



Executive Board Special Meeting
March 7, 2024
10:00am to 12:00 pm
777 Cypress Ave. Housing Conference Room
Redding, CA 96001

3/7 - Housing Conference Room (City Hall-1st Floor)

Topic: NorCal CoC Executive Board Special Meeting
Time: March 7, 2024 10:00am Pacific Time (US and Canada)
Join Zoom Meeting

<https://us06web.zoom.us/j/82181539551?pwd=S34JW62JA3n25ewml1GJfXphAbtjbT.1>

Meeting ID: 821 8153 9551
Passcode: 718805
One tap mobile
+16694449171

Teleconference locations:

Sierra County Behavioral Health
706 Mill Street
Loyalton, CA 9611

Del Norte County Health and Human Services
455 K Street
Crescent City, CA 95531

Teach I.N.C
112 E 2nd Street
Alturas, CA 96101

Lassen County Health and Social Services
1445 Paul Bunyan, Suite B
Susanville, CA 96130

Siskiyou County Behavioral Health
2060 Campus Dr.
Yreka, CA 96097

Plumas County
PCIRC
591 Main Street
Quincy, CA 95971

Executive Board Members

Kristen Schreder,
County of Shasta, Chair

Sarah Collard,
County of Siskiyou, Co-
Chair

Grace Poor
County of Lassen

Cathy Rahmeyer,
County of Plumas

Carol Madison,
County of Modoc

Sheryll Prinz-McMillan,
County of Sierra

Michael Coats,
County of Del Norte



To Address the Board: Members of the public may address the Board on any agenda item. Pursuant to the Brown Act (Govt. Code section 54950, et seq.) Board action or discussion cannot be taken on non-agenda matters but the board may briefly respond to statements or questions. You may submit your public comment via email to norcalcoc@cityofredding.org that will be read into the record.

1. Call to Order/Quorum Established/Introductions

2. Public Comments (limited to 3 mins. per comment)

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

3. Action Items

I. Review and Approve Updated HHAP 4 Allocation Budgets

Review information provided and discuss.

[Attachment A - Allocation Budget Review Presentation](#)

II. Review and Approve Updated HHAP 5 Allocation Budget

Review information provided and discuss

[See Attachment A](#)

III. Review and Approve Updated NorCal CoC 2023-2025 Budgets and Funding

Review information provided and discuss.

[Attachment B - Budgets and Funding 2023-2025](#)

IV. Review and Approve HHAP 5 MOU and Regional Coordinated Homelessness Action Plan (RCHAP)

[Attachment C - HHAP 5 MOU and](#)

[Attachment D – NorCal CoC Draft RCHAP](#)

4. Discussion Items

- I. Participation Agreements between City of Redding as the Administrative Entity and each of the seven Counties. An MOU between the NorCal CoC and each of the seven Advisory Boards.
- II. PIT/HIC debrief and seven County coordinator option

5. Reports

I. City of Redding - Administrative Entity Report

II. United Way of Northern California – HMIS Report

6. NorCal CoC Members – County Updates



7. Discussion Items for Next Meeting

- I. Review Participation Requirements, Governance Charter “Application Standards and Thresholds”
- II. Discuss next steps for review of Governance Charter
- III. Review and discuss HUD Housing Partners II funding and proposed NOFA

8. Adjournment

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the City of Redding Housing Division at (530)225-4048 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.

Next Executive Board Meetings

March 21, 2024 1pm – 3pm

Redding City Hall, Housing Conference Room

Allocation Budget Review



HHAP 4

HHAP 5

HHAP 4 CoC Allocation Budget

NorCal CoC	% of 2022 PIT	CoC Allocations	7 % Admin COR	Joint Project (CoC 51.59% share)	Bal of CoC Funding
Del Norte	25.15%	\$614,128.88	\$42,989.02	\$45,106.55	\$526,033.31
Lassen	5.55%	\$135,586.90	\$9,491.08	\$9,958.59	\$116,137.23
Modoc	0.65%	\$15,951.40	\$1,116.60	\$1,171.60	\$13,663.20
Plumas	7.13%	\$174,136.11	\$12,189.53	\$12,789.95	\$149,156.63
Shasta	43.44%	\$1,060,768.07	\$74,253.76	\$77,911.31	\$908,603.00
Sierra	0.60%	\$14,622.12	\$1,023.55	\$1,073.97	\$12,524.60
Siskiyou	17.47%	\$426,699.94	\$29,869.00	\$31,340.26	\$365,490.68
Total	100.00%	\$2,441,893.41	\$170,932.54	\$179,352.21	\$2,091,608.66
Youth Set Aside 10%		\$244,189.38			

HHAP 4 County Gov. Allocation Budget

County	% of 2022 PIT	Co. Allocations	7 % Admin COR	Joint Project (Co. 48.14% share)	Bal of Co. Funding
Del Norte	25.15%	\$576,185.67	\$40,333.00	\$42,319.69	\$493,532.98
Lassen	5.55%	\$127,209.82	\$8,904.69	\$9,343.31	\$108,961.82
Modoc	0.65%	\$14,965.87	\$1,047.61	\$1,099.21	\$12,819.05
Plumas	7.13%	\$163,377.32	\$11,436.41	\$11,999.74	\$139,941.17
Shasta	43.44%	\$995,229.79	\$69,666.09	\$73,097.65	\$852,466.06
Sierra	0.60%	\$13,718.72	\$960.31	\$1,007.61	\$11,750.80
Siskiyou	17.47%	\$400,336.79	\$28,023.58	\$29,403.94	\$342,909.27
Total	100.00%	\$2,291,023.98	\$160,371.68	\$168,271.16	\$1,962,381.15
Youth Set Aside 10%		\$229,102.39			

HHAP 4 Joint Project

1. Collaborative Applicant
2. CountingUs Application
3. HUD Match
4. United Way of Northern California
 - HMIS
 - Coordinated Entry
5. City of Redding Administrative Entity
6. 7 County PIT/HIC Coordinator

Total Joint Project \$347,623

HHAP 5 CoC Allocation Budget

Nor Cal CoC	% of 2023 PIT	CoC Allocations	7 % Admin COR	Joint Project (CoC 51.04% share)	Bal of CoC Funding
Del Norte	27.53%	\$997,965.26	\$69,857.57	\$71,996.89	\$856,110.80
Lassen	5.32%	\$192,690.70	\$13,488.35	\$13,901.42	\$165,300.93
Modoc	1.07%	\$38,825.74	\$2,717.80	\$2,801.03	\$33,306.90
Plumas	5.32%	\$192,690.70	\$13,488.35	\$13,901.42	\$165,300.93
Shasta	40.18%	\$1,456,684.16	\$101,967.89	\$105,090.56	\$1,249,625.71
Sierra	.48%	\$17,255.88	\$1,207.91	\$1,244.90	\$14,803.07
Siskiyou	20.11%	\$729,061.07	\$51,034.28	\$52,597.15	\$625,429.65
Total	100.00%	\$3,625,173.51	\$253,762.15	\$261,533.36	\$3,109,878.00
Youth Set Aside 10%		\$362,517.35			

HHAP 5 County Gov. Allocation Budget

Nor Cal CoC	% of 2023 PIT	CoC Allocations	7 % Admin COR	Joint Project (CoC 48.96% share)	Bal of CoC Funding
Del Norte	27.53%	\$957,459.00		\$69,062.85	\$888,396.15
Lassen	5.32%	\$184,869.66		\$13,334.90	\$171,534.76
Modoc	1.07%	\$37,249.86	\$2,607.49	\$2,686.88	\$31,955.49
Plumas	5.32%	\$184,869.66	\$12,940.88	\$13,334.90	\$158,593.88
Shasta	40.18%	\$1,397,559.41		\$100,807.87	\$1,296,751.54
Sierra	.48%	\$16,555.55	\$1,158.89	\$1,194.17	\$14,202.49
Siskiyou	20.11%	\$699,469.52		\$50,453.69	\$649,015.83
Total	100.00%	\$3,478,032.66	\$16,707.25	\$250,875.27	\$3,210,450.14
Youth Set Aside 10%		\$347,803.26			

HHAP 5 Joint Project

1. Housing Tools
2. Collaborative Applicant
3. CountingUs Application
4. HUD Match
5. United Way of Northern California
 - HMIS
 - Coordinated Entry
6. City of Redding Administrative Entity
7. 7 County PIT/HIC Coordinator

Total Joint Project \$512,408.63

NorCal CoC - Draft Budget and Funding Sources (rev 3/4/24)

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NorCal CoC Exp 8/1/23 to 12/31/23		Budgets	FY'22 & FY'23 Match	8/1/23 to 12/31/23	NorCal CoC Exp 1/1/24 to 12/31/24	Sept 2024 FY '24 Match	1/1/24 to 12/31/24	NorCal CoC Exp 1/1/25 to 12/31/25	Sept 2025 FY '25 Match	1/1/25 to 12/31/25	Total Expenses
Budgets & Period of Performance	/day /mo										
CoR Collab Applic Sept '23				\$26,055	CoR Collab Applic Sept '24		\$26,055	CoR Collab Applic Sept '25		\$26,055	\$78,165
HMIS transt 8/1 to 12/31/23 per invoice				\$25,677	HMIS/CE Admin 1/1 to 12/31/24		\$402,196	HMIS/CE Admin 1/1 to 12/31/25		\$389,546	\$817,419
CoR Adm Enty /Yr \$274,692, 9/19/23-12/31/23 3 mo @ \$22,891/mo + 11 days @ \$763.03/dy	\$763.03			\$8,393.37				CoR Adm Entity \$274,692/yr 1/1/25-9/19/25 8 mo @ \$22,891/mo + 19 days @ \$763.03/dy		\$14,497.63	
	\$22,891	\$274,692		\$68,673.00	CoR Adm Entity Annual \$274,692					\$183,128	
total CoR Admin Entity				\$77,066.37	total CoR Admin Entity		\$274,692	total CoR Admin Entity		\$197,625.63	\$549,384
FY '22 HUD HMIS Match 8/1/23-7/31/24			\$4,375		FY '24 HUD HMIS Match 8/1/25-7/31/26	\$7,500		FY '25 HUD HMIS Match 8/1/26-7/31/27	\$7,500		
FY '22 HUD CE Match 12/1/23-11/30/24			\$14,165		FY '24 HUD CE Match 12/1/24-11/30/25	\$15,453		FY '25 HUD CE Match 12/1/25-11/30/26	\$15,453		
FY '22 HUD Plng Match 10/1/23-9/30/24			\$9,816		FY '24 HUD Plng Match 10/1/24-9/30/25	\$16,497		FY '25 HUD Plng Match 10/1/25-9/30/26	\$16,497		
			\$28,356		FY '24 HUD HP II Match 10/1/25-9/30/26	\$76,549		FY '25 HUD HP II Match 10/1/26-9/30/27	\$76,549		
FY '23 HUD HMIS Match 8/1/24-7/31/25			\$7,500			\$115,999			\$115,999		\$231,998
FY '23 HUD CE Match 12/1/24-11/30/25			\$15,453								
FY '23 HUD Plng Match 10/1/24-9/30/25			\$16,497								
FY '23 HUD HP II Match 10/1/24-9/30/25			\$76,549		HHAP 5 Housing Tools (funded wHHAP5)		\$46,680				\$46,680
			\$115,999								
Total FY '22 & FY '23 Match			\$144,355								\$144,355
2024 CountingUs Mobile App				\$8,750	2025 CountingUs Mobile App		\$8,750	2026 CountingUs Mobile App		\$8,750	\$26,250
			\$281,903.37			\$874,372			\$737,975.63		\$1,894,251
Funding Sources for 2023 Exp					Bal HHAP 3 Avail		\$263,291				Total Funding
HHAP3 "Addit funds" (Modoc & Plumas)	\$115,694				Total FY '24 HUD Match	\$115,999		Total FY '25 HUD Match	\$115,999		
HHAP3 Jt Proj reallocation 7/31/23	\$320,000				2025 CountingUs Mobile App	\$8,750		2026 CountingUs Mobile App	\$8,750		
HHAP3 Jt Proj reallocation 11/16/23	\$109,500				Bal HHAP 3 Avail	\$138,542		HHAP 5 Housing Tools (funded wHHAP5)	\$46,680		
Total HHAP 3 Funds available	\$545,194										\$545,194
Total FY '22 & FY '23 Match	\$144,355										
CoR Collab Applic Sept '23	\$26,055				HMIS/CE Admin 1/1 to 12/31/24		\$402,196	HMIS/CE Admin 1/1 to 12/31/25		\$389,546	
HMIS transt 8/1 to 12/31/23 per invoice	\$25,677				FY '22 Match	HUD grant		FY '23 Match	HUD grant		
2023 CoR Admin Entity contract exp	\$77,066				\$4,375	\$17,500	\$21,875	\$7,500	\$30,000	\$37,500	
2024 CountingUs Mobile App	\$8,750				\$14,165	\$56,659	\$70,824	\$15,453	\$61,809	\$77,262	
Total 2023 Exp	\$281,903				Total Match + HUD \$		\$92,699	Total Match + HUD \$		\$114,762	\$207,461
Bal HHAP 3 Avail	\$263,291				1/2 HHIP for HMIS		\$125,000	1/2 HHIP for HMIS		\$125,000	
					total funding available for HMIS/CE Adm		\$217,699			\$239,762	
HHIP Shasta \$250,000 to UWNC for HMIS	\$250,000				unfunded HMIS/CE Adm 2024		\$184,497	unfunded HMIS/CE Adm 2025		\$149,784	\$250,000
Grant period 10/1/24 to 9/30/25	Match	HUD Grant	Total Funds		FY '22 Match	HUD grant		FY '23 Match	HUD grant		
FY 2023 HUD Housing Partners II	\$76,549	\$306,194	\$382,743		\$9,816	\$39,263	\$49,079	\$16,497	\$65,988	\$82,485	\$131,564
					CoR Collab Applic Sept '24		\$26,055	CoR Collab Applic Sept '25		\$26,055	
					bal available after HUD plng \$		\$23,024	bal available after HUD plng \$		\$56,430	
					CoR Adm '24 Entity Annual \$274,692		\$274,692	CoR Adm Entity 2025 exp		\$197,625.63	
					Bal unfunded CoR '24 Adm Entity		\$251,668	Bal unfunded CoR '25 Adm Entity		\$141,195.63	
					Bal HHAP 3 Avail		\$138,542				
					Total Unfunded CoR '24 Adm Entity		\$113,126				
					Total unfunded 2024 Exp		\$297,623.37	Total unfunded 2025 Exp		\$462,408.63	
											\$1,134,219
										</	

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM, ROUND 5 JOINT APPLICATION AND REGIONAL COORDINATION MEMORANDUM OF UNDERSTANDING

Between the County of Del Norte, the County of Lassen, the County of Modoc, the County of Plumas, the County of Shasta, the County of Sierra, the County of Siskiyou, the NorCal Continuum of Care, and The City of Redding (as the Administrative Entity for the NorCal Continuum of Care)

BACKGROUND

The State of California Interagency Council on Homelessness ("Council") issued the Homeless Housing, Assistance and Prevention Round 5 ("HHAP-5") Notice of Funding Availability ("NOFA") dated September 29, 2023 as authorized by Assembly Bill 129 which was signed into law by Governor Gavin Newsom on July 10, 2023. Through this NOFA, block grants have been made available to all California Counties and all California Continuums of Care (hereinafter referred to collectively as "jurisdictions") for the purpose of addressing homelessness within their geographic coverage areas.

