 2024 and then the R&R committee discussed how the new Operator taking on the project would be able to perform on the PSH project differently than the former operator and were scored accordingly.

Data points used to draw comparisons included bed utilization rates, project exit rates destinations, targeted subpops prioritizing chronicity, projected positive exits, cost per stable housing outcome and estimated increases in income and mainstream benefits at annual and exit.

Areas of discussion also included qualitative information regarding the agency's case management approach, outreach to the CoC region to offer PSH units to other counties in the CoC. For the PSH project a new analyst position will be added to oversee other county's MOU's, create on-boarding materials and strengthen case care approaches for client support. Additional areas were covered including organizational change management, HMIS data collection experience and data-informed project improvement.

The DV Bonus Applicant was also interviewed by the R&R committee responding to questions about the locations in Shasta County that could be utilized, inclusion of survivor-centered practices, and survivor-lived experience improving current project service delivery. All other scores for the DV Bonus application mirrored the data elements described for the renewal project.

2. Since there is only a single PH project, discussions were held about barriers to moving people into units when going through Coordinated Entry and how those might be addressed once the CES is using an improved process.

3. The applicant for the PSH project which is being applied for as both a renewal and an expansion will be bringing experience around healthcare issues and chronicity since they are an FQHC and have staff already seasoned with assisting person who have been chronically homeless. With the funding the agency plans to integrate a community health worker or consumer with lived experience to assist with outreach events to begin assessing health conditions and build trust with persons who may be the suited for PSH interventions.

4. Barriers noted included low/no income or public benefits, enrollment of those unsheltered count prior to project entry, and persons not attaining a move-in date but being afforded suitable referrals.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	

- | | |
|----|---|
| 3. | how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers. |
|----|---|

(limit 2,500 characters)

1. The CoC Executive Board approved the rating factors in advance of the October 6, 2024 Rating & Ranking session. At the time they were asked to approved the rating tools the EB was composed of persons who identify as:

Hispanic (1)

Lived Experience (2)

2. The Rating/Ranking Committee of 7 members included the following representation:

2 persons with lived experience

1 person who identifies as Hispanic

1 person who identifies as LGBTQ (at the July Renewal project review)

3. The R&R session was interactive and as the committee members were considering scoring for each element disclosures were made between various regional representatives regarding issues with the design of Coordinated Entry, the need for additional access points and the need for experienced survivor services. There was also discussion of differences in street outreach support across counties and impact of differing local approaches to service delivery.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.
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NOFO Section V.B.2.f.

Describe in the field below:

- | | |
|----|---|
| 1. | your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed; |
| 2. | whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year; |
| 3. | whether your CoC reallocated any low performing or less needed projects during its local competition this year; and |
| 4. | why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable. |

(limit 2,500 characters)

No formal reallocation processes were conducted during this competition since the sole PSH, CES and HMIS projects were transferred to new operators during the period January 1 to September 30, 2024.

1E-4a.	Reallocation Between FY 2019 and FY 2024.
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NOFO Section V.B.2.f.

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	No
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	
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You must enter a date in question 1E-5a.

1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/22/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/22/2024
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	WellSkye ServicePoint
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	06/13/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

Wellskye Community Services (ServicePoint) for Domestic Violence Providers

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	1,058	82	240	21.05%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	293	20	148	47.28%
4. Rapid Re-Housing (RRH) beds	168	0	151	89.88%
5. Permanent Supportive Housing (PSH) beds	141	0	140	99.29%
6. Other Permanent Housing (OPH) beds	237	0	237	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. Bed coverage rates for both Emergency Shelter and Transitional Housing beds were 21% and 47% respectively. Plans have been approved and are underway to conduct the following activities:

- Outreaching directly to agencies not currently participating in HMIS to explain the benefits of participation
- Reducing agency budget barriers by not charging licensing fees or insurance for participation
- Increasing community awareness to build relationships with agencies not already involved
- Increasing HMIS support across the CoC region in the form of on-demand available training modules and additional office hours

2. The new HMIS Lead added a third .fte in the summer of 2024 who will be supporting data quality oversight while the more seasoned HMIS staff to begin outreaching across the region and begin building the on-line learning management system.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?		No

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	06/03/2024
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2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.	

(limit 2,500 characters)

1. No Unaccompanied Youth were included in the PIT planning for 2024 since no Unsheltered Count was conducted. Homeless youth being served by the Shasta County Office of Education typically contribute expertise to the PIT planning efforts.

