NorCal Continuum of Care™

Executive Board Meeting
July 17, 2025
1:00 pm to 3:00 pm
777 Cypress Ave. Enterprise Conference Room
Redding, CA 96001

7/17 – Enterprise Conference Room

Join Zoom Meeting
https://us06web.zoom.us/j/88494596639?pwd=PVJ1rExaHzNisWj3xMSv7C4qspgJ2g.1

Meeting ID: 884 9459 6639

Passcode: 401163

1(669)444-9171

Teleconference locations:

Sierra County Behavioral Health
706 Mill Street
Loyalton, CA 9611

Del Norte County Health and Human Services
455 K Street
Crescent City, CA 95531

Teach I.N.C
112 E 2nd Street
Alturas, CA 96101

Lassen County Health and Social Services
1445 Paul Bunyan, Suite B
Susanville, CA 96130

Siskiyou County Behavioral Health
2060 Campus Dr.
Yreka, CA 96097

Plumas County
PCIRC
591 Main Street
Quincy, CA 95971

Executive Board Members

Nicole Smith (Alternate), County of Shasta, Chair

Maddelyn Bryan, County of Siskiyou, Co-Chair

Grace Poor County of Lassen

Cathy Rahmeyer, County of Plumas

Carol Madison, County of Modoc

Sheryll Prinz-McMillan, County of Sierra

Michael Coats, County of Del Norte

To Address the Board: Members of the public may address the Board on any agenda item. Pursuant to the Brown Act (Govt. Code section 54950, et seq.) Board action or discussion cannot be taken on non-agenda matters but the board may

briefly respond to statements or questions. You may submit your public comment via email to norcalcoc@cityofredding.org that will be read into the record.

1. **Call to Order/Quorum Established/Introductions**

2. **Public Comments (limited to 3 mins. per comment)**
   Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

3. **Action Items**
   I. **Select new NorCal CoC Executive Board Chair**
      Select a new Executive Board Chair due to previous Chair's resignation.

4. **Discussion Items**
   I. **HHAP 6 Application**
      Sherry from Housing Tools will review and discuss the HHAP 6 application updates, needs, data, and requests.
      Attachment A – Application Word Document and Budget Summary
   II. **CoC Application Debriefs**
      Teddie will review and discuss the CoC Application Debriefs.
      Attachment B – CoC Application Debriefs
   III. **UWNC FY 2026 HMIS/CE Budget**
      Review and discuss the budget as proposed by the UWNC for calendar year 2026. Discuss the current contract with term ending September 18, 2025 with City of Redding.
      Attachment C – UWNC FY 2026 HMIS/CE Budget
      Attachment D – UWNC FY 2025 HMIS/CE Budget as approved by the Executive Board
   IV. **Admin Entity Transition Updates**
      Review and discuss the transition process and updates.

5. **Reports**
   I. **UWNC**
   II. **Admin Entity**
   III. **HMIS Committee**
   IV. **Data/Performance Work Group**
   V. **Governance Charter**
   VI. **Member Updates/County**

6. **Adjournment**

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the City of Redding Housing Division at (530)225-4048 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.

Next Executive Board Meeting
August 21, 2025 1pm – 3pm

HHAP Round 6 Regional Application Template

Purpose of this Template

The Department of Housing and Community Development (HCD) is providing this Homeless Housing, Assistance and Prevention Program (HHAP) Regional Application Template (template) as a tool to help HHAP Round 6 (HHAP 6) regional applicants prepare responses for subsequent submission through the official online application portal. The template closely mirrors the online application portal and is intended to support the development of the regional application for approval by HCD as required in AB 166 (Health & Safety Code § 50239 and 50242, et seq.).

The template will <u>not</u> be collected by HCD, nor will HCD review any template in lieu of an official regional application submission. Applicants are responsible for inputting the required information into the [online application portal](#) and submitting the official regional application in the portal no later than 5:00 p.m. on Friday, August 29, 2025.

The regional application consists of the following Sections:
- Section 1. Regional Identification and Contracting Information
- Section 2. Documentation and Certification of Stakeholder Engagement
- Section 3. Regionally Coordinated Homelessness Action Plan
  - 3.a. Regional Partners' Roles and Responsibilities
  - 3.b. System Performance Measures Improvement Plan
- Section 4. HHAP 6 Funding Plan
  - 4.a. Proposed Funding Activities
  - 4.b. Sustainability of the Region's Interim Housing Portfolio
  - 4.c. Sustainability of the Region's Permanent Housing Portfolio (If applicable)
  - 4.d. Documentation of Youth Set Aside Requirement
- Section 5. Regional Memorandum of Understanding MOU and Application Certification

Green tables describe the steps required to complete each section and provide guidance on how to use the template and/or minimum requirements.

Blue tables capture the application data and mirror the data fields in the online application portal.

HHAP 6 Regional Application Template

Section 1. Region Identification and Contracting Information

Steps to complete this section

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Guidance for this section

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either:** apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: "*Is participating in this regional application as a collaborator*" for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, HHAP 6 allocations are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation,** select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care Region

Continuum of Care Region
Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC

Guidance
The table below is formatted as "repeating content".   To add an Eligible Applicant, click anywhere in the table to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.