PURPOSE OF THE AGREEMENT

Geographic coverage areas or regions, defined by Council as a county and the CoC within it, are required to apply together for HHAP-5 and jointly complete a Regionally Coordinated Homelessness Action Plan ("the Plan"). Each of the Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra, Siskiyou ("Counties") and the NorCal County Continuum of Care ("Continuum of Care" and "CoC") are the eligible applicants and are defined as one region. Each eligible applicant may receive their allocation directly from Council and serve as their own Administrative Entity, or they may designate an eligible applicant in their region to serve as their Administrative Entity. This indicates to the Council which eligible applicant will enter into a contract with the State to receive and administer allocations.

Through this agreement, the Counties and the Continuum of Care agree:

1. to submit a joint application for HHAP-5 funds through the Regionally Coordinated Homelessness Action Plan.
2. to administer the Continuum of Care's allocation of HHAP-5 funds, and the County allocations of HHAP-5 funds for Modoc, Plumas and Sierra Counties through the City of Redding, the Administrative Entity for the Continuum of Care.
3. that County allocations of HHAP-5 funds for Del Norte, Lassen, Shasta and Siskiyou Counties will be individually administered by each of these counties.

This agreement sets forth roles and responsibilities of the Counties, the Continuum of Care, and The City of Redding for the submission of the Plan, local administration of funds, oversight of fiscal and programmatic aspects of use of HHAP-5 funds and local collaboration on the implementation of the Plan.

DECLARATIONS

1. The Counties and the Continuum of Care have a shared interest in addressing and remediating homelessness within the seven-county geographic area served by the NorCal Continuum of Care.
2. The Counties and the Continuum of Care have a longstanding history of collaborating on development and implementation of plans and strategies for addressing homelessness.
3. The Continuum of Care serves as the regional collaborative entity that makes funding determinations for many homeless assistance programs and supports the homeless service system of care in the seven-county region.
4. The intent of HHAP-5 funding is to support local jurisdictions in their unified response to reduce and address homelessness.
5. Counties and the Continuum of Care are each eligible to apply for allocations of HHAP-5 funding.
6. The Counties and the Continuum of Care are required to submit a joint application for HHAP-5 funds.
7. A Regionally Coordinated Homelessness Action Plan ("the Plan") has been developed collaboratively by the Counties and the Continuum of Care.
8. The Continuum of Care has designated The City of Redding to serve as the Administrative Entity for HHAP-5 funds received by the Continuum of Care.
9. The Counties of Modoc, Plumas and Sierra have designated The City of Redding to serve as the Administrative Entity for their respective allocations of HHAP-5 funds.
10. The Counties of Del Norte, Lassen, Shasta and Siskiyou have chosen to serve as the individual Administrative Entities for their respective allocations of HHAP-5 funds.

STATUTORY REQUIREMENTS

The Regionally Coordinated Homelessness Action Plan shall be reflected in a Memorandum of Understanding (MOU) committing each signatory to participation in, and to comply with, the Regionally Coordinated Homelessness Action Plan. This MOU is intended to fulfill these statutory requirements.

COUNCIL MOU GUIDANCE

This MOU commits each signatory to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan and summarized below.

1. Commitments to the roles and responsibilities of each eligible applicant within the region as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals

experiencing homelessness or at risk of experiencing homelessness, within the seven-county region. See Section 2.1 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

2. Commitments to Key Actions each eligible applicant will take to improve the system performance measures. See Section 2.2 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
3. Commitments to Key Actions each eligible applicant will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. See Section 2.3 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
4. Commitments to actions each eligible applicant will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. See Section 2.4 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
5. Commitments to roles of each eligible applicant in the utilization of local, state, and federal funding programs to end homelessness. See Section 2.5 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
6. Commitments to the roles and responsibilities of each eligible applicant to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. See Section 2.6 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

ROLES AND RESPONSIBILITIES

The County of Del Norte hereby agrees to:

1. Directly administer its county HHAP-5 allocation of \$957,459.26 with the Council, including all reporting and grant administration
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Del Norte County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$997,965.26 and will be administered by The City of Redding, as the Administrative Entity for the Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.

5. Provide fiscal and programmatic reports regarding use and expenditure of Del Norte County's portion of the CoC's HHAP-5 allocation to the City of Redding on a schedule to be determined by the Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Lassen hereby agrees to:

1. Directly administer its county HHAP-5 allocation of \$184,869.66 with the Council, including all reporting and grant administration
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Lassen County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$192,690.70 and will be administered by The City of Redding, as the Administrative Entity for the Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Lassen County's portion of the CoC's HHAP-5 allocation to the City of Redding on a schedule to be determined by the Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Shasta hereby agrees to:

1. Directly administer its county HHAP-5 allocation of \$1,397,559.41 with the Council, including all reporting and grant administration
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Shasta County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$1,456,684.16 and will be administered by The City of Redding, as the Administrative Entity for the Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.

4. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Shasta County's portion of the CoC's HHAP-5 allocation to the City of Redding on a schedule to be determined by the Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Siskiyou hereby agrees to:

1. Directly administer its county HHAP-5 allocation of \$699,469.52 with the Council, including all reporting and grant administration
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Siskiyou County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$729,061.07 and will be administered by The City of Redding, as the Administrative Entity for the Nor Cal Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Nor Cal Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Siskiyou County's portion of the CoC's HHAP-5 allocation to the City of Redding on a schedule to be determined by the Nor Cal Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Modoc hereby agrees to:

1. Receive its county HHAP-5 allocation of \$37,249.86 and authorize the allocation to be administered by The City of Redding, as the Administrative Entity for the NorCal Continuum of Care.
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Modoc County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in

Time Census. This allocation will total \$38,825.74 and will be administered by The City of Redding, as the Administrative Entity for the Nor Cal Continuum of Care.

3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Nor Cal Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Modoc County's portion of the CoC's HHAP-5 allocation, as well as Modoc's county HHAP-5 allocation to the City of Redding on a schedule to be determined by the Nor Cal Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Plumas hereby agrees to:

1. Receive its county HHAP-5 allocation of \$184,869.66 and authorize the allocation to be administered by The City of Redding, as the Administrative Entity for the NorCal Continuum of Care.
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Plumas County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$192,690.70 and will be administered by The City of Redding, as the Administrative Entity for the Nor Cal Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Nor Cal Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Plumas County's portion of the CoC's HHAP-5 allocation, as well as Plumas' county HHAP-5 allocation to the City of Redding on a schedule to be determined by the Nor Cal Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The County of Sierra hereby agrees to:

1. Receive its county HHAP-5 allocation of \$16,555.55 and authorize the allocation to be administered by The City of Redding, as the Administrative Entity for the NorCal Continuum of Care.
2. Receive a pro-rata portion of the CoC's HHAP-5 allocation based upon Sierra County's share of total individuals experiencing homelessness throughout the Continuum of Care seven-county service area, as counted in the 2023 Point in Time Census. This allocation will total \$17,255.88 and will be administered by The City of Redding, as the Administrative Entity for the Nor Cal Continuum of Care.
3. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
4. Collaborate with the Nor Cal Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
5. Provide fiscal and programmatic reports regarding use and expenditure of Sierra County's portion of the CoC's HHAP-5 allocation, as well as Sierra's county HHAP-5 allocation to the City of Redding on a schedule to be determined by the Nor Cal Continuum of Care.
6. Review fiscal and programmatic reports prepared by The City of Redding for submission to the State of California for the HHAP-5 program.

The Continuum of Care hereby agrees to:

1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the Plan. The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
2. Publish and maintain the proposed, approved, and amended versions of the Plan on its internet website.
3. Collaborate with the Counties and local stakeholders on planning and implementation of efforts to address homelessness within the seven-county region through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Board, and the Continuum of Care General Membership.
4. Provide ongoing oversight of fiscal and programmatic management of HHAP-5 funds.
5. Review fiscal and programmatic reports prepared by The Counties for submission to the State of California for the HHAP-5 program.

The City of Redding hereby agrees to:

1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the Plan. The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
2. Coordinate activities necessary to applying for and receiving HHAP-5 funds, including coordinating and submitting the RCHAP.
3. Accept disbursement of and administer the CoC's HHAP-5 allocation totaling \$3,625,173.51.
4. Accept disbursement of and administer the county HHAP-5 allocations for Modoc, Plumas and Sierra Counties totaling \$238,675.07
5. Verify and retain documentation of HHAP-5 uses and expenditures as required by the State of California and the HHAP-5 program.
6. Respond appropriately to any program-specific audit or monitoring requests from the HHAP-5 program, the County or any other relevant authority.
7. Generate and submit all fiscal and programmatic reports required by the HHAP-5 program, submitting these to the Continuum of Care Executive Board for review prior to submission to the funding program.

This agreement shall commence upon the date signed and shall terminate on October 1, 2028 or until all obligations to the HHAP-5 program have been fulfilled.

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the NorCal County Continuum of Care:

Kristen Schreder, CoC Executive Board Chairperson

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Del Norte:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Lassen:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Modoc:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Plumas:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For The County of Shasta:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Sierra:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the County of Siskiyou:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this agreement on behalf of their respective agency and agree to the terms set forth herein.

For the City of Redding:

[NAME AND TITLE]

Date

Approved as to form:

[NAME AND TITLE]

Date

EXHIBIT A: REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN

DRAFT



California Interagency Council on Homelessness

In partnership with the Department of Housing and Community Development



REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN AND APPLICATION TEMPLATE

**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM
ROUND 5 (HHAP-5)**

Purpose of this Template

The California Interagency Council on Homelessness (Cal ICH) in partnership with the Department of Housing and Community Development (HCD) is providing this optional application template, inclusive of the Regionally Coordinated Homelessness Action Plan, for use by jurisdictions seeking funding under Round 5 of the Homeless Housing, Assistance and Prevention Program (HHAP-5).

This template closely mirrors the online application portal and is intended to support the regional development and submission of information required for approval by Cal ICH as required in AB 129 (Health & Safety Code § 50230, et seq.).

This template will not be collected by Cal ICH nor reviewed in lieu of an official application submission. Applicants are responsible for inputting the required information into the [online application portal](#) and submitting the official application through the portal no later than 5:00 p.m. on March 27, 2024.

- **PART I: REGIONAL IDENTIFICATION AND CONTRACTING INFORMATION**

- **PART II: REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN**

- 2.1: Participating Jurisdictions' Roles and Responsibilities
- 2.2 Performance Measures and Improvement Plan
- 2.3 Equity Improvement Plan
- 2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting
- 2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness
- 2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs
- 2.7 Memorandum of Understanding
- 2.8 Application Development Process Certification

- **PART III: FUNDING PLAN(S)**

Part I: Regional Identification and Contracting Information

1. Select the CoC Region.
2. Indicate which of the eligible applicants are participating in this HHAP-5 application.

Guidance

*All overlapping jurisdictions within a region must complete a Regionally Coordinated Homelessness Action Plan and submit a single regional HHAP-5 application. For purposes of HHAP-5, the term “region” refers to the geographic area served by a **county**, including all large cities and the CoC or CoCs within it. When multiple counties are served by the same CoC, those counties may choose to apply together or as separate county regions; however, multi-county regions that are served by the same CoC are encouraged to apply as one region and submit a single Regionally Coordinated Homelessness Action Plan.*

Applicants may apply together and still receive and administer funds separately.

- **Large Cities must** apply as part of the regional application with the County and CoC.
- **Counties must** apply as part of a regional application with the CoC and any overlapping Large Cities.
 - In a multi-county CoC: Counties are strongly encouraged to apply in collaboration with other counties that are served by the same CoC.
- **A CoC that serves a single county must** apply as part of the regional application with the County and any overlapping Large Cities.
- **A CoC that serves multiple counties must either:**
 - Apply as part of the regional application with multiple Counties and any overlapping Large Cities; and/or
 - Participate in the regional application of **each** overlapping County and the Large Cities therein.

3. Indicate the Administrative Entity and provide contact information for each Eligible Applicant.

Guidance

Each eligible applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an eligible applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which eligible applicant will enter into contract with the state to receive and administer each eligible applicant’s HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: “Will enter into contract with the state to receive and administer their HHAP-5 allocation individually” under the contracting selection in the application.
- If you **do not plan to contract with the state** and instead plan to identify another participating eligible applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: “Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation” under the contracting selection in the application. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.
- If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select “Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region” under the contracting selection in the application.