2. No Unaccompanied Youth were included in the PIT planning for 2024 since no Unsheltered Count was conducted.

3. No Unaccompanied Youth were included in the PIT planning for 2024 since no Unsheltered Count was conducted.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

1. Changes in PIT implementation were that NorCal did not conduct an Unsheltered Count in 2024

2. No changes were made to the Sheltered PIT methodology for 2024, however the PIT Committee provided feedback that some of the survey questions for the 2025 Unsheltered Count needed to be improved to the 2025 PIT committee is currently working on that.

3. No natural disasters impacted the Sheltered Count in 2024.

4. Not Applicable

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. Street Outreach teams in Shasta and Siskiyou along with regional health clinics serve as front lines for serving persons who are homeless and understand the various risk factors for persons who have just lost housing.

Monthly outreach is done at known encampments by the Shasta County Outreach team and Siskiyou County partners with the Yreka Policy Department on outreach efforts to identify persons with health issues and follow referrals through to appropriate services. Veterans located during outreach efforts are referred to Nation's Finest through Coordinated Entry.

Each participating county reviews the CES By Name List monthly and persons who may have been permanently housed and have become homeless are contacted by the participating county.

2. Various agencies throughout the CoC provide rental assistance funds using state HHAP and/or Partnership Health funding. Persons potentially losing housing can access rental assistance support at the following agencies:

- FaithWorks
- Hill County
- Maybe Ready for Life
- Redding Rancheria
- Shasta Community Health Center
- Shasta County HHSA
- St. Vincent de Paul Society

3. The NorCal CoC Executive Board is responsible for overseeing and considering improvements to overall CoC strategies to reduce individuals/families who may be at-risk or experiencing homelessness for the first time.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. With the approval of the Data and Reporting Plan in May 2024, the CoC has begun implementing evaluative elements to local rating and ranking efforts including Length of Stay by project type and Housing Move-In Date results for the appropriate projects. Recently with the expenditures of state funded Rapid Re-Housing winding down the percents of Housing Move-Ins have gone down 2% since 2022, however the count of Rapid Re-Housing beds shows an increase on the latest Competition Report and the CoC has a funding priority to increase RRH beds.

Traditionally the HMIS/CES Committee reviews average and median lengths of times by various project types however the CoC will be implementing Data & Reporting Plan in FY24-25 which provides a deeper focus on days in emergency shelter as well as Rapid Re-Housing Lengths of Stay and Move-In Date analysis. The design will also compare similar data elements from the CE By Name List with survey findings from the annual PIT count and identified elements will be reviewed by the CoC Executive Board on a pre-defined reporting basis.

2. NorCal currently utilizes the regional By Name (Priority List) to identify households with the longest lengths of time living in homeless situations. This information will be integrated into the formal data plan to ensure the CoC Executive Board is able to review and address local policy as needed.

3. The NorCal Executive Board along with Advisory Boards take responsibility for data reviews and discussions about way to reduce the length of time individuals/families remain homeless, how to improve street outreach and coordinated entry to impact these factors.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. With the approval of the Data and Reporting Plan in May 2024, the CoC has begun implementing evaluative measures designed to oversee the Length of Stay by project type, and the percent of Housing Move-In Date comparisons. APR analysis over a three-year period shows exit rates to perm destinations increasing by nearly 2% since FY22-23. Exits to Permanent Destinations increasing from 5.3 % to 10.0% between FY 21-22 and FY 22-23 reporting.

In order to keep the making progress on placements to permanent housing resources, the CoC has actively been applying for and recommending new funding for Rapid Re-Housing beds from the State of CA HHAP funding. The HMIS Lead is also actively cleaning the By Name List and

2. The Partners II PSH project being taken over by Shasta County Health Center has an improved housing stability approach where agency case managers will stay in close touch with newly moved in residents for the first three months of their program enrollment and periodically as requested to strengthen the chances for housing stability, as well as conduct the annual assessment process to determine program eligibility, income changes or plans for family reunification. The SCHC PSH rogram model will be offered to regional CoC counties through MOU arrangements where they agency will provide PSH services based on that county's local resources.

3. The NorCal CoC Executive Board is responsible for overseeing and considering improvements to overall CoC strategies to reduce individuals/families who may be at-risk or experiencing homeless for the first time.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The CoC reviews returns to homeless data through a System Performance Measure comparison chart indicating percentages for 6 mos. 12 mos. and 24 mos. as compared to CoC's of Similar size based of the Durham Project's System Performance Measure Comparorator Public Tableau web page as well a the CA System Performance benchmarks published under the ESG-CV HDIS reporting from 2021.

The following stats have been compiled as comparisons for the NorCal CoC:

Returns 6 mos.: NorCal 8%, Similar Sized 7%, ESG-CV 28% remained housed in RRH

Returns 12 mos.: NorCal 6%, Similar Sized 11%, ESG-CV 12% remained housed in RRH

Returns 24 mos.: NorCal 9%, Similar Sized 16%, ESG-CV 1% remained housed in RRH

The analysis shows that NorCal actually has lower returns to homelessness than similar sized CoC's. The new HMIS Lead has been conducting extensive HMIS cleanup on participating agency enrollment records so it will take another SPM cycle to confirm the identified trends.

Street outreach has increased in size and service delivery over the past reporting cycle which aids in identifying households who may be returning to homelessness. Shasta County and Siskiyu provide outreach services that incorporate dedicated outreach workers who attempt to identify reconnection opportunities with newly homeless persons.

2. CoC partnering agencies train case management and intake staff to better detect accurate responses to HMIS Exit Destinations and are ready to recommended interventions such as housing problem solving or connecting with other services or familial or close friends supports.

3. The NorCal Executive Board along with Advisory Boards and regional service providers take responsibility for monitoring the SPM reporting twice annually and providing updated information to partnering agencies and street outreach programs about housing problem solving approaches new to the NorCal region.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. Each participating county has connections to public aids like TANF or CalWorks programs either through individual county services or regional workforce service programming. They all partner with workforce development programs to help participants obtain job skills and connections to employers for employment income. The most often referred workforce programs in the greater Shasta County region include the Shasta College Economic and Workforce Development Center, Shasta Economic Development Center, and Shasta Office of Education.

2. NorCal CoC providers also partner with employment services such as the CalWorks Employment & Training program which provides on the job training and employment readiness for those working in agriculture, CalFresh Employment and Training; SMART Center (serves as a one stop for employment connections via the Workforce Innovation and Opportunity Act funding. Shasta College collaborates with community corrections to provide employment & training services via the AB109 legislation called STEP-UP, a program that offers on the job training (OJT), internships and work experience opportunities.

Lassen County offers Lassen Links which trains on employment soft skills and partners with five additional workforce partners. Sierra and Modoc counties refer clients to the Alliance for Workforce Development who provides training and connections to regional employers.

3. The NorCal Executive Board along with regional workforce partners plan and oversee the utilization of job training programs and employment opportunities

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

The NorCal System Performance Measures for 2023 indicate that the percent of Stayers increasing income was 10% and the percent Leavers was 11% which lags behind similar sized CoC's who report 31% to 39% respectively. Local grouped compliance reports indicate NorCal had the following percentage as follows:

2021-22 Increase in Income for Leavers grew 1.7% between 2021-22 and 2022-23 reporting years for all projects grouped together. Anomalies with the System Performance Measure in years prior to 2023 were due to data quality errors within the HMIS.

1. The primary point for participants increasing non-employment cash income (or public benefits) is Shasta County's Health & Human Services department which enrolls individuals/families to obtain Food Stamps, CalWorks and General Assistance 0 what about TANF. Case Managers at referring service providers work to determine eligibility for public assistance.

2. The NorCal Executive Board and Advisory Board members along with regional service providers oversee how the overall network of public benefits works, ensuring eligibility training for case managers and appropriate referrals for households to access targeted benefits.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

n/a

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

n/a

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	568
2.	Enter the number of survivors your CoC is currently serving:	172
3.	Unmet Need:	396

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
	1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
	2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
	3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. Calculations for DV Survivors were completed using two data sources. First we generated a raw data pull out of the HMIS for Client ID's where any enrollment had indicated Yes to Q14a, performed a de-duplicated the client id's and then applied a factor of 15% to capture persons who may need to access homeless services due to incidents of physical violence and/or emotional trauma but are not accessing the system of care. From there we examined the time periods reported for all enrollments who indicated that enroll had been a survivor over a three year period to examine post-covid trends. While 35% of the APR data indicated a Yes answer, only 10% of the raw data pull indicated survivors were currently being served.

2. We reviewed two APR's grouped for all enrollments (grouped by all projects in the HMIS regardless of project type) for the FY 2021-22 and FY 2022-23 and looked at all counts by enrollments which averaged 1,400 for the FY 2022-23 and 2023-24. When divided by the CLID count the enrollments would approximate 2.67 enrollments per HMIS CLID.

Calculations were compared to stats published by the National Domestic Violence Hotline and the Benioff IPV report on Intimate Partner Violence (January 2024) to confirm local calculations were in line with external information sources and that significant variances could be rationalized based on the rural nature of the NorCal CoC.