Administrative Entity Information

Participating Eligible Applicant	<ol style="list-style-type: none"> 1. Administering only your own HHAP-5 allocation 2. Administering multiple allocations or 3. Designating a different eligible applicant as your Administrative Entity 	If designating, identify the Administrative Entity that will be administering your HHAP-5 Allocation
NorCal Continuum of Care	2	
County of Del Norte	1	
County of Lassen	1	
County of Modoc	3	NorCal Continuum of Care
County of Plumas	3	NorCal Continuum of Care
County of Shasta	1	
County of Sierra	3	NorCal Continuum of Care
County of Siskiyou	1	

Contact Information for each Eligible Applicant

Participating Eligible Applicant	Name	Title	Email	Phone Number
NorCal Continuum of Care	Shawwna Flanigan	CoC Coordinator	sflanigan@cityofredding.org	530-225-4299
County of Del Norte	Michael Coats	Housing Services Manager	michael.coats@co.del-norte.ca.us	(707) 464-7224 ext. 2565
County of Lassen	Grace Poor	Housing Program Manager	gpoor@co.lassen.ca.us	530-251-8336
County of Modoc	Carol Madison	Director, Training, Employment and Community Help, Inc.	cmadison@teachinc.org	530-233-3111
County of Plumas	Cathy Rahmeyer	Director of Operations, Plumas Crisis Intervention and Resource Center	highsierragrants@yahoo.com	530-283-5515

County of Shasta	Dwayne Green	Director of Economic Mobility	dxgreen@co.shasta.ca.us	530-245-6881
County of Sierra	Sheryll Prinz-McMillan, LMFT	Director of Behavioral Health	sprinzmcmillan@sierracounty.ca.gov	530-993-6791
County of Siskiyou	Sarah Collard PhD	Director of Health and Human Services	scollard@co.siskiyou.ca.us	530-841-4802

Part II: Regionally Coordinated Homelessness Action Plan

2.1 Participating Jurisdictions' Roles and Responsibilities

1. **First** identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - a. Outreach and site coordination;
 - b. Siting and use of available land;
 - c. Development of interim and permanent housing options; and
 - d. Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. **Then** describe and explain how all collaborating Eligible Applicants in the region are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance

Each jurisdiction must identify and describe their role in the region for each table.

To add additional Jurisdictions, add rows to the bottom of each table.

Outreach and Site Coordination

Participating Jurisdictions	Role(s) and Responsibilities in Outreach and Site Coordination
NorCal Continuum of Care	Because of the vast size of the geographic area covered by the NorCal CoC (23,115 square miles, nearly the same size as the state of West Virginia) and because of the extremely rural nature of most of the counties in the CoC, the CoC does not play a role in outreach and site coordination for services, this role falls to each County and their non-profit service partners. The CoC does have a role however in the outreach and coordination of sites for the Point in Time survey, although in recent years these duties have fallen to each county who organizes its own local count. The CoC collects the data from all 7 counties and uploads it into HDX. The CoC uses the Counting Us mobile app to collect data during the PIT.
County of Del Norte	The County of Del Norte partners with CBO Del Norte Mission Possible for outreach to encampments and other locations where outreach is focused such as the Del Norte Mission Possible Navigation Center and the showers at the Del Norte Community Health Center and behind the Park City Superette.
County of Lassen	Lassen County Health and Social Services conducts, at minimum, monthly street outreach that has a focus on connecting individuals to needed resources, including health care and permanent housing. The County, through its Housing and Grants Division is working on increasing both street outreach and coordinated entry services.

County of Modoc	Outreach is conducted by T.E.A.C.H., the County CBO and coordinated with the Alturas Police Department and the Modoc County Sheriff's Department as necessary.
County of Plumas	Plumas Crisis Intervention and Resource Center (PCIRC) works in collaboration with all community partners to conduct outreach and support for high-risk individuals and families utilizing multiple funding sources to provide an array of housing services and intensive case management. Plumas County Social Services offers pass-through contracts for CalWorks HSP, Home SAFE, BFH and HDAP/TSI funding.
County of Shasta	Shasta County HHSA and the Sheriff's Department coordinate with local partners to identify areas for homeless outreach on a monthly basis. Shasta Community Health Center, Medical and Street Hill Country Wellness Center conduct street outreach ½ day per week. Crisis Intervention Response Team (CIRT) conducts street outreach in encampments. Shasta Thrive conducts outreach 2-3 days a week that includes encampments and emergency shelters. Shasta County Office of Education conducts outreach through local schools to offer emergency housing at local Motel 6 for homeless students and their families. One Safe Place conducts outreach at Shasta College.
County of Sierra	Sierra County Behavioral Health coordinates with Wellness Center, local Senior Center and Social Services to identify at-risk individuals and coordinate access to services.
County of Siskiyou	Siskiyou County hired a homeless outreach worker who will conduct street outreach throughout the County. Additionally, the County contracted with the Yreka Police Department to oversee a Homeless Liaison Officer who responds to calls related to homelessness by connecting unsheltered individuals to services and resources in the City of Yreka. The Behavioral Health mobile crisis team, once implemented, will also coordinate with homeless outreach efforts throughout the County.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Going forward, the CoC will be implementing a more coordinated approach to the PIT count. The CoC plans to hire a PIT coordinator to work with all of the 7 counties, conduct training, develop forms, provide technical assistance and oversee the entire count. Because of the vast geographic size of the NorCal CoC service area (counties and cities are hundreds of miles apart), the CoC is leaning heavily on the services offered by its HMIS/CES lead, United Way of Northern California. The United Way also serves as the 2-1-1 information service for 5 of the 7 counties in the region. The United Way has implemented a process whereby they share information among service providers in the 7 counties to refer individuals for services who are contacted during outreach and place individuals in housing, including referrals and placement across county lines when that is appropriate.

Land Use and Development

Participating Jurisdictions	Role(s) and Responsibilities in land use and development
NorCal Continuum of Care	Not applicable. Land use and development is under the purview of County and City-level planning departments.
County of Del Norte	Del Norte County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. County-owned land will be used for an emergency shelter and micro shelter village. We recently received the approval of the Board of Supervisors for this use.
County of Lassen	Lassen County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. This year, the Planning Department and Health and Social Services collaborated to update the County's Housing Element.
County of Modoc	Modoc County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. The City of Alturas provides planning services within their jurisdiction.
County of Plumas	Plumas County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. PCIRC works closely with Plumas County's Planning Director in the planning and implementation of capital facility projects to provide guidance and support in land use development.
County of Shasta	Shasta County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. The Planning staff from the cities of Redding, Shasta Lake and Anderson provide those same services within their incorporated areas.
County of Sierra	Sierra County's Planning Department provides all services and decision making related to land use and development in the County's unincorporated area. Due to its very small size and extremely rural nature, Sierra County partners with Plumas County on developing permanent housing. The Planning staff from the cities of Loyalton (Sierra County) and Portola (Plumas County) partner within this broader geographic region.
County of Siskiyou	Siskiyou County's Community Development/Planning Department provides all services and decision-making related to land use and development in the County unincorporated area. The Planning staff from the local incorporated cities provide those same services within their jurisdictions.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

While land use and entitlement decisions are specific to each County and City/Town (due to individual General Plans and Zoning Codes), the CoC will encourage counties to share at CoC meetings how they are working within their jurisdictions to participate in land use and development decisions which support the development of affordable and permanent supportive housing. Examples include participating in local Housing Element update meetings, and proactively working with developers seeking entitlements for the development of affordable housing and with shelter operators planning new shelters.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Role(s) and Responsibilities in development of interim and permanent housing options
NorCal Continuum of Care	Some CoC member agencies are in the position of owning land that they can develop with housing or they are interested in working with other developers. These opportunities are shared at CoC meetings and they also share their experiences of developing and owning PSH and affordable housing, so that others can learn best practices and pitfalls to avoid.
County of Del Norte	Del Norte County's Department of Health and Human Services in collaboration with the City of Crescent City's Housing Authority and local CBO Del Norte Mission Possible is currently in the process of developing multiple interim and permanent housing solutions for our unhoused populations. We have applied for various grants to support these efforts. Conversion of our Homekey Project to Permanent Supportive Housing (PSH) is expected to begin in the coming months. This will add 30 permanent housing units to the county's housing stock. Each unit will have a project-based voucher. The County will also soon have its first ever year-round emergency shelter and micro shelter village which will provide a supportive environment to help people transition from homelessness to permanent, stable housing.
County of Lassen	Lassen County Health and Social Services (HSS) is responsible for affordable housing development efforts to address homelessness. HSS staff are responsible for applying for funding, issuing RFPs and working with developers and service providers.
County of Modoc	Development of Interim housing currently lies with TEACH, the local CBO
County of Plumas	As the lead social service and housing agency in Plumas County, PCIRC is in the process of developing the North Star Navigation Center (21 beds) & Ohana Village Transitional Housing (26 cabins). PCIRC is at the forefront of housing development at this time. Plumas County Behavioral Health continues to seek development of a Permanent Supportive Housing model for Plumas County.

County of Shasta	The County's affordable housing development efforts to address homelessness are centralized in the Health and Human Services Agency. The staff from this agency is responsible for applying for funding, issuing RFPs/RFQs, and working with developers and service providers. The cities of Redding, Shasta Lake City and Anderson engage in efforts to address affordable housing by applying for funding, issuing RFPs/RFQs, and working with developers and service providers.
County of Sierra	The County's affordable housing development efforts to address homelessness are centralized in the Health and Human Services Agency. The staff from this agency is responsible for applying for funding, issuing RFPs/RFQs, and working with developers and service providers.
County of Siskiyou	Siskiyou County's PSH development efforts to address homelessness are centralized in the Health and Human Services Agency. Staff from this agency are responsible for applying for funding, issuing RFPs/RFQs, and working with developers and service providers. Cities with larger homeless populations share the responsibility to support the development of affordable housing. For example, the Cities of Yreka and Mt. Shasta have demonstrated political and financial support for affordable housing development.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

As described above, in most counties in the NorCal CoC region, the responsibility for the development of interim and permanent housing solutions currently resides with the Health and Human Services Departments of each county government. For two of the counties, it is local nonprofits who are assuming this role. In all cases, it is the representatives of all of these agencies who sit on the CoC Executive Board, which guides and directs conversations and coordination about the development of housing solutions. At the meetings, the members and Board members are able to share about their current and planned projects, developers they are working with, and how they are dealing with community opposition to affordable housing. In this way, they are supporting the development of housing throughout the region.

Coordination of and Connection to Service Delivery

Participating Jurisdictions	Role(s) and Responsibilities in connection to service Delivery
NorCal Continuum of Care	CoC members that are both counties and non-profits attend the meetings to share their services programming at meetings and invite proposals through local NOFAs. The new HMIS lead agency also shares information among county members on services. The HMIS lead agency, United Way of Northern California also operates 2-1-1 resource and information referral services in all of the 7 counties except Del Norte and Sierra. This makes for a coordinated and seamless connection to services in the other 5 counties with one phone call.
County of Del Norte	The County's coordinated entry staff and housing program case managers act as liaisons, connecting unhoused individuals to services. Staff from all branches of Health and Human Services work cooperatively to streamline service connection.

County of Lassen	A variety of staff across the Health and Human Services Agency in Lassen County ensure that individuals are referred to and connected to services. These include eligibility staff who work in assistance programs like CalWORKs, case managers in social services, behavioral health and public health, and staff in the Housing and Grants Division, who oversee the Coordinated Entry System.
County of Modoc	Staff from multiple county agencies and TEACH cross refer clients to programs within behavioral health, social services, and community based organizations
County of Plumas	PCIRC is the Point of Coordinated Entry for homelessness in Plumas County. All county agencies and law enforcement ensure that individuals are referred to PCIRC for homeless and homeless prevention services.
County of Shasta	Shasta Community Health Center, Hill Country Wellness Center, New Life Discovery, Lutheran Social Services offer supportive services, case management to connect individuals to services and programs some programs use Cal AIM Community Supports. United Way of Northern California oversees Coordinated Entry System for the NorCal CoC
County of Sierra	A variety of staff across the Health and Human Services Agency in Sierra County ensure that individuals are referred to and connected to services. These include eligibility staff who work in assistance programs like CalWORKs, case managers in social services, behavioral health and public health, and staff who oversee the Coordinated Entry System.
County of Siskiyou	Siskiyou County Health and Human Services Agency strives to connect individuals to mainstream benefits as well as community resources through social workers and case managers. This responsibility is shared with other County departments when applicable (i.e. the Public Defender Social Worker) and other members of the NorCal CoC Siskiyou Advisory Board. The County contracted with a nonprofit who will run a navigation center in addition to a low-barrier shelter.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

The primary mechanism for the counties in this large geographic area to coordinate services is through the use of a single unified Coordinated Entry System. The United Way of Northern California oversees the Coordinated Entry System for the NorCal CoC. This agency also provides 2-1-1 information services (which is a one call process for individuals to be connected to a full array of needed services, including housing resources) for 5 of the 7 member counties in the NorCal CoC. This ensure that individuals are connected to the most appropriate services regardless of where they live in the region and that they are prioritized for housing based upon a consistent set of measures used throughout the CoC.

2.2 System Performance Measures and Improvement Plan

1. **First** identify the most recent system performance measures for the region.
2. **Then** describe the key action(s) the region intends to take to improve each system performance measure.

Guidance

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding metrics fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*Regions must have **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For “Funding Type” enter Federal, State, Local, or the unique funding source type.

To add additional actions or racial equity measures, add rows to the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Action(s)** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Method** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

Measure
2,526

Key Action(s) for Improving SPM 1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Develop some form of a Housing Navigation Center in every county. The scale and form will be flexible in order to account for the varied resources available in each county such as staff, funding, buildings, etc.	HHAP, PLHA, ESG	State	Counties of: Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Northern Valley Catholic Social Services, Plumas Crisis Intervention and Resource Center, Del Norte Mission Possible, Lassen Works, TEACH Inc.	2024- 2026	2026 HMIS data (increase in number of people accessing services)

Del Norte County: expand existing services offered by Del Norte Mission Possible by enlisting current staff from DHHS Behavioral Health Housing Services to provide outreach services to encampment residents.	PLHA, HHAP	State	County of Del Norte Health and Human Services	CBO Del Norte Mission Possible	2024-2027	Review of HMIS data to track progress
Del Norte County: Hire a Peer Support Specialist with lived experience of homelessness.	PLHA, HHAP	State	County of Del Norte Health and Human Services	CBO Del Norte Mission Possible	2024-2027	Review of HMIS data to track progress
Del Norte County: expand the number of people with lived experience of homelessness that participate on the local advisory board to the NorCal CoC.	PLHA, HHAP	State	County of Del Norte Health and Human Services	CBO Del Norte Mission Possible	2024-2027	Review of HMIS data to track progress

Lassen County: expand the existing street outreach program to include more hours and more locations throughout the County.	HHAP-3 and HHAP-4	State	Lassen County Health and Social Services	City of Susanville, Lassen County Public Health	2024-2027	City of Susanville, Lassen County Public Health
Plumas County: PCIRC is developing Plumas County's first Navigation Center which will expand existing services and provide full in-house programming across multiple skills and services to homeless individuals and families.	HDAP-TSI, Anthem Blue Cross, California Health & Wellness, HHAP 1-2-4-5, US BanCorp Foundation, Private Donations	State, Private	PCIRC	N/A	2025-2027	Stats on North Star services/PIT data

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial or Ethnic Group	Measure
Two or More Races/Multiple Races	People who identify as Two or More Races/Multiple Races constitute 9.8% of the population in the NorCal Region (ACS, 2022) but 14.6% of those who are experiencing homelessness (HMIS, 2022).
American Indian or Alaska Native	People who identify as American Indian or Alaska Native constitute 2.5% of the population in the NorCal Region (ACS, 2022) but 4.7% of those who are experiencing homelessness (HMIS, 2022).
Black or African American	People who identify as Black or African American constitute 2.0% of the population in the NorCal Region (ACS, 2022) but 3.2% of those who are experiencing homelessness (HMIS, 2022).