Notable findings were that for the two APR year comparisons, the percentages of enrollments that answered 'Yes' to Q14a were both 36% which exceeds the 21% statistic presented by Joe Colletti and William Snow at the Advancing Federal, State and CoC Collaboration to End DV and Sexual Violence webinar 07.24. The percentage of persons fleeing under the six-month timeframe also remained constant at 25% as reflected in Q14b of the APR.

3. The three most significant barriers to meeting the needs of all Survivors include the following:

3a. More comprehensive identification of survivors not reporting occurrences of IPV across the Continuum region

3b. Increased number of identified safe housing situations throughout the region including identifying opportunities for master leasing and the leveraged use of hotel vouchers.

3b. Increased education for the general public about IPV to increase the chance of IPV situations.

3c. Larger range of specialized Survivor available service provision enabled by broader peer learning opportunities throughout the Continuum regio

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
One Safe Place

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	One Safe Place
2.	Rate of Housing Placement of DV Survivors—Percentage	4%
3.	Rate of Housing Retention of DV Survivors—Percentage	4%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. OSP has placed two survivors in permanent housing each month since opening it's 60-bed transitional project November 2023. This equates to 4.0% of housing placements for the newly opened project.

2. The rate of placement accounts only for permanent housing placements, nothing for interim or safe housing destinations.

3. Placements made since November 2023 have all been retained.

4. Data was used from the agency's comparable DV database WellSkye and double checked with internal spreadsheets.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;

3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

One Safe Place (OSP) has a history that began with a safe house in the 1970s and evolved into a nonprofit organization that offers a variety of services to help victims of domestic violence and sexual assault including Emergency shelter placement, transitional housing, court advocacy, counseling services, crisis hotline and restraining order assistance.

1. Survivors are able to access the emergency services through walk-in or the crisis hotline. A quick initial assessment including a Release of Information, and an assessment of immediate danger is taken immediately. If the client is determined to be in immediate danger they are either placed into the OSP emergency shelter or located to a safely household location using motel vouchers and access to emergency food assistance support.

2. OSP ensures the survivor has safe housing accommodations initially and then works within 24 hours to complete a more robust assessment process including assessing for types of victimizations, identification of any perpetrators, client-driven housing needs, individual counseling by a licensed clinician, matching with advocates and reviewing shelter policies and procedures (if warranted).

3. After clients are determined to be safely accommodated in the housing program, comprehensive case planning takes place. Client service flows follow an Initial Case Management Checklist incorporating the following assessments:

oHousing Stability Plan- Complete with client to identify vision, strengths, goals, etc.

oHousing Assessment- Complete with client to identify barriers, needs, etc.

oWeekly Goals for Housing- Assist client to create attainable goals for the week.

oHousing Resources Packet- Provided for additional resources and rental agencies.

oHousing Checklist

4. Assessments used for budgeting and savings, income and finances, financial assistance, credit repair and housing resources referrals are incorporated into the comprehensive case planning processes and case managers follow through with service referrals to ensure the loops are closed.

5. Comprehensive housing stability approaches are incorporated by covering planning topics like strengths identification, identifying strengths and ideas for overcoming challenges towards the survivors vision to keep themselves and family members stably housed. Personal goals are incorporated into the housing stability plan and followed by case managers based on the target dates identified in the goal develop

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
	1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
	2. making determinations and placements into safe housing;	
	3. keeping survivors' information and locations confidential;	
	4. training staff on safety and confidentiality policies and practices; and	
	5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

1. One Safe Place has strict client policies around privacy and security of sensitive information and all client-facing personnel review the standards at beginning of employment or engagement and receive updates annually. Privacy issues are also covered during staff and advocate meetings to ensure the knowledge remains current.

2. Determinations are made based on bed availability in the DV emergency shelter beds or at the Transitional Housing locations. If a client's quick assessment indicates an urgency and no beds are immediately available, survivors may be placed in motels using the currently funded voucher availability.

3. Hard copy intake and assessment forms are stored in locked file cabinets and client-facing staff or volunteers receive training that hard copy forms are always to be stored in locked locations. Within the locked locations, the secure emergency shelter maintains hours where the building is locked to coming and going.

4. All client-facing staff and advocates receive training at the beginning of employment or volunteering as well as an annual update on on the elements of security. Client-facing staff and advocates also received My Life, My Choice curriculum that encompasses the topics of power dynamics and coercive tactics so they understand when they may be crossing a line with clients.

5. One Safe Place has the following security measures in place:
 -The shelter location is confidential and housing support staff sign formal agreements of nondisclosure
 -Emergency phone lines are installed at the emergency shelter and transitional housing properties that have direct access to law enforcement
 -additional security features at both locations include strong, secure entrances, fire prevention equipment, and camera monitoring

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

One Safe Place has been serving survivors since 2016 and has developed internal capacity to understand not only persons fleeing but persons who may be at-risk. IN the 1970's, 72-year old widow Gretchen Peterson offered her modest home as the first domestic violence safe house in Shasta County. In 1979, with the help of local of the local chapter of the American Association of Women, Shasta County's Refuge began operation as a domestic violence crisis program. In 1982, the emergency shelter opened and in 2012, the fledgling Shasta Family Justice Center merged into the Women's Refuge. In June 2013 the agency re-branded to be One Safe Place and expanded their collaborative services model.

The agency utilizes a series of best practices based on years of ongoing professional development and quality improvement. The agency deploys a committed continuous learning approach and are considered regional experts on a comprehensive list of sexual violence topics.

Recently the agency has merged to serve a broader population of those in need by merging with The Children's Legacy Center, a non-government agency partnering successfully with multiple government agencies and medical partners to drive real change through procedure, practice, and policy.

Recent improvements to service delivery have included seeking broader funding for regional survivor needs, examining service improvements, incorporating a licensed clinician to provide individual therapy and revising support group topics to afford more targeted support based on client identified needs.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below the project applicant's experience in:

1.	prioritizing placement and stabilization of survivors;
2.	placing survivors in permanent housing;
3.	placing and stabilizing survivors consistent with their preferences; and
4.	placing and stabilizing survivors consistent with their stated needs.

(limit 2,500 characters)

1. OSP utilizes a client flow pattern to ensure clients are rapidly accommodated with a safe housing situation by providing an emergency bed either in the agency shelter or with available hotel/motel vouchers. Once safely accommodated, clients are assessed and enrolled into Coordinated Entry. Services immediately made available include childcare costs, emergency financial support and SNAP for food insecurity.

2. Placement of clients into permanent housing strongly relies on the completion of the Housing Assessment in consultation with OSP case management to determine best and fit and desired availability in the CoC region.

- Housing Barriers Checklist
- Housing History (past five years)
- Transitional Housing history (sober living, medical respite, former incarceration etc)
- Home ownership
- Foster Care system
- Literal homeless
- Description of housing barriers
- Prior housing assistance in the one year period preceding, how used and what most or least beneficial about the former housing situation
- Financial stability - monthly income and potential for increasing
- Public benefits - used for benefits counseling to ensure client is able to take advantage of all they qualify for
- Debt analysis and credit history
- Support system analysis, family/friend and professional contacts
- Household needs and preferences including desired locations, unit size/type, proximity to services and schools and special situations described in detail

3. Completion of the comprehensive Housing Assessment plus ongoing support from OSP case managers will aid with housing placement and stabilization efforts. Once a placement has been made, additional support is available through CalAIM Community Supports for rental unit deposits, housing navigation and sustainability case management done through followup planning processes. Clients work with OSP case managers to identify location placement, preferred unit size, housing type (private or subsidized) and other specificity's including proximity to schools, childcare, public transportation and medical or treatment facilities.

4. Completion of the comprehensive Housing Assessment plus ongoing support from OSP case managers will aid placement and stabilization efforts support housing stabilization by utilizing CalAIM services such as housing deposits, tenancy and sustaining supports, and personal care and homemaker supports.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	
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3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. One Safe Place has been using trauma-informed approaches since service inception. The agency requires DV Advocates to complete the 40-66 hour training course which encompasses the dynamics of sexual abuse, crisis intervention, reporting legalities, principles of trauma-informed care and wrap around Survivor support.

2. As a component of intake and assessment processes, One Safe Place works with survivors to recognize and begin addressing elements of personal trauma through case managed or clinical support. Case managers receive training on numerous topics using the Lay Counselor Academy curriculum which covers the concepts of Adverse Childhood Experiences, trauma and distress counseling. Printed information is afforded clients via x.

3. The Lay Counselor curriculum used to One Safe Place also has components for understanding the application of strength-based principles, cultural contexts of counseling and equitable concepts in case plan designs

4. All One Safe Place staff and advocates receive training on the concepts of Equal Access, Nondiscrimination practices,

5. Group meetings at One Safe Place encompasses the following supports:

- PTSD recognition and treatment
- Addiction literacy - including to partners and substance use or excessive gambling
- Financial planning and budgeting
- Employment soft skill
- Identifying personal strengths
- Childcare and Family relationships

6. In addition to group support One Safe Place provides guidance for survivors to completing restraining order documentation and accompaniment to court hearings upon client request.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.	