Native Hawaiian or Other Pacific Islander	People who identify as Native Hawaiian or Other Pacific Islander constitute 0.3% of the population in the NorCal Region (ACS, 2022) but 0.6% of those who are experiencing homelessness (HMIS, 2022).
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Key Action(s) for Improving SPM 7.1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
CoC: Implement CoC Equity Committee	HUD CoC, HHAP	Federal, State	CoC	NorCal CoC member counties	2024-2029	Establishment of committee as indicated by regular meetings, agendas, and minutes
CoC: Establish training partnerships with tribal agencies and local Cultural Competence Behavioral Health Committees to deliver DEI training to CoC members	HHAP	State	CoC	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	2024-2029	The topic of Racial and Ethnic Equity will be agendized each month for discussion at CoC meetings, with speakers from diverse backgrounds invited to share insights and recommendations. At least one general DEI training provided to CoC members annually.
CoC: Improve data collection to ensure tribal programs are included in HMIS	HHAP	State	United Way of Northern California	CoC, Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou; local Tribal Entities	2024-2029	Review of HMIS data to track progress

All counties: Each County will work to maintain relationships with their respective local tribal organizations. This will include facilitating focus groups in partnership with Native and Indigenous peoples to identify and understand the root causes of racial and ethnic disparities among those who are experiencing homelessness and to determine service gaps and supports needed to prevent and end homelessness for these populations.	PLHA, HHAP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local tribes represented throughout the 7-county region	2024-2029	Review of HMIS data to track progress
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SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

Measure
1,096

Key Action(s) for Improving SPM 1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
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All counties: Pursue funding for both non-congregate and congregate shelters	PLHA, HHIP, HHAP, ESG	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local nonprofit agency partners	2024-2029	Review of both PIT and HMIS data to track progress
CoC and all counties: Explore alternative shelter, transitional and permanent housing models that can be implemented regionally to take advantage of scale and economic feasibility (example is mobile home villages such as San Antonio TX has)	PLHA, HHAP, HHIP, ESG	State	CoC and Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local nonprofit agency partners	2024-2029	Review of both PIT and HMIS data to track progress
All counties: Explore partnerships with local tribal agencies and housing authorities to support and collaborate on housing projects, outreach, and services.	PLHA, HHAP, HHIP, ESG	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local tribal agencies and housing authorities	2024-2029	Review of both PIT and HMIS data to track progress

Del Norte County and its partner CBO Del Norte Mission Possible will develop multiple interim and permanent housing solutions including a year-round emergency shelter, micro shelter village, and Permanent Supportive Housing project.	HHIP, HHAP, PLHA, ERF	State	County of Del Norte Department of Health and Human Services	Del Norte Mission Possible	2024-2027	Review of PIT data to track progress
Lassen County will expand the existing street outreach program to include more hours and more locations throughout the County. Staff will work to provide connections to permanent housing through that outreach.	HHAP-3 and HHAP-4	State	Lassen County Health and Social Services	City of Susanville, Lassen County Public Health	2024-2027	Review of HMIS data to track progress.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.

Racial or Ethnic Group	Measure
American Indian or Alaska Native	People who identify as American Indian or Alaska Native constitute 2.5% of the population in the NorCal Region (ACS, 2022) but represent 12.3% (HMIS, 2022) to 16.9% (PIT, 2022) experiencing unsheltered homelessness.
Black or African American	People who identify as Black or African American constitute 2.0% of the population in the NorCal region (ACS, 2022) but represent 2.7% (HMIS, 2022) to 3.3% (PIT, 2022) of those experiencing unsheltered homelessness.

Key Action(s) for Improving SPM 7.1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Explore creating outreach positions for people with lived experience who are also a member of underserved/disproportionately affected racial and ethnic groups	PLHA, ERF, HHAP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local nonprofits	2024-2027	Review of PIT data to track progress
Del Norte County will partner with local CBO's who work closely and have developed relationships with these overrepresented and underserved populations. We will also work in concert with local tribal governments to develop culturally sensitive strategies for connecting tribal members to housing and support services, including street outreach efforts.	PLHA, HHAP, ERF	State	County of Del Norte Department of Health and Human Services	Del Norte Mission Possible	2024-2027	Review of PIT data to track progress

Siskiyou County will increase collaboration with the Karuk Tribe Housing Authority, seeking guidance on the best way to design services for this population and exploring opportunities for joint projects. The Siskiyou Advisory Board will conduct outreach to other tribal entities to encourage additional participation in the CoC.	HHAP-5	State	County of Siskiyou	Karuk Tribe Housing Authority	2023-2026	Review annual PIT data to track progress.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

Measure
1,473

Key Action(s) for Improving SPM 2

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Work to improve Coordinated Entry services including connection to resources/housing prior to any program enrollment. This includes housing navigation and referrals to outside service providers.	HHIP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra, and Siskiyou	The United Way of Northern California	2025-2027	Review of HMIS data to track progress.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time.

Racial or Ethnic Group	Measure
Indigenous/Native American; Black/African-American	There is inadequate data available for this measure from HDIS. However, it can reasonably be assumed that BIPOC individuals are disproportionately impacted, as indicated by the other measures for which there is adequate data.

Key Action(s) for Improving SPM 7.2

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
The same key actions described for SPM 7.1a and 7.1b will be undertaken to address this measure						

SPM 3: Number of people exiting homelessness into permanent housing.

Measure
676

Key Action(s) for Improving SPM 3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
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Lassen County: improve Coordinated Entry services including connection to resources/housing prior to any program enrollment. This includes housing navigation and referrals to outside service providers.	HHIP	State	Lassen County Housing and Grants	N/A	2025-2027	Review of HMIS data to track progress.
Shasta County: Develop a navigation program/center to assist people under the supervision of the criminal justice system that are homeless or at risk of being homeless access interim housing resources.	HHAP-5	State	Shasta County HHSA	N/A	2025-2027	Review of Shasta County Social Services' case files to track progress and stability of individuals receiving services from this funding stream.

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial or Ethnic Group	Measure
American Indian or Alaskan Native	About 4.7% of people accessing services who are experiencing homelessness identify as American Indian or Alaskan Native and 12.3% (HMIS, 2022) to 16.9% (PIT, 2022) of such persons are experiencing unsheltered homelessness. However, only 3.8% of people who are exiting homelessness into permanent housing identify as American Indian or Alaskan Native (HMIS, 2022).

Key Action(s) for Improving SPM 7.3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
CoC: Improve data collection to ensure tribal programs are included in HMIS	HHAP	State	United Way of Northern California	CoC, Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou; local tribal entities	2024-2029	Review of HMIS data to track progress
All counties: Increase collaboration with tribal housing authorities and explore opportunities for joint housing projects	HHAP	State	As applicable for those with tribal housing authorities (Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou)	Local tribal housing authorities	2024-2029	Review of PIT and HMIS data to track progress

SPM 4: Average length of time that people experienced homelessness while accessing services.

Measure
138

Key Action(s) for Improving SPM 4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Develop some form of a Housing Navigation Center in every county. The scale and form will be flexible in order to account for the varied resources available in each county such as staff, funding, buildings, etc.	HHAP, PLHA, ESG	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Northern Valley Catholic Social Services, Plumas Crisis Intervention and Resource Center, Del Norte Mission Possible, Lassen Works, TEACH Inc.	2024-2026	Review of HMIS data to track progress

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial or Ethnic Group	Measure
Two or More Races/Multiple Races	On average, people accessing services who identify as Two or More Races/Multiple Races experienced homelessness for 150 days, which is 10 more days than people who identify as White. On average, people who accessed services experienced homelessness for 138 days (HMIS, 2022).
Native Hawaiian or Pacific Islander	On average, people accessing services who identify as Native Hawaiian or Pacific Islander experienced homelessness for 165 days, which is 15 more days than people who identify as White. On average, people who accessed services experienced homelessness for 138 days (HMIS, 2022).
Hispanic or Latino	On average, people accessing services who identify as Hispanic or Latino experienced homelessness for 150 days, which is 10 more days than people who identify as White. On average, people who accessed services experienced homelessness for 138 days (HMIS, 2022).

Key Action(s) for Improving SPM 7.4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Identify community leaders, churches and non-profits to explore culturally appropriate options, such as shared housing, communal housing, etc. Ask them to partner on postings of available housing offers and needs.	HHIP, PLHA, HHAP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Community leaders, churches, and non-profits	2024-2029	Review of HMIS data to track progress
All counties: Identify landlords from culturally relevant backgrounds and establish relationships with them. Encourage them to accept Housing Choice Vouchers.	HHIP, PLHA, HHAP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local landlords	2024-2029	Review of HMIS data to track progress

SPM 5: Percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Measure
3%

Key Action(s) for Improving SPM 5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
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CoC: Add question(s) to PIT survey to determine reasons for returns to homelessness. Adjust systems to address barriers identified.	ESG, HHIP, HHAP, PLHA	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou		2024-2025	Review of PIT and HMIS data to track progress
All counties: Implement follow up surveys with those who retained housing to ask what helped them to retain housing to learn from their experience.	ESG, HHIP, HHAP, PLHA	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou		2024-2029	Review of HMIS data to track progress

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Racial or Ethnic Group	Measure
Black or African American	About 23% of people who identify as Black or African American return to homelessness within 6 months of exiting the homelessness response system to permanent housing, whereas only 3% of people who identify as White return to homelessness within 6 months and 3% of all people in the homelessness response system return to homelessness within 6 months (HMIS, 2022).

Key Action(s) for Improving SPM 7.5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
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CoC: Evaluate this data for each County to determine which counties are contributing to this number.	HHAP	State	CoC	Counties of Del Norte, Lassen, Plumas, Modoc, Shasta, Sierra and Siskiyou	2024-2026	Review of HMIS data to track progress
All counties: Engage in proactive efforts to hire case managers and housing navigators with lived experience who are Black/African-American	HHAP	State	Counties of Del Norte, Lassen, Plumas, Modoc, Shasta, Sierra and Siskiyou	Local nonprofits	2024-2029	Review of HMIS data to track progress

SPM 6: Number of people with successful placements from street outreach projects.

Measure
73

Key Action(s) for Improving SPM 6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Counties will expand the existing street outreach programs to include more hours and more locations throughout the area, Staff will work to provide connections to permanent housing through that outreach.	HHAP-3 and HHAP-4	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Northern Valley Catholic Social Services, Plumas Crisis Intervention and Resource Center, Del Norte Mission Possible, Lassen Works, TEACH Inc.	2024-2027	Review of HMIS data to track progress.

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects						
Racial or Ethnic Group		Measure				
Black or African American		There are 0 people who identify as Black or African American of the 73 successful placements from street outreach projects. Whereas 52 people with successful placements identify as White. There are 81 people who identify as Black or African American and are experiencing homelessness (HMIS, 2022).				

Key Action(s) for Improving SPM 7.6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
All counties: Engage in proactive efforts to hire outreach workers, case managers and housing navigators with lived experience who are Black/African-American	HHAP	State	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local nonprofits	2024-2029	Review of HMIS data to track progress

2.3 Equity Improvement Plan

1. Identify and describe the key action(s) the region will take to ensure racial and gender equity in 1) service delivery; 2) housing placements; and 3) housing retention; and 4) identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.
2. Identify if place-based encampment resolution is occurring in the region and if so, CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.
OPTIONAL: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance

Of the four tables below, the first three must include at a minimum one key action to address racial equity **and** one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, add rows to the bottom of the table.

Definitions:

- **Key Action(s)** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action(s)	Lead Entity	Collaborating Entity/ies
The CoC will develop an Equity Policy	CoC	Counties
The CoC will establish an Equity Advisory Committee	CoC	Counties
Each county will promote diversity in recruitment of staff to include people with lived experience of homelessness from overrepresented and underserved populations	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Local tribal entities and other advocacy groups that represent BIPOC and LGBTQ+ individuals
Del Norte County will collaborate and convene with a diverse group of Native American tribal organizations, governments, leaders, and people with lived experience of homelessness to create a homelessness response system that addresses the unique needs of the Native American homeless population.	Del Norte County Health and Human Services	Local tribal partners, Crescent City Housing Authority, Del Norte Unified School District Foster and Homeless Youth Services, Del Norte Mission Possible, local faith-based organizations
Lassen County will partner with an organization to provide a training for County Housing staff and the CoC regarding supporting Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ+) community members in housing and homelessness services. This training will assist organization to become more culturally competent in serving the LGBTQ+ community.	County of Lassen Health and Social Services	To be determined
Plumas County: PCIRC assures staff are trained multiple times per year on DEI and services to all genders and those of varying sexual orientation.	PCIRC	Stonewall Alliance-Chico

Sierra County: All Behavioral Health staff are required to take cultural competency related to LGBTQ+ services through Relias, a BH run training system.	County of Sierra Behavioral Health	N/A
Siskiyou County will conduct outreach to the Siskiyou County Domestic Violence and Crisis Center to request their input and participation in CoC activities and decision making.	County of Siskiyou	Siskiyou County Domestic Violence and Crisis Center, NorCal CoC Siskiyou Advisory Board

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action(s)	Lead Entity	Collaborating Entity/ies
The CoC will partner with member counties to implement cultural competency and implicit bias training for all local housing services staff.	CoC	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou
The CoC, HMIS/CES lead and member counties will evaluate the tools being used to prioritize individuals for housing placement to determine what racial, ethnic and cultural biases may be present and adjust the use of those tools based upon the findings of the evaluation.	CoC	United Way of Northern California, Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou
The CoC, HMIS/CES lead and member counties will conduct regular evaluations of housing placements to assess equity and use the findings from these evaluations to make data-informed decisions and adjust policies, practices, and staff training as needed	CoC	United Way of Northern California, Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action(s)	Lead Entity	Collaborating Entity/ies
Provide comprehensive case management and other support services to individuals who struggle with housing stability. Make referrals to legal aid or other services when housing is jeopardized or lost due to the discriminatory practices of landlords or property managers.	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	Legal Services of Northern California
Support all staff working in housing efforts to take "Advancing Racial Equity in Housing & Homeless Services" through C4 Innovations, with the goal of advancing equity through a anti-racist lens	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	C4 Innovations

Key Action(s) the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action(s)	Lead Entity	Collaborating Entity/ies
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The CoC and counties will, whenever possible, encourage the participation of minority and women-owned businesses (MBE/WBE) in any solicitations. Local tribal entities will be directly invited to submit proposals for any funding opportunities where they are an eligible applicant.	CoC	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou
Provide education and training to housing providers on the unique challenges of overrepresented groups while also providing comprehensive case management and support to potential tenants that addresses their unique challenges. Provide incentives to landlords to promote collaboration in the provision of housing to underserved groups.	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou	CoC

Coordinated Entry Prioritization for Place-Based Encampment Resolution

Guidance

Answer the following question(s)

In the online application portal applicants may upload any evidence the region would like to provide regarding collaboration and/or prioritization.