(limit 5,000 characters)

One Safe Place (OSP) is a non-profit organization working exclusively with community partners towards ending domestic violence and sexual assault. Services are provided throughout Shasta County California as well as surrounding counties through crisis intervention, legal aid, educational and support groups, and safety planning.

Programming provided by One Safe Place encompasses the following:
In-Person Crisis Intervention - walk-in assistance to complete service intake information and immediate linkages to trained domestic violence advocates

Crisis Hotline - 24/7 hotline support where a trauma-informed specialist assists with violence emergencies, crisis support and emergency housing needs.

Emergency Beds - OSP currently operates 32 emergency service beds and offers additional sage shelter access at private locations as needed.

Transitional Housing - OSP currently operates 12 transitional units in the Redding area and are open to clients coming from surrounding counties, The Transitional program model has recently expanded already supported by an extensive operating infrastructure where clients can choose whether to access emergency shelter or go to the transitional program. The agency is in planning to accommodate personal pets at the transitional housing locations.

Clients who opt for emergency or transitional beds are assessed for Coordinated Entry and provided additional support in the form of increasing income and benefits community supports, housing deposits, navigation and stability with additional service support from the California CALAIM program.

OSP also staffs professionally developed Sexual Assault Team members skilled at trauma-informed approaches as well as restraining order assistance.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

1. OSP utilizes a client flow pattern to ensure clients are rapidly accommodated with a safe housing situation by providing an emergency bed either in the agency shelter or with available hotel/motel vouchers. Once safely accommodated, clients are assessed and enrolled into Coordinated Entry. Services immediately made available include childcare costs, emergency financial support and SNAP for food insecurity.

2. Placement of clients into permanent housing strongly relies on the completion of the Housing Assessment in consultation with OSP case management to determine best and fit and desired availability in the CoC region.

- Housing Barriers Checklist
- Housing History (past five years)
- Transitional Housing history (sober living, medical respite, former incarceration etc)
- Home ownership
- Foster Care system
- Literal homeless
- Description of housing barriers
- Prior housing assistance in the one year period preceding, how used and what most or least beneficial about the former housing situation
- Financial stability - monthly income and potential for increasing
- Public benefits - used for benefits counseling to ensure client is able to take advantage of all they qualify for
- Debt analysis and credit history
- Support system analysis, family/friend and professional contacts
- Household needs and preferences including desired locations, unit size/type, proximity to services and schools and special situations described in detail

3. Completion of the comprehensive Housing Assessment plus ongoing support from OSP case managers will aid with housing placement and stabilization efforts. Once a placement has been made, additional support is available through CalAIM Community Supports for rental unit deposits, housing navigation and sustainability case management done through followup planning processes. Clients work with OSP case managers to identify location placement, preferred unit size, housing type (private or subsidized) and other specificity's including proximity to schools, childcare, public transportation and medical or treatment facilities.

4. Completion of the comprehensive Housing Assessment plus ongoing support from OSP case managers will aid placement and stabilization efforts support housing stabilization by utilizing CalAIM services such as housing deposits, tenancy and sustaining supports, and personal care and homemaker supports.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;	
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
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3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. Case Managers and Client Advocates receive training around service provision using the My Life, My Choice curriculum, a youth-focused training program which contains a component on how survivors may reclaim their power not only when experiencing partner violence, but also if they may be experiencing issues with service advocates in their case planning or service provision. Service clients are encouraged to identify what will help them best work through the trauma with aid from OSP staff without being coerced or directed in any way.

2. One Safe Place ensures all case managers and advocates attend the 40-66 Jpir Training series provided by CalOES that incorporates learning about the dynamics of domestic violence, service provision and an overview of the criminal justice system. From there the agency professionals further assist agency clients to identify and understand the effects of their personal trauma and begin working to identify trauma trigger such as their surrounding environment, spoken words and actions etc.

3. Case management is personalized, trauma-informed and survivor led. Case Managers work with OSP clients using strength-based assessments and case planning tools such as Strengths-based coaching is provided to all clients as well as the personal identification and followup for identified goals.

4. The DOJ 40-66 training provided to all OSP Case Managers and Advocates incorporates components on cultural competency and education around trauma-informed approaches.

5. OSP has revised its general support group format to a more diverse set of group topics. Group focus will now include identifying specific personal resources, dealing with addictions and formats for housing problem solving. Clients of One Safe Place contribute by mentoring newer service clients and can take advantage of paid job opportunities within the agency. Service clients have been included in the development of revised group offerings.

6. Current group support is open to all genders and is a general support system covering educational aspects of PTSD, uncovering resources and personal empowerment. Conversations typically cover recovery from partner violence, eating disorders, issues with personal addiction and forms of housing problem solving.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

1. One Safe Place currently has four lived expertise individuals employed by the agency who will serve in case management roles. New hires undergo professional development training using the Elizabeth Morris curriculum which covers functional healing and holistic modalities, mental health and somatic approaches centered around trauma-informed situations. Staff also learn principals of cognitive behavioral therapy and personal boundary setting.

2. One Safe Place provides service clients with surveys to determine satisfaction of services. The returned surveys are reviewed monthly by OSP staff and advocates along with an internal client advisory board. Improvements in service delivery are identified and may be prioritized dependent on the nature of the change identified and available time and resources to accommodate.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	City of Redding P...	10/07/2024
1C-7. PHA Moving On Preference	No		
1D-10a. Lived Experience Support Letter	Yes		
1D-2a. Housing First Evaluation	Yes	Housing First Too...	10/11/2024
1E-2. Local Competition Scoring Tool	Yes	CA-516 Local Comp...	10/07/2024
1E-2a. Scored Forms for One Project	Yes	NorCal 2024 Score...	10/07/2024
1E-5. Notification of Projects Rejected-Reduced	Yes		
1E-5a. Notification of Projects Accepted	Yes		
1E-5b. Local Competition Selection Results	Yes		
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	City of Redding A...	10/07/2024
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	CA-516 2024 Compe...	10/07/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: City of Redding PHA Homeless Preference

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Housing First Tool - Housing Partners II Renewal

Attachment Details

Document Description: CA-516 Local Competition Scoring Tool Locked

Attachment Details

Document Description: NorCal 2024 Score For One Project

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: City of Redding Announcement

Attachment Details

Document Description:

Attachment Details

Document Description: CA-516 2024 Competition Report

Attachment Details

Document Description:

Attachment Details

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Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/01/2024
1B. Inclusive Structure	10/18/2024
1C. Coordination and Engagement	10/15/2024
1D. Coordination and Engagement Cont'd	Please Complete
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	10/10/2024
2B. Point-in-Time (PIT) Count	10/16/2024
2C. System Performance	10/18/2024
3A. Coordination with Housing and Healthcare	10/18/2024
3B. Rehabilitation/New Construction Costs	10/15/2024
3C. Serving Homeless Under Other Federal Statutes	10/16/2024

4A. DV Bonus Project Applicants	10/18/2024
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

City of Redding

1. During FY 2021 27% of new admissions to the Redding Housing Authority (RHA) Housing Choice Voucher program were experiencing homelessness at entry.

2. The RHA has a homeless preference in our Administrative Plan (snippet below):

“c. Applicants that are housing deficient families. These preferences are for the following types of applicants referred only by a QRA:

i. Current victims of domestic violence, dating violence, or stalking.

ii. Current participants in a rapid re-housing program or a transitional housing facility and are at risk of homelessness.

iii. Chronically homeless individuals (as defined by HUD).

iv. Aged-out foster youth.”

3. The RHA does have a preference for current supportive housing program participants no longer needing intensive supportive services.

Shasta County

1. 20% - below is the preferences for homeless in our admin plan and we are not moving to work

Regardless of whether or not the wait list is open, families in the following categories shall be eligible for placement on the wait list at all times:

PHA Policy

1. Families who have been involuntarily displaced (within no more than six months from the date of preference verification) by governmental action, or whose dwelling has been extensively damaged or destroyed as a result of a disaster occurring within Shasta County Housing Authority jurisdiction, as declared by the Governor of the State of California or due to extensive damage as a result of a federally-declared disaster (as listed with the Federal Emergency Management Agency (FEMA)), pursuant to Federal disaster relief laws.
2. Families determined to be eligible for the Family Unification Program (FUP) and Foster Youth Initiative (FYI)
3. Families referred by Shasta County Community Action Agency who are currently assisted by the HOME TBRA Program who will exhaust HOME TBRA program assistance and who reside or work within the Housing Authority jurisdiction. The Housing Authority limits the number of families that are admitted using this preference to 40 families per calendar year.
4. Families referred through Coordinating Entry System from the local Continuum of Care for the following programs:
 - Mainstream
 - Housing Deficient

2.