Is place-based encampment resolution occurring within the region?

Yes

If yes, then the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Del Norte County: Del Norte County, in collaboration with CBO Del Norte Mission Possible, has received an ERF grant from the State, and will enter all willing encampment residents into HMIS as part of our Coordinated Entry intake process. Encampment residents entered into HMIS will appear on the prioritized list for housing placement.

Shasta County: Shasta County utilizes the CoC's Coordinated Entry System and as part of the encampment project all individuals contacted at the encampment site are encouraged to have their information entered into CES so that they can be prioritized for housing placement.

2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

1. Identify and describe the Key Action(s) **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including but not limited to jails, prisons, and hospitals.

Guidance

At a minimum, if an institutional setting is present in a jurisdiction, the jurisdiction must identify their role.

To add additional actions, add rows to the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Action(s)** may include a brief description of a strategic initiative or step identified to address or improve the specific performance metric. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the performance metric. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action(s)	Lead Entity	Collaborating Entity/ies
CoC: Invite a criminal justice expert/representative to provide training on the rollout of the CalAIM/ECM program where people are connected to services, housing, and MediCal benefits	CoC	Local Court, Sheriff or Police Department Experts
CoC and counties: Invite local Probation representatives to participate in the CoC	CoC	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou
CoC and counties: Invite a person with lived experience of incarceration to participate in the CoC and on the Equity Committee	CoC	Counties of Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou
Del Norte County: collaborate with the jail and transitional housing programs pre-release to identify the housing needs and potential barriers for individuals exiting jail who are at risk of homelessness upon release and ensure that they are connected to housing services.	County of Del Norte Health and Human Services	Del Norte County Jail, Del Norte Mission Possible, Oxford House and other transitional housing programs

Lassen County: collaborate with the Lassen County Sheriff's Office to identify individuals who are in jail and will be exiting into homelessness. Provide case management and housing navigation to those individuals prior to their release.	Lassen County Health and Social Services	Lassen County Sheriff's Department
Modoc County: Sheriff's Office will provide TEACH with anticipated release date in advance. TEACH staff will make contact with inmate to determine housing needs	TEACH Inc.	Modoc County Sheriff's Office
Plumas County: PCIRC will address homelessness for transitioning offenders through the North Star Navigation Center upon exit from jail.	PCIRC	Plumas County Sheriff/Jail Plumas County Probation
Shasta County: Develop a navigation program/center to assist people under the supervision of the criminal justice system that are homeless or at risk of being homeless access interim housing resources.	Shasta County Health and Human Services	HHSA, Probation, Sherriff's Office, Jail, District Attorney
Sierra County: partner with in county agencies to identify people leaving the jail and prison systems to determine services needed for each individual. The county will then connect them to the appropriate service that will identify need for housing, SUD or mental health then make the appropriate referral.	Sierra County Health and Human Services	PCIRC

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action(s)	Lead Entity	Collaborating Entity/ies
Modoc County: CBO staff will continue established relationship with parole officers	TEACH Inc.	Modoc County Probation Department
Plumas County: PCIRC will continue to operate the Plumas County Adult Re-Entry Program funded by BSCC to be established at the North Star Navigation Center offering wrap-around services.	PCIRC	CDCR, Plumas County Probation Department
Sierra County: partner with in county agencies to identify people leaving the jail and prison systems to determine services needed for each individual. The county will then connect them to the appropriate service that will identify need for housing, SUD or mental health then make the appropriate referral.	Sierra County Health and Human Services	PCIRC

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action(s)	Lead Entity	Collaborating Entity/ies
The CoC will continue its relationship with Partnership Health (the Managed Medi-Cal provider) through HHIP funding	CoC	Partnership Health
Del Norte County: connect with hospital-based social workers and other staff and request that they refer unhoused patients to one of CBO Del Norte Mission Possible's programs for medical respite/recuperative care.	Del Norte Mission Possible	County of Del Norte, Sutter Coast Hospital
Lassen County: apply for a Local Indigent Care Needs Program (LICN) Implementation Grant to implement an integrated plan for reducing Emergency Department (ED) admissions by deflecting people with documented or emerging Serious Mental Health who are experiencing homelessness to alternative sites that offer respite or connection to services.	Lassen County Health and Social Services	Banner Lassen Medical Center
Modoc County: Hospital Staff will contact TEACH and refer patient to TEACH for housing needs	TEACH Inc.	Modoc Medical Center
Plumas County: PCIRC works with local hospitals and staff to best address individuals exiting hospital inpatient services who are homeless.	PCIRC	Plumas District Hospital, Seneca Hospital, Eastern Plumas Hospital
Shasta County: Two Medical Respite programs will be continued: 1) Shasta Community Health Center HOPE Medical Respite provides the opportunity to heal, recover, and rest in a safe environment while case managers assist in securing supportive services and housing resources. 2) New Life Discovery Project offers some medical respite and other supportive services	Shasta County Health and Human Services	Shasta Community Health Center HOPE Medical Respite & Pathways to Housing; New Life Discovery Project (works with Partnership Health Plan of CA)
Sierra County: Sierra County will partner with out of county hospitals (Sierra has no hospitals, the closest ones are in Nevada County) to identify people leaving the hospitals, crisis stabilization units and emergency rooms systems to determine services needed for each individual. The county will then connect them to the appropriate service that will identify the need for housing, SUD or mental health then make the appropriate referral.	Sierra County Health and Human Services	Nevada County, PCIRC

Siskiyou County: use HHAP-3 to provide housing assistance for individuals with an acute medical need. Staff will coordinate with discharge planners at local hospitals. Housing interventions will include interim housing, rapid rehousing, and prevention.	Siskiyou County Health and Human Services	Fairchild Medical Center, Dignity Health
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Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action(s)	Lead Entity	Collaborating Entity/ies
Shasta County: Foster Youth	Connection to Homeless Youth Alliance	Homeless Youth Alliance	Shasta County Health and Human Services
Siskiyou County: Foster Youth	Connection to Youth Empowerment Siskiyou	Youth Empowerment Siskiyou	Siskiyou County Health and Human Services

2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how each participating applicant is utilizing local, state, and federal funding programs to end homelessness.

These programs must include, but are not limited to:

- The Homekey Program,
- The No Place Like Home Program
- The Multifamily Housing Program
- The Housing for a Healthy California Program
- The Homeless Housing, Assistance, and Prevention Program
- Building Homes and Jobs Act
- The California Emergency Solutions Grants Program
- The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each jurisdiction may enter their HHAP awards in separate lines.*

If one of the ten required programs is not present in a region, type N/A.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region.

To add additional funding programs, add rows to the bottom of the table.

Definitions:

- **Funding Type:** The source of funding for each program, either federal, state, or local.
- **Local Fund Administrator:** The entity responsible for administering the given funding source.
- **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
- **Funding Amount:** Amount of known, dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
- **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Program	Funding Type (Federal/ State/ Local)	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for Permanent Housing Solutions	Timeframe of Use
The Homekey Program			N/A			
The No Place Like Home Program	State	Siskiyou County Health and Human Services Agency	Siskiyou: Competitive and Noncompetitive funding supported the development of Siskiyou Crossroads, a new construction complex with 24 PSH units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024	\$8,658,695	\$8,658,695	2023-2024
The Multifamily Housing Program	State	Community Revitalization and Development Corporation	Shasta: Round 3 funding used to support the new construction of "Center of Hope Apartments".	\$6,901,453		
The Housing for a Healthy California Program			N/A			
The Homeless Housing, Assistance, and Prevention Program	State	County of Del Norte Health and Human Services	Del Norte: HHAP-1 funded admin activities in addition to the purchase of a building to be used as a year-round emergency shelter operated by CBO Del Norte Mission Possible for unhoused Del Norte County residents.	\$200,806.11	\$200,806.11	2024-2025

The Homeless Housing, Assistance, and Prevention Program	State	County of Del Norte Health and Human Services	Del Norte: HHAP-2 will fund the rehabilitation and construction costs associated with converting "The Legacy", a 30 unit Homekey Project dedicated to the most vulnerable people who are experiencing homelessness, from interim to permanent supportive housing.	\$91,797.00	\$91,797.00	2024-2025
The Homeless Housing, Assistance, and Prevention Program	State	County of Del Norte Health and Human Services	Del Norte: HHAP-3 will fund the rehabilitation and construction costs associated with the conversion of "The Legacy", a 30 unit Homekey Project dedicated to the most vulnerable people who are experiencing homelessness, from interim to permanent supportive housing.	\$204,799.16	\$204,799.16	2024-2025
The Homeless Housing, Assistance, and Prevention Program	State	County of Del Norte Health and Human Services	Del Norte: HHAP-4 funds will also be used for the conversion of The Legacy to permanent supportive housing.	\$91,797.00	\$91,797.00	2024-2025
The Homeless Housing, Assistance, and Prevention Program	State	County of Lassen Health and Human Services	Lassen: HHAP- 3 flexible funding will be used for rapid-rehousing, street outreach, systems support, interim sheltering, and permanent supportive housing operating subsidies. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$104,351.75	\$89,351.75	To be spent by 6/30/24

The Homeless Housing, Assistance, and Prevention Program	State	County of Lassen Health and Human Services	Lassen: HHAP-4 flexible funding will be used to continue efforts to end and prevent homelessness through systems support, operating subsidies, interim sheltering, and service coordination. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$241,809.00	\$217,628.1	To be spent by 6/30/27
The Homeless Housing, Assistance, and Prevention Program	State	County of Modoc	Modoc: HHAP-1 funding was used to expand prevention and diversion programs through rental assistance for Rapid Rehousing, intensive case management, housing navigation, landlord engagement and incentives to prevent evictions. Youth set aside is just over 11% (8% is required) to serve our homeless youth (age 12-24), including youth aging out of Foster Care, with a focus on prevention services to divert homelessness and promote permanent housing.	\$ 5,456.69		Any expenditures within time period? Modoc not included on HHAP 4 app?
The Homeless Housing, Assistance, and Prevention Program	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: HHAP-1 and 2 funded operating subsidies for "Ohana Village", 26 varied sized cabins serving as transitional housing.	\$46,294.78		2022-2025

The Homeless Housing, Assistance, and Prevention Program	State	Shasta CoC	Shasta: HHAP-1	\$289,129.07		2023-2024
The Homeless Housing, Assistance, and Prevention Program	State	Shasta CoC	Shasta: HHAP 2 funding supported the delivery of the following programs and services: interim housing assistance, food services, transitional housing, and housing acquisition assistance. Homelessness prevention and housing stabilization services include payment to avoid a court-ordered eviction and limited services to ensure habitability of existing housing to avoid displacement.	\$460,399		2023-2025
The Homeless Housing, Assistance, and Prevention Program	State	Shasta CoC	Shasta: HHAP 3 funding supported interim housing, medical respite operating subsidies, street outreach, service coordination, prevention, and diversion,	\$970,377.34		2024-2026
The Homeless Housing, Assistance, and Prevention Program	State	County of Shasta	Shasta: HHAP 3	\$905,685.52		2024-2026
The Homeless Housing, Assistance, and Prevention Program	State	Shasta CoC	Shasta: HHAP 4 funding will be used for 33% rapid rehousing, 33% interim housing and 33% system support.	\$976,052.12		2024-2027
The Homeless Housing, Assistance, and Prevention Program	State	County of Shasta	Shasta: HHAP 4	\$915,747.91		2024-2027

The Homeless Housing, Assistance, and Prevention Program	State	Siskiyou County Health and Human Services	Siskiyou: HHAP-1 funding supported the development of "Siskiyou Crossroads", a new construction complex with 24 Permanent Supportive Housing units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024.	\$240,888.41	\$240,888.41	2022-2024
The Homeless Housing, Assistance, and Prevention Program	State	Siskiyou County Health and Human Services	Siskiyou: HHAP-2 funding supported the development of "Siskiyou Crossroads", a new construction complex with 24 Permanent Supportive Housing units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024.	\$142,234.95	\$142,234.95	2022-2024
The Building Homes and Jobs Act Funding – CESH	State	Shasta CoC	Shasta: CESH 2019- CESH funding has assisted agencies staffing costs and direct services to provide intensive case management, housing costs, emergency shelter and build the capacity of the organization. Support was provided to improve credit, locate appropriate housing options, and complete high quality housing	\$200,000		2023-2024p
The Building Homes and Jobs Act Funding – CESH	State	Siskiyou County Health and Human Services	Siskiyou: The CESH program provides funding for interim housing and supportive services for individuals experiencing homelessness.	\$49,824.02		2024

The Building Homes and Jobs Act Funding – PLHA	State	Shasta CoC	Shasta: Funds from the Permanent Local Housing Allocation program are devoted to the development and construction of new Permanent Supportive Housing for people living with a severe mental illness and or have experienced chronic homelessness.	\$50,000		2023-2024
The Building Homes and Jobs Act Funding – PLHA	State	County of Del Norte Health and Human Services	Del Norte: PLHA funding supports comprehensive case management services for tenants in “The Legacy”, a Homekey project which will be converted to Permanent Supportive Housing in the coming months. Case managers also support people in our street outreach and emergency shelter projects by connecting them to resources and helping them identify and transition to permanent housing.	\$566,211.00	\$566,211.00	2024-2027
The Building Homes and Jobs Act Funding – PLHA	State	Siskiyou County Health and Human Services	Siskiyou: This PLHA funding supported the development of “Siskiyou Crossroads”, a new construction complex with 24 permanent supportive housing units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024.	\$142,120	\$142,120	2022-2024

The Building Homes and Jobs Act Funding – PLHA	State	Siskiyou County Health and Human Services	Siskiyou: This PLHA funding (two grant awards) will be deposited into a capitalized reserve account for services connected to the Siskiyou Crossroads PSH development.	\$473,430	\$473,430	2024-ongoing as available
The Building Homes and Jobs Act Funding – PLHA	State	Siskiyou County Health and Human Services	Siskiyou: This PLHA funding (8 grant awards) will be deposited into a capitalized reserve account for services connected to the development of “Siskiyou Crossroads” with 24 permanent supportive housing units, 25 low-income units, and 1 manager’s unit. The property is expected to receive a certificate of occupancy in April of 2024. This funding will also support other new permanent supportive housing projects developed within the County.	\$612,183	\$612,183	2024-ongoing as available
The Building Homes and Jobs Act Funding – PLHA	State	Siskiyou County Health and Human Services	Siskiyou: This PLHA funding will support the creation of new permanent supportive housing and/or affordable housing (16 grant awards)	\$1,984,549	\$1,984,549	2024-2026
The Building Homes and Jobs Act Funding -- HEAP			N/A			
The California Emergency Solutions Grants Program	State	City of Redding	Shasta: Non-Competitive funding will support the NorCal CoC in offering rapid rehousing \$142,034, and HMIS \$15,117 services.	\$157,151		2024-2025

The California Emergency Solutions Grants Program	State	Shasta County Health and Human Services	Shasta: An award of the competitive funding would be used for rapid rehousing \$170,000, HMIS \$10,000, and Street Outreach \$20,000.	\$200,000		2024-2025
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008			N/A			
HOME Investment Partnerships Act			N/A			
Parolee or probation programs that are intended to prevent homelessness upon release.			N/A			
HOME Tenant-Based Rental Assistance (TBRA)	Federal	Shasta County Housing and Community Action Agency	Shasta: TBRA is a twelve-month rental assistance program available for clients who are referred from an eligible agency. TBRA rental assistance vouchers can only be used in Shasta County, outside the city limits of Redding. The client will pay 30% of their income towards their monthly rent and utilities, making housing affordable for families.	\$203,118		2023-2024

CalWorks Housing Support Program	State	County of Lassen Health and Human Services	Lassen: Funding supports families in the CalWORKs program that are experiencing homelessness or at imminent risk of homelessness. HSP offers financial assistance and housing-related wraparound supportive services, including, but not limited to: interim shelter, rental assistance, housing navigation, case management, security deposits, and utility assistance.	\$193,979	\$100,000.00 This is an estimate because based on available affordable housing, more funds may be spent on interim housing (while the search for permanent housing is happening).	2024-2025
CalWorks Housing Support Program	State/Federal	Siskiyou County Health and Human Services	Siskiyou: Funding provides housing assistance to CalWORKs recipient families who are experiencing or risk of homelessness. Housing interventions include interim housing, rapid rehousing, and prevention. The program also provides case management for all enrollees.	\$676,400	\$45,000	2023-2024

Home Safe	State	County of Lassen Health and Social Services	Lassen: Home Safe funding supports the safety and housing stability of seniors and adults with disabilities served by or in the intake process for Adult Protective Service (APS) who are experiencing or at risk of homelessness. Funded activities include: housing case management, interim shelter, rental assistance, housing navigation, landlord mediation, and eviction prevention. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$437,662.20	\$200,000.00 This is an estimate because based on available affordable housing, more funds may be spent on interim housing (while the search for permanent housing is happening).	2024-2025
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Home Safe	State	County of Shasta Health and Human Services	Shasta: Home Safe funding provides homeless seniors with housing security and safety. Home Safe can provide housing-related intensive case management, short-term housing related financial assistance, support to maintain safe housing, eviction prevention, landlord mediation, and more. Individuals are referred to Home Safe when experiencing homelessness or at imminent risk of homelessness as a result of elder or dependent abuse, neglect, self-neglect, or financial exploitation as defined by the Adult Protective Services Agency.	\$612,284		2021-2024
Home Safe	State	County of Sierra Health and Human Services	Sierra: Home Safe funding supports the safety and housing stability of seniors and adults with disabilities served by or in the intake process for Adult Protective Service (APS) who are experiencing or at risk of homelessness. Funds are used for (insert activities eg. Rental assistance, case management, PSH related items to be highlighted)	\$170,000		2023-2025

Home Safe	State	Siskiyou County Health and Human Services Agency	Siskiyou: Home Safe Funding provides funding for housing stabilization services to adults who are APS clients or in the APS in take process and are also either experiencing, or at risk of, homelessness. The specific interventions provided depend on the unique needs of the client. Housing interventions include interim housing, rapid rehousing, and prevention. The program also provides case management for all enrollees. interim housing, rapid rehousing, prevention, and case management.	\$131,000	\$8,600	2023-2024
Housing and Disability Advocacy Program	State	County of Lassen Health and Human Services	Lassen: HDAP funding assists disabled individuals who are experiencing homelessness apply for disability benefit programs while also providing housing assistance. Funded activities include: disability advocacy, interim shelter, housing case management, rental assistance, housing navigation, landlord mediation, and eviction prevention.	\$85,000	\$50,000.00 This is an estimate because based on available affordable housing, more funds may be spent on interim housing (while the search for permanent housing is happening).	2023-2024

Housing and Disability Advocacy Program	State	Siskiyou County Health and Human Services Agency	Siskiyou: HDAP funding provides outreach, case management, disability benefits advocacy, and direct housing financial assistance. The program serves households who would likely be eligible for disability benefits and are also experiencing, or at risk of, homelessness. Funds are used for interim housing, rapid rehousing, and prevention.	\$138,000	\$4,750	2023-2024
FY 2023 HUD Housing Partners III	Federal	NorCal CoC City of Redding	Shasta: Funding supports programs that Increase self-sufficiency for those who are chronically homeless and have a disabling condition. Rental assistance \$247,944, Supportive Services \$37,178, Admin \$21,072	\$382,742.50		2024-2025
Housing Choice Vouchers	Federal	Shasta County Community Action Agency	Shasta: Funding Supports Rental Assistance Vouchers to be used in unincorporated Shasta, Siskiyou, Trinity and Modoc Counties. Clients will pay 30% of their income toward their monthly rent and utilities, making housing affordable for families.	\$4,458,468		2024

Encampment Resolution Funding	State	City of Redding	Shasta: The Encampment Resolution Funding (ERF) Program will fund actionable, person-centered local proposals that resolve the experience of unsheltered homelessness for people residing in encampments. Resolving these experiences of homelessness will necessarily address the safety and wellness of people within encampments, resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing, using data informed, non-punitive, low-barrier, person-centered, Housing First, and coordinated approaches.	\$9,304,955		2023-2026
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Housing Navigation and Maintenance Program (HNMP)	State	County of Lassen Health and Human Services	Lassen: Funding from rounds 1 and 2 support the Housing Navigators Program, which provides housing navigation to help young adults aged 18 years and up to 21 years secure and maintain housing, with priority given to young adults in the foster care system. Funds are used for staff time related to helping youth secure/maintain housing. This includes: helping youth search/apply for housing, communicating/advocating with landlords, assisting in reviewing/understanding leases, connecting needed utilities, assisting financially with move-in costs, connecting with other community resources, and providing support related to self-sufficiency. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$17,125.00	\$17,125.00	2023-2024
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CDSS Bringing Families Home (BFH)	State	County of Lassen Health and Human Services	Lassen: The BFH program provides funding for housing supports to families receiving child welfare services who are experiencing or at risk of homelessness, thereby increasing family reunification and preventing foster care placement. Funded activities include: housing case management, interim housing, rental assistance, housing navigation, landlord mediation, and eviction prevention. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$334,728.78	\$200,000.00 This is an estimate because based on available affordable housing, more funds may be spent on interim housing (while the search for permanent housing is happening).	2023-2025
CDSS Bringing Families Home (BFH)	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: The BFH funding provides for housing supports to families receiving child welfare services who are experiencing or at risk of homelessness, thereby increasing family reunification and preventing foster care placement. Funds are used emergency shelter, deposit & rental assistance, case management.	\$212,094		2023-25

CDSS Bringing Families Home (BFH)	State	Shasta County Health and Human Services	Shasta: The BFH program provides housing support to families receiving Child Welfare services who are experience or at risk of homelessness, increasing family reunification and preventing foster care placement	\$568,275		2022-2025
Bringing Families Home (BFH)	State	Siskiyou County Health and Human Services	Siskiyou: The BFH program provides housing supports to families receiving child welfare services who are experiencing or at risk of homelessness, thereby increasing family reunification. Housing interventions include interim housing, rapid rehousing, and prevention. The program also provides case management for all enrollees.	\$245,000	\$22,000	2023-2025

Transitional Housing Program	State	County of Lassen Health and Human Services	Lassen: Rounds 4 and 5 of funding supports programming that assists young adults aged 18 to 24 years find and maintain housing, with priority given to those formerly in the foster care or probation systems. Funds are used for staff time related to helping youth secure/maintain housing. This includes: helping youth search/apply for housing, communicating/advocating with landlords, assisting in reviewing/understanding leases, connecting needed utilities, assisting financially with move-in costs, connecting with other community resources, and providing support related to self-sufficiency. All services are implemented using a Housing First model by staff who are trained in trauma informed care practices.	\$53,199.00	\$53,199.00	2023-2024
Transitional Housing Program	State	Siskiyou County Health and Human Services	Siskiyou: Round 3 of this funding supports programming that assists young adults aged 18 to 24 years find and maintain housing, with priority given to those formerly in the foster care or probation systems.	\$7,200	\$7,200	2023-2024

Transitional Housing Program	State	Siskiyou County Health and Human Services	Siskiyou: Round 4 of this funding will support programming that assists young adults aged 18 to 24 years find and maintain housing, with priority given to those formerly in the foster care or probation systems.	\$79,704	\$79,704	2023-2025
Transitional Housing Program	State	Siskiyou County Health and Human Services	Siskiyou: Round 5 of this funding supporting programming that assists young adults aged 18 to 24 years find and maintain housing, with priority given to those formerly in the foster care or probation systems.	\$56,610	\$56,610	2024-2028
CalWorks Homeless Assistance (HA)	State	County of Lassen Health and Human Services	Lassen: Funding supports Temporary and Permanent housing assistance to eligible CalWORKs households. HA can provide payments for temporary shelter for up to 16 days, as well as payments to secure or maintain housing, including a security deposit and last month's rent, or up to two months of rent arrearages.	Funds are drawn down from the State as needed. All eligible households in need, received this assistance.	Funds are drawn down from the State as needed. All eligible households in need, received this assistance.	2023-2025

Cal OES Transitional Housing (XH) Program	State	Lassen Family Services, Inc.	Lassen: Funding provides victims/survivors of crime with transitional/short-term housing assistance and a range of supportive services, including follow-up services that move victims/survivors into permanent housing. Successful transitional housing programs provide a range of optional supportive services and let victims/survivors choose the course that best fits their needs.	350,000 (will be cut by 20-40% on January 1, 2025)	\$350,000.00	January – December (grant year)
Cal OES Domestic Violence Housing First Program	State	Lassen Family Services, Inc.	Lassen: Funding provides victims/survivors of domestic violence with safe, permanent housing and ongoing, trauma-informed services tailored to address the individual needs of each victim/survivor that allows them to choose how to best rebuild their lives.	350,000.00 (will be cut by 20-40% on January 1, 2025)	350,000	January – December (grant year)
HCD Permanent Local Housing Allocation (PLHA)	State	County of Lassen	Lassen: Funding will be used for a supportive services reserve for the County of Lassen's permanent supportive housing project. The reserve will be used for assistance providing supportive services to residents of the permanent supportive housing project. The County will be the supportive services provider.	\$612,043.00	\$612,043.00	

HCD Permanent Local Housing Allocation (PLHA)	State	County of Siskiyou Health and Human Services	Siskiyou: These funds from the Permanent Local Housing Allocation program are devoted to the development and construction of new PSH. (Can you include more details about this? Project Name, unit numbers, location, target population, etc.)	\$50,000		2023-2024
Department of State Hospitals Diversion Program	State	County of Siskiyou Health and Human Services	Siskiyou: The Department of State Hospitals Diversion Program funds shelter/interim housing for individuals diverted on a felony charge for specific mental health diagnoses. (insert what funding housing means eg. Rental or deposit assistance, housing navigation, intensive case management, landlord recruitments, permanent supportive housing related items to be highlighted. Consider moving to post release and probation section above)	\$64,000		2023-2024
CalWorks Homeless Assistance Program	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: Funding supports temporary and Permanent housing assistance to eligible CalWORKs households through Rental or deposit assistance, intensive case management, in-home support services, landlord recruitments,	\$368,250		2023-2024

Home SAFE	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: Home Safe provides funding for housing stabilization services to adults who are APS clients or in the APS in take process and are also either experiencing, or at risk of, homelessness. The specific interventions provided depend on the unique needs of the client. Funds are used for emergency shelter, deposit & rent assistance, household repairs, case management,	\$74,366		2023-24
CalWORKs Housing and Disability Advocacy Program (HDAP)	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: HDAP provides outreach, case management, disability benefits advocacy, and direct housing financial assistance. The program serves households who would likely be eligible for disability benefits and are also experiencing, or at risk of, homelessness. Funds are used for housing support, rental assistance, case management,			
CalWORKs Housing and Disability Advocacy Program (HDAP)	State	Shasta County HHSA	Shasta: Funding supports assistance for people experiencing homelessness who are likely eligible for disability benefits by providing advocacy for disability benefits as well as housing supports.	\$769,309		2022-2024

HDAP-Targeted Strategic Investment	State	County of Plumas and Plumas Crisis Intervention and Resource Center	Plumas: Funding to support the capital development of the North Star Navigation Center & Ohana Village Transitional Housing.	\$1,115,000.00		2022-2024
Anthem Blue Cross - HHIP	Private	Plumas Crisis Intervention and Resource Center	Plumas County: Funding to support the capital development of the North Star Navigation Center	\$187,937		2022-2024
California Health & Wellness - HHIP	Private	Plumas Crisis Intervention and Resource Center	Plumas County: Funding to support the capital development of the North Star Navigation Center	\$177,063		2022-2024
Partnership HealthPlan of California Local Innovation Housing Grant	Private	Siskiyou County Health and Human Services Agency	This funding supported the development of Siskiyou Crossroads, a new construction complex with 24 PSH units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024	\$560,000	\$560,000	2022-2024