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

PHA Policy

The PHA will use the following local preferences:

1. Due to funding constraints, it may become necessary to terminate participant families from the Shasta County HCV program. In this event, the families terminated from the program by Shasta County Housing Authority will have their name added to the HCV wait list, with priority, according to their original wait list application date. (50 points)
2. Families who have been involuntarily displaced (within no more than six months from the date of preference verification) by governmental action, or whose dwelling has been extensively damaged or destroyed as a result of a disaster occurring within Shasta County Housing Authority jurisdiction, as declared by the Governor of the State of California or due to extensive damage as a result of a federally-declared disaster (as listed with the Federal Emergency Management Agency (FEMA), pursuant to Federal disaster relief laws. (50 points)
3. Families in which any member is a victim of domestic violence, dating violence, sexual assault, or stalking. (50 points)
4. Families who are disabled non-elderly, between the ages of 18-61, who provide a certification from an eligible organization, who are transitioning out of an institution or other segregated settings, at serious risk of institutionalization, homeless (HUD definition), or at risk of becoming homeless. (50 points)
5. Families whose head of household, spouse, or co-head of household is elderly and/or disabled or families with dependents. (40 points)
6. Families that are referred from an eligible organization as being housing deficient. Housing deficient families are families who meet the HUD homeless definition. (10 points)
7. Families who reside in the PHA's jurisdiction or whose head of household, spouse, or co-head of household are employed within the PHA's jurisdiction. (10 points)
8. Families who reside in the City of Redding or whose head of household, spouse, or co-head of household are employed within the city of Redding. (5 points)

August 28, 2024

Contact: Shawнна Flanigan, Associate Project Coordinator, Email: sflanigan@cityofredding.org, Phone: 530.225.4299

City of Redding Announces 2024 HUD Continuum of Care (CoC) Funding Opportunities for NorCal CoC

The City of Redding, on behalf of the seven-county NorCal Continuum of Care (NorCal CoC), is pleased to announce the release of the 2024 Notice of Funding Availability (NOFA) for the United States Department of Housing and Urban Development (HUD) CoC. This federal funding opportunity supports efforts to end homelessness by providing essential financial resources to local nonprofit organizations, state and local governments, Indian Tribes, and public housing agencies. This year's funding focuses on rapid rehousing, supporting self-sufficiency among the unhoused population, and minimizing the trauma associated with homelessness.



The HUD CoC Program promotes community-wide commitment to ending homelessness through support services, rehousing unhoused individuals and families, and facilitating access to mainstream programs.

"Homelessness is one of the biggest concerns in our communities. As the Continuum of Care Administrative Entity, the City of Redding assists in finding solutions that can help provide housing for the unhoused in our communities while addressing other issues related to homelessness. It will take a multi-layered effort to make it happen, and this funding is an important step in that process," says Shawнна Flanigan, City of Redding Associate Project Coordinator for the NorCal CoC.

For the fiscal year 2024, the NorCal CoC has approximately \$816,676 available, distributed across several funding categories: Renewing Projects, Domestic Violence (DV) Bonus Funding, and CoC Bonus Funding.

This year, \$358,203 is allocated for renewing projects, with an additional \$39,800 potentially available in Tier 2, subject to HUD's competitive review. \$232,596 is set aside for DV Bonus Funding, supporting victims of domestic violence, dating violence, sexual assault, or stalking. This funding is open to organizations that serve these survivors directly. \$186,077 is available for CoC Bonus Funding for new projects that meet HUD's eligibility criteria and funding requirements.

Local applicants must submit electronic applications via e-Snaps by Friday, September 20, 2024, with final submissions due by Wednesday, October 30, 2024, 8:00 p.m. EDT. Prospective applicants are encouraged to review the full HUD Notice of Funding Opportunity (NOFO) and the NorCal CoC local Request for Proposals (RFP), which outlines specific deadlines, eligibility requirements, and project descriptions at https://www.cityofredding.gov/government/departments/housing/housing___community_development/norcal_continuum_of_care/index.php.

Please make a note of the following critical dates:

– **Mandatory Bidder's Conference:** Tuesday, September 3, 2024, 10:00 – 11:30 a.m. PDT (Virtual)

– **Local Submission Deadline:** Friday, September 20, 2024

– **Final Submission Deadline:** Wednesday, October 30, 2024, 8:00 p.m. EDT

To assist applicants, a technical assistance session will be held on Tuesday, September 3, 2024, from 10:00 to 11:30 a.m. PDT. Additional office hours for support will be available on Monday, September 9, and Monday, September 16, 2024.

For more information on technical assistance or application materials, please visit www.cityofredding.org or contact the CoC Coordinator directly.