The Housing and Homelessness Incentive Program (HHIP)	State	County of Del Norte Health and Humans Services	Del Norte: HHIP funds are used to support our non-congregate shelter and Rapid Rehousing projects by funding motel rooms and rental and deposit assistance (\$73,000 RRH) for people experiencing homelessness. HHIP funds of \$340,000.00 are contracted via a subrecipient agreement with CBO Del Norte Mission Possible to purchase and/or construct a year-round emergency shelter which will be used as part of a homelessness response system that assists individuals in transitioning to permanent housing.	\$1,357,113.00	\$73,000.00	2023-2027
The Housing and Homelessness Incentive Program (HHIP)	State	County of Lassen	Lassen: Funding intended to improve health outcomes and access to services by addressing housing insecurity and instability as a social determinant of health for the Medi-Cal population. The goals of the HHIP program are to reduce and prevent homelessness. In Lassen County funds are used for system supports, street outreach, coordinated entry, homeless prevention and rapid re-housing. All services are implemented using a Housing First model. Additionally, staff use trauma informed care practices.	\$651,619.59	\$651,619.59	12/31/2027

The Housing and Homelessness Incentive Program (HHIP)	State	Siskiyou County Health and Human Services Agency	Siskiyou: This program funds street outreach services and interim housing	\$731,317.77		2023-2026
Whole Person Care	State	County of Lassen	Lassen: Whole Person Care (WPC) funds provide comprehensive case management and supportive services to the county's most vulnerable Medi-Cal recipients. Services include: interim shelter, housing navigation, case management, life skills education, and rental assistance. All services are implemented using a Housing First model. Additionally, staff use trauma informed care practices.	\$99,624.24	\$60,000.00 This is an estimate because based on available affordable housing, more funds may be spent on interim housing (while the search for permanent housing is happening).	7/1/2021-6/30/2025

Behavioral Health Bridge Housing (BHBH)	State	County of Shasta Health and Human Services	Shasta: Behavioral Health Bridge Housing focuses on bridge housing settings to address the immediate housing needs of people experiencing homelessness who have serious behavioral health conditions, including serious mental illness (SMI) and/or substance use disorder (SUD). Housing Services include outreach, temporary housing, rapid-rehousing, deposit and rental assistance and intensive case management. Referrals are received from County Behavior Health.	\$5,200,000		2022-2027
Behavioral Health Bridge Housing	State	Siskiyou County Health and Human Services	Siskiyou: This funding will support Interim housing, housing navigation, and supportive services for individuals with a behavioral health or substance use disorder condition.	\$2,425,534		2024-2027
MHSA	State	Siskiyou County Health and Human Services	Siskiyou: This funding supported the development of Siskiyou Crossroads, a new construction complex with 24 PSH units, 25 low-income units, and 1 manager's unit. The property is expected to receive a certificate of occupancy in April of 2024	\$637,880.39	\$637,880.39	2022-2024

MHSA	State	Siskiyou County Health and Human Services	Siskiyou: Funding is reserved for the development of new permanent supportive housing	\$1,000,000	\$1,000,000	2023-2026
Housing Navigator Program	State	Siskiyou County Health and Human Services	Siskiyou: Round 2 funding provides housing navigation services to young adults, aged 18 to 21 years old, to secure and maintain housing, with priority given to those in the foster care system	\$6,370		2023-2027
Housing Navigation and Maintenance Program	State	Siskiyou County Health and Human Services	Siskiyou: Funding provides housing navigators to help young adults who are 18 through 24 years of age to secure and maintain housing, with priority given to young adults currently or formerly in the foster care system.	\$20,728		2024-2025
Housing Navigation and Maintenance Program Round 2	State	Siskiyou County Health and Human Services Agency	Siskiyou: Round 2 funding to support housing navigators to help young adults who are 18 through 24 years of age to secure and maintain housing, with priority given to young adults currently or formerly in the foster care system.	\$20,879		2024-2028

Community Care Expansion Preservation Program	State	Siskiyou County Health and Human Services Agency	Siskiyou: Provides funding capital for rehab and operating subsidies to licensed residential care facilities who are serving SSI/SSP/CAPI recipients, particularly those experiencing or at risk of homelessness.	\$459,808	\$459,808	2024-2029
Prop 47 Cohort III	State	Siskiyou County Health and Human Services Agency	Siskiyou: Funding provides support for a 32-bed low-barrier shelter and navigation center for individuals experiencing homelessness with a history of justice involvement.	\$2,148,353		2024-2026

2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - CalWORKs
 - CalFresh
 - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy
 - In-home supportive services
 - Adult protective services
 - Child welfare
 - Child care
 - Medi-Cal benefits through Managed Care Plans

Guidance

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating jurisdictions should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, add rows to the bottom of the table.

Definitions:

- **Connection Strategy/ies** means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action supports client access and/or enrollment in the eligible benefit program.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the metric. This can be

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise

	Del Norte County connects people experiencing homelessness to the CalWORKs program by establishing interagency collaborations, expanding street outreach programs, and by providing comprehensive case management. Our case managers work closely with unhoused families throughout the CalWORKs application process. They connect the families to additional support services and help them address barriers such as lack of transportation or difficulty obtaining verifications or vital documents.	County of Del Norte Department of Health and Human Services	All branches of DHHS, CBO Del Norte Mission Possible, Del Norte Unified School District Foster and Homeless Youth Services
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect potentially eligible individuals to CalWORKs Benefits. There is an established referral process in place.	Lassen County Housing and Grants	Lassen Works
	Modoc County: County Department of Social Services staff refer eligible clients to TEACH Inc.	Modoc County Department of Social Services	TEACH Inc.
	Plumas County: All clients enrolled in CalWORKs Benefit Program are referred to PCIRC, who in turn cross refers eligible families to the CalWORKs Benefit Program. They in turn can then receive HSP services with PCIRC.	PCIRC	Plumas County Social Services
	Shasta County: Employees are available at all regional offices to assist individuals in applying for CalWORKs Benefit Program.	Shasta County HHSA	N/A
	Sierra County:		

	Siskiyou County social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
CalFresh	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise
	Del Norte County: the street outreach team and case managers proactively identify homeless families in need of food assistance. They provide them with information about CalFresh and the application process. A referral or on-site application assistance will be offered for all people not currently receiving CalFresh. Referrals will also be made to W.I.C., food banks, pantries, community-based organizations, faith-based organizations, tribal governments, and other agencies and organizations that offer food assistance.	County of Del Norte Department of Health and Human Services	All branches of DHHS, CBO Del Norte Mission Possible
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect potentially eligible individuals to CalFresh Benefits. Staff assist individuals with completing the necessary paperwork and accompany individuals to appointments (as needed)	Lassen County Housing and Grants	Lassen Works
	Modoc County: All clients enrolled in any County program based upon low income status are automatically referred to CalFresh through an established referral process and checklist used by each eligibility worker.	Modoc County Department of Social Services	N/A

	Plumas County: PCIRC provides intakes on all individuals and families requesting services. During this process, those not receiving CalFresh Benefits are referred to PCSS.	PCIRC	Plumas County Social Services, CSU Chico
	Shasta County: All clients enrolled in any County program based upon low income status are automatically referred to CalFresh through an established referral process.	Shasta County HHSA	N/A
	Sierra County:		
	Siskiyou County: Social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise
	Del Norte County: We connect homeless individuals with Supplemental Security Income/State Supplemental Program and Disability Benefits Programs by educating and training our outreach team and case managers on how to provide application assistance and referrals to these programs as part of case management support. Currently our partner Open Door Community Clinic has a team that assists in the application process for these benefits programs.	County of Del Norte Department of Health and Human Services	All branches of DHHS, CBO Del Norte Mission Possible

	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect potentially eligible individuals to SSI/SSP Benefits. There is an established referral process in place. Additionally, there are weekly meetings to staff cases as needed. Staff assist individuals with completing the necessary paperwork and accompany individuals to appointments (as needed)	Lassen County Housing and Grants	Lassen Works
	Modoc County: TEACH provides outreach using the HDAP Program	TEACH Inc.	Modoc County Department of Social Services
	Plumas County: PCIRC provides intakes on all individuals and families requesting services. During this process, those not receiving SSI/SSA benefits are referred in-house to the HDAP Program Coordinator for services.	PCIRC	None
	Shasta County: The County has Disability Advocates dedicated to connecting clients to Supplemental Security Income/State Supplemental Programs and/or Disability Benefits Programs.	Shasta County HHSA	N/A
	Sierra County:		
	Siskiyou County: Social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
In-home supportive services	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise

	Del Norte County: We plan to enhance case management by providing additional training on how to effectively identify and refer people to In-Home Supportive Services (IHSS). Case managers will understand the IHSS eligibility criteria and how it relates to the unique needs of the homeless population. They will have a comprehensive understanding of the services that IHSS provides. They will collaborate with other branches within DHHS and will know how to efficiently refer individuals to IHSS and support them throughout the application process.	County of Del Norte Department of Health and Human Services	All branches of DHHS and Del Norte Mission Possible
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect in need individuals. Staff assist individuals with completing the necessary paperwork and accompany individuals to appointments (as needed)	Lassen County Housing and Grants	Lassen County Adult Services
	Modoc County: County agencies and TEACH Inc. have a referral form which is used	Modoc County Social Services	TEACH, Inc./Adult Protective Services/County Behavioral Health
	Plumas County: PCIRC works closely with Adult Protective Services and the IHSS Program to assure clients are receiving needed services.	Plumas County Social Services/Adult Protective Services	PCIRC
	Shasta County: Individuals can access In-Home Supportive Services resources through self-referral (walk-in services or online application) or referral from anyone that recognizes the individual is in need of these services.	Shasta County HHSA	N/A
	Sierra County:		

	Siskiyou County: social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Adult protective services	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise
	Del Norte County: Additional education and training will be provided to our outreach team and case managers to enhance their ability to recognize signs of abuse, neglect, self-neglect, or exploitation. They will be familiar with the eligibility criteria for Adult Protective Services (APS) and will know how to make referrals when appropriate.	County of Del Norte Department of Health and Human Services	All branches of DHHS and Del Norte Mission Possible
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff make referrals as needed. Likewise, APS refers individuals to the Coordinated Entry process and the Home Safe program as needed.	Lassen County Housing and Grants	Lassen County Adult Services
	Modoc County: Collaborative partners will continue to use systems set in place for APS services	Modoc County Adult Protective Services	T.E.A.C.H., Inc./Modoc County Behavioral Health/Alturas Police Dept./Modoc County Sheriff's Dept.
	Plumas County: PCIRC works closely with Adult Protective Services to both accept and cross refer clients we identify through intakes for APS services.	Plumas County Social Services/Adult Protective Services	PCIRC

	Shasta County: Adult Protective Services has a 24-hour Abuse Hotline, as well as walk-in services to anyone in need of assistance, to connect individuals with the appropriate resources.	Shasta County HHSA	Hill Country CARE Center, Inter-Tribal Council Family Violence Prevention, One SAFE Place, Legal Services of Northern California, Crime Victims Assistance Center, and Dignity Health Connected Living.
	Sierra County:		
	Siskiyou County social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Child welfare	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise
	Del Norte County: All street outreach staff and case managers will report when there is reasonable suspicion or evidence of child abuse, neglect, or exploitation.	County of Del Norte Department of Health and Human Services	All branches of DHHS and Del Norte Mission Possible
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff make referrals as needed. Likewise, Child Welfare refers individuals to the Coordinated Entry process and the Bringing Families program as needed.	Lassen County Housing and Grants	Lassen County Adult Services

	Modoc County: Collaborative partners will continue to use systems set in place for CPS services	Modoc County CPS	T.E.A.C.H., Inc./Alturas Police Dept./Modoc County Sheriff's Dept./Modoc County Behavioral Health
	Plumas County: PCIRC works closely with CPS who refers families in need of services such as Bringing Families Home to our agency. PCIRC also operates the Plumas CASA (Court Appointed Special Advocate Program) to work with children in the foster care system living in foster homes and with kinship families.	Plumas County Social Services/Child Protective Services	PCIRC
	Shasta County: Child Welfare has a 24-hour Reporting Hotline, as well as walk-in services to anyone in need of assistance, to connect individuals with the appropriate program, including Social Services and Mental Health.	Shasta County HHSA	Probation, Shasta County Office of Education, One SAFE Place, and Americorps
	Sierra County:		
	Siskiyou County: social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Child care	The CoC will establish a speaker/training panel for subject matter experts to share at CoC meetings	CoC	CoC members (counties and non-profits) with program expertise

	<p>Del Norte County: we connect families experiencing homelessness to local childcare programs and resources when appropriate by engaging in outreach services and providing comprehensive case management for families with children. Case managers will be trained to understand the eligibility criteria for child care assistance through CalWORKs and the Del Norte Child Care Council and will make referrals for all families that could benefit from these services. We will also ensure that families are connected to Del Norte Unified School District's Foster and Homeless Youth Services when appropriate.</p>	<p>County of Del Norte Department of Health and Human Services</p>	<p>All branches of DHHS, CBO Del Norte Mission Possible, Del Norte Unified School District Foster and Homeless Youth Services</p>
	<p>Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect potentially eligible individuals to childcare benefits, including Head Start.</p>	<p>Lassen County Housing and Grants</p>	<p>Lassen County Head Start</p>
	<p>Modoc County: Service Provider (TEACH) will continue advertising childcare programs throughout the county</p>	<p>TEACH Inc.</p>	<p>Modoc Joint Unified School District/Modoc County Office of Education</p>
	<p>Plumas County: PCIRC refers families to Plumas Rural Services, First 5 and Infant Massage Programs to address the needs of children. The agency partners with the Plumas Children's Council as well.</p>	<p>Plumas Rural Services, First 5, Infant Massage</p>	<p>PCIRC</p>
	<p>Shasta County: Childcare options are offered to CalWORKs recipients for low or no out-of-pocket cost, depending on family size and income.</p>	<p>Shasta County HHSA</p>	<p>Shasta County Office of Education - Early Childhood Services</p>
	<p>Sierra County:</p>		

	Siskiyou County: social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Medi-Cal benefits through Managed Care Plans	The CoC will invite Partnership Health (the managed Medi-Cal provider for the geographic area) to provide bi-annual presentations	CoC	Partnership Health
	Del Norte County: Through street outreach and case management we proactively identify homeless individuals and families in need of medical and mental health services. To address potential barriers, on-site application assistance will be offered. Trained outreach staff and case managers will assist individuals and families with completing the necessary paperwork and addressing documentation challenges. Information about medical and behavioral health services will be conveyed during outreach and case management interactions.	County of Del Norte Department of Health and Human Services	All branches of DHHS and Del Norte Mission Possible
	Lassen County: Through the Coordinated Entry process, Lassen County Health and Social Services staff work to connect potentially eligible individuals to Medi-Cal Benefits. Staff assist individuals with completing the necessary paperwork (including Medi-Cal applications) and accompany individuals to eligibility appointments and health care appointments, as needed.	Lassen County Housing and Grants	Lassen Works

	Modoc County: TEACH provides outreach/enrollment services throughout the County	TEACH Inc.	Modoc County Department of Social Services
	Plumas County: PCIRC is currently working to establish a contract with Partnership Health. The agency was previously contracted with Anthem Blue Cross & California Health & Wellness.	PCIRC	Partnership Health
	Shasta County: Individuals are screened for Medi-Cal eligibility through the walk-in process or through BenefitsCal.com.	Shasta County HHSA	Partnership Health
	Sierra County:		
	Siskiyou County: social workers/case workers/case managers review and connect clients to all applicable resources for which they are eligible. The County also has established applications and referral processes with partner organizations such as the resource centers located throughout the area.	Siskiyou County Health and Human Services Agency	NorCal CoC Siskiyou Advisory Board members, local service providers
Housing Vouchers, WIC, Legal Aid, etc.	Del Norte County: We attempt to connect all individuals and families experiencing homelessness with as many benefit programs and local resources as possible. This includes helping them complete applications for housing assistance through Crescent City Housing Authority and making referrals for W.I.C. unemployment, veteran's programs, tribal programs, California Children's Services (CCS), County Medical Services Program (CMSP), legal aid, behavioral health services, food bank programs, shower programs, clothing resources, etc.	County of Del Norte Department of Health and Human Services	All branches of DHHS and Del Norte Mission Possible
[other]			

2.7 Memorandum of Understanding

- 1. Upload the Region's Memorandum of Understanding (MOU).
 - a. Optional: upload any additional supporting documentation the region would like to provide.

Guidance

A Memorandum of Understanding (MOU) must be submitted along with the application. This MOU must reflect the actions in the Regionally Coordinated Homelessness Action Plan submitted under this application, be signed by each participating eligible applicant, and commit each signatory to participate in and comply with the Regionally Coordinated Homelessness Action Plan. Smaller cities that choose to participate in the Regionally Coordinated Homelessness Action Plan may also be signatories to this MOU.

2.8 Application Development Process Certification

- 1. Provide the dates of the three public meetings that were conducted with stakeholders before the Regionally Coordinated Homelessness Action Plan was completed.

Guidance

No less than three public meetings must be held for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of the meetings in alignment with Cal ICH's records retention requirement outlined in the NOFA.
To add additional meetings, add rows to the bottom of the table.

Meeting	Date
1	January 31, 2024
2	February 8, 2024
3	February 22, 2024

- 2. Describe how specific stakeholder groups were invited and encouraged to engage in the public stakeholder process.

Guidance

A description is required for each stakeholder group for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of these efforts in alignment with Cal ICH's records retention requirement outlined in the NOFA.

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
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People with lived experience of homelessness	Each county within the CoC was provided with a flyer to advertise the public meetings and 4 of the counties (Del Norte, Siskiyou, Shasta and Lassen) held “watch parties” so that people could attend in person and participate in the Zoom meetings from the comfort of a community space with the proper technology. Counties reached out to homelessness service providers, and local Wellness Centers. In particular: Shasta County reached out to Sunrise Mountain Wellness Center and the community advisory board through Shasta Health Center to engage persons with lived experience.
Youth with lived experience of homelessness	Each county within the CoC was provided with a flyer to advertise the public meetings and 4 of the counties (Del Norte, Siskiyou, Shasta and Lassen) held “watch parties” so that people could attend in person and participate in the Zoom meetings from the comfort of a community space with the proper technology. Counties reached out to homelessness service providers, and local Wellness Centers. In particular: Shasta County invited Sunrise Mountain Wellness Center and the community advisory board through Shasta Health Center to engage persons with lived experience. Siskiyou County invited Youth Empowerment Siskiyou whose mission to be able to serve any youth age 0-25 who has been exposed to trauma, is in the foster care system or is at-risk.
Persons of populations overrepresented in homelessness	In general, Indigenous/Native Americans are the most overrepresented populations experiencing homelessness within the NorCal CoC geographic area. Each county directly invited local tribal entities and representatives to attend the meetings. Tribal representatives who attended all of the meetings were from the Karuk Tribe (Siskiyou County) and the Tolowa Dee-Ni' Nation (Del Norte County)
Local department leaders and staff of qualifying small jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	Each county sent direct emails and a copy of the meeting flyer to each of their local department leaders and staff in the noted areas.

Homeless service and housing providers working in that region	A general press release was sent to the television station that serves the geographic area, who aired the meetings announcement during the evening news. Each county sent direct emails and a copy of the meeting flyer to members of their local county-level CoC Advisory Boards, which are made up of homeless services and housing providers working in each region.
Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region	Partnership Health was directly invited to attend the meetings.
Street medicine providers and other providers directly serving people experiencing homelessness or at risk of homelessness	All local FQHCs, respite medical providers and providers that conduct street outreach were directly invited to the meetings by the counties.

3. Certify under penalty of perjury that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan.

Part III: Funding Plan

Each **Administrative Entity** is required to submit a funding plan as part of the HHAP-5 Application. The funding plan must account for 100 percent of the HHAP-5 Base allocation(s), 100 percent of the HHAP-5 Planning allocation(s), and 100 percent of the Initial Supplemental Funding allocation(s) which the Administrative Entity will be responsible for administering.

For both the HHAP-5 base allocation and the initial \$100 million supplemental funding, individual allocations for each eligible applicant will be based on their proportionate share of the state's homeless population as reported by HUD in the 2023 PIT count. Allocation amounts will be calculated and released to all applicants once HUD publishes their 2023 Annual Homeless Assessment Report (AHAR).

Cal ICH currently anticipates providing eligible applicants with their calculated allocations by the end of January 2024. This will give applicants at least two months to finalize their HHAP-5 budgets before applications are due at the end of March. Until HHAP-5 final allocations are released, applicants should use their HHAP-4 base allocation as an approximation of their HHAP-5 allocation amount, for planning purposes.

1. Complete a Funding Plan for each Administrative Entity participating in this application.
 - a. Identify all Eligible Use Categories the Administrative Entity anticipates using.
 - b. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
 - c. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
 - d. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
 - e. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to prioritize permanent housing solutions and sustain existing investments towards long-term sustainability of housing and supportive services.
2. Complete the New Interim Housing Certification
 - a. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
 - b. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted.
 - c. If the Administrative Entity answers "yes" to either of the above, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance

Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs **may not exceed 7%** of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between Cal ICH, the grantee, and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

Each funding plan must include:

- Identification of all Eligible Use Categories the Administrative Entity anticipates using
- **Dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Base allocation(s) and 100 percent of the Initial Supplemental Funding allocation(s) which the Administrative Entity will be responsible for administering.
 - If applicable, **dollar amount** from the selected eligible use category that will be designated under the Youth Set-Aside. **Reminder: the youth set-aside must total at least 10% of all monies received.**
 - Administrative costs **may not exceed 7%** of all monies received.
 - Applicants may budget **up to 1%** for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between Cal ICH, the grantee, and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.
- A brief description of activities HHAP-5 funds will support in each selected eligible use category.
- An explanation of how the activities therein align with the state's HHAP-5 priority to sustain existing investments towards long-term sustainability of housing and supportive services and prioritize permanent housing solutions.
- Certification that the Administrative Entity does not intend to support new interim housing solutions using HHAP-5 funds.
 - If an Administrative Entity proposes to use HHAP-5 funds to support any new interim housing solutions outside of the youth set-aside and/or interim housing for youth in excess of 10% of the total HHAP-5 allocation, **the region** will be asked to demonstrate how it has dedicated sufficient resources from other funding sources to long-term permanent housing solutions and the need for new interim housing.
 - Reminder: per HSC section 50230(v) "region" means the geographic area served by a county, including all cities and CoCs within it. For the LA region, this means all eligible applicants within the County of LA.

To add another funding plan for an additional Administrative Entity, copy the entire funding plan section (including the "New Interim Housing Certification" and "Demonstrated Need" Subsections) and paste at the bottom of the template.

Funding Plan – [Administrative Entity Name:_____]

Eligible Use Category	Dollars Budgeted	If applicable, Dollars Budgeted for the Youth Set-Aside	Activities these funds will support	How are these activities aligned with the State's priorities?
Rapid Rehousing				
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies - Permanent Housing				
Operating Subsidies - Interim Housing				
Improvements to Existing Interim Housing				
Interim Housing				
Street Outreach				
Services Coordination				
Systems Support				
Administrative Costs				
Additional 1% for HMIS				

New Interim Housing Certification

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

Yes/No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

Yes/No

If yes to **either** of the above questions, identify **the region and Eligible Applicants in the region**. Then, respond to all of the below prompts under Demonstration of Dedicated, Sufficient Resources for Permanent Housing. In reviewing whether a region has dedicated sufficient resources from other sources to long term permanent housing solutions, Cal ICH will evaluate financial

resources and policy actions related to reducing and ending homelessness, as well as demonstrated need for additional interim housing.

Demonstration of Dedicated, Sufficient Resources for Permanent Housing

Applicants must respond to this section **when** they have responded “Yes” to either of the questions under “New interim Housing Certification”. At a minimum, this section must reflect all eligible applicants in the region where the eligible applicant is proposing to fund new interim housing.

1. Identify Region and all eligible applicants in the Region.
2. Provide required metrics and narrative under “Status of Financial Resources”
3. Complete the 5 tables under “Status of Policy Actions
4. Provide required metrics and narrative under “Demonstrated Need”

Guidance

Per HSC section 50230(v) “region” means the geographic area served by a county, including all Cities and Continuums of Care within it. For the LA region this means all eligible applicants (Large Cities, CoCs, and the County) within the County of LA.

Region

Eligible Applicants in the Region

Status of Financial Resources

Provide the following financial resource metrics for the region.

Guidance

Per HSC section 50230(v) “region” means the geographic area served by a county, including all Cities and Continuums of Care within it. For the LA region this means all eligible applicants (Large Cities, CoCs, and the County) within the County of LA.

- *For Single County CoCs and the LA region: the application is already aligned with the “region” definition. Therefore, the first two metrics must exactly reflect the information in “[Plan to Utilize Local, State, and Federal Funds to End Homelessness](#)” above. In the Cognito Form, the first two metrics will automatically populate from the information provided. The applicant will need to provide the “Percent dedicated to interim housing solutions”.*

- For multi-county CoCs: because the participating eligible applicants may or may not exclusively align with the “region” definition, the applicant will need to assess and summarize the relevant information from the in “[Plan to Utilize Local, State, and Federal Funds to End Homelessness](#)” above. Here relevant information refers to the aggregate dollars available to the [Eligible Applicants](#) listed the tables directly above, in alignment with the “region” definition.

Total amount of funds the region is using from its available federal, state, and local dollars to prevent and end homelessness as described in the Action Plan Section: Utilization of Local, State and Federal Funds to End Homelessness

\$

Percent of the above that is dedicated to permanent housing solutions

%

Percent of the above that is dedicated to interim housing solutions

%

Describe the impact your proposed use(s) of HHAP-5 dollars would have on the above percentages.

Status of Policy Actions

Provide a status update for each Eligible Applicant in the region on the following policy actions related to reducing and ending homelessness.

Guidance

Per HSC section 50230(v) “region” means the geographic area served by a county, including all Cities and Continuums of Care within it. For the LA region this means all eligible applicants (large cities, CoCs, and the county) within the County of LA.

Each of the following tables must be fully filled out for **every** Eligible Applicant in the Region

- The Italicized text in the table provides selections available

Housing Element

Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If <u>no</u> , provide a timeline of plans to submit revisions to HCD and request technical assistance to address remaining issues
	Yes/No	

Prohousing Designation

Eligible Applicant	Current Prohousing Designation Status	If the Eligible Applicant has not been designated Prohousing, identify Prohousing policies that this Eligible Applicant has adopted or plans to adopt in the future.
	<i>Has been designated Prohousing/ Has applied for Prohousing Designation/ Plans to apply for Prohousing Designation</i>	

USICH Seven Principles for Addressing Encampments

Eligible Applicant	Does the Eligible Applicant have a current practice or commitment to follow the Seven Principles?
	<i>Has a current practice of following the Seven Principles/ Has made an active commitment to follow the Seven Principles/ Neither of the above</i>

Housing Law Violations

Eligible Applicant	Does this Eligible Applicant have any outstanding housing law violations with HCD's housing accountability unit or the Attorney General's Office?	If the Eligible Applicant has an outstanding housing law violation, provide a plan to resolve issues or plans to request technical assistance to address remaining issues.
	Yes/No	

Surplus Land

Eligible Applicant	Does this Eligible Applicant have a current practice or commitment to identify local surplus land that could be encouraged for use as housing?
	1. <i>Has a current practice of identifying local surplus land for housing.</i> 2. <i>Has a current commitment to identifying local surplus land for housing.</i> 3. <i>Requests technical assistance from HCD's Surplus Land Unit to analyze local surplus land for potential use as housing.</i>

Demonstrated Need

Additionally, consistent with previous rounds of HHAP, interim housing is limited to clinically enhanced congregate shelters, new or existing non-congregate shelters, and operation costs of existing navigation centers and interim housing based on demonstrated need. Demonstrated need for purposes of this paragraph shall be based on the following for the region:

Number of shelter beds in the region	#
Number of people experiencing unsheltered homelessness (PIT)	#
Percentage of exits from emergency shelters to permanent housing solutions	%

A plan to connect residents to permanent housing.

NOTE: If there are multiple Administrative Entities applying as part of this regional application, copy and paste the above Funding Plan template here, one for each additional Administrative Entity.