Eligible Applicant
Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC

Participation Status
Is participating in this application as an Eligible Applicant.

Contracting Status
Will enter into contract with the state to receive and administer their HHAP 6 allocation

Designated Administrative Entity (if applicable)
Choose an item.

Contact Title
CoC Coordinator

Contact Name
Kristen Schreder

Contact Email

Contact Phone

Section 2. Documentation and Certification of Stakeholder Engagement

Steps to complete this section
1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan). 2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan. 3. Describe the specific input from the public meetings that was incorporated into the Plan. 4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Guidance
No less than three (3) public meetings must be held for <u>each</u> Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of the meetings in alignment with HCD's records retention requirement outlined in the HHAP 6 NOFA and should upload relevant documentation to support certification of Section 2 of the regional application. To add additional meetings, click into the last row of the table, then press "tab" on your keyboard.

Meeting Dates
6/10/2025
6/11/2025
6/16/2025

Stakeholder Engagement

Guidance
A description is required for <u>each</u> stakeholder group engaged in development of the Regionally Coordinated Homelessness Action Plan. In addition to providing the information required below, applicants should retain documentation of the meetings in alignment with HCD's records retention requirement outlined in the HHAP 6 NOFA and should upload relevant documentation to support certification of Section 2 of the regional application. Documentation of stakeholder engagement may include copies of meeting invites and invitee lists, drafts provided for feedback, etc.

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence	Each County in the CoC includes persons with lived experience on their Advisory Boards and they were directly invited to participate.	
Youth with lived	Each County in the CoC includes youth	

experience of homelessness	with lived experience on their Advisory Boards and they were directly invited to participate.	
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders	Each County in the CoC includes these service/agency representatives on their Advisory Boards and they were directly invited to participate.	
Homeless services and housing providers, including developers of permanent affordable housing operating within the region.	Each County in the CoC includes these providers and developers on their Advisory Boards and they were directly invited to participate.	
Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region	Each County in the CoC includes their Managed Medi-Cal Provider on their Advisory Boards and they were directly invited to participate.	
Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.	Those counties with federally-recognized tribal governments reached out to them directly to invite them to participate, and those without federally-recognized tribes invited other tribal entities in their region to participate.	
Street medicine providers, victim service providers, and other service providers directly assisting people experiencing homelessness or at risk of homelessness	Each County in the CoC includes these providers on their Advisory Boards and they were directly invited to participate.	

Describe any other input from public meetings not captured above that was incorporated into the Plan.

<div style="background-color:#b8cce4; height:1.5em;"></div>

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the HHAP 6 NOFA in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

☒ **I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.**

Optional Upload: Stakeholder Engagement

Section 3. Regionally Coordinated Homelessness Action Plan

Guidance
Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants. In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Guidance
Each Eligible Applicant in the region must describe how they currently, or will begin to, coordinate comprehensive outreach to individuals experiencing, and at risk of experiencing, homelessness in the region, and coordinate on siting of services, shelters, and interim and permanent housing in the region. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Siskiyou County	Siskiyou County Health and Human Services Agency (HHSA) takes a lead role in conducting outreach to individuals experiencing and at risk of homelessness in collaboration with other NorCal CoC

	members/participants. The Agency also partners with NorCal CoC entities, clients, and individuals with lived experience of homelessness to coordinate the location, scope, and model of housing and supportive services. HHSA has a Homeless Outreach Specialist who supports unsheltered individuals to navigate and connect with resources and any available housing interventions such as shelter, RRH, or PSH. The County also contracts with the Yreka Police Department for a Homeless Liaison Officer who promotes resource connections to prevent unnecessary criminalization of homelessness. With multiple office locations throughout the county, the Siskiyou Community Resource Collaborative is instrumental in connecting unhoused populations to mainstream benefits and resources, particularly in the most rural, outlying areas. For the provision of housing interventions, HHSA provides some direct shelter, RRH, and prevention. HHSA partners with developers and local cities in creating and operating PSH units. Depending on the project, HHSA provides supportive services and may contribute capital funding. The Agency also contracts with a nonprofit, Northern Valley Catholic Social Services (NVCSS), to operate two year-round shelters, a non-congregate tiny-home village and a low-barrier congregate shelter. In the future, both the County and NVCSS intend to pursue funding to sustain the shelters. Other partners and homeless service providers include Youth Empowerment Siskiyou, who is the main housing services provider for transitional youth, and the Karuk Tribe Housing Authority that provides low-income housing. While developing the framework for projects, these partners seek input from the NorCal CoC members via a collaborative, public process. They also conduct focus groups, meetings, and surveys with individuals currently or recently living in encampments.
Shasta County	Shasta County will invest in and expand outreach and coordination services for individuals experiencing unsheltered homelessness and/or at risk of homelessness, connecting them to emergency shelter, housing, and/or other supportive services with a primary focus on permanent housing.

The County will provide coordination services that target individuals experiencing homelessness, with a focus on veterans. Additionally, the County will continue to coordinate discussions around best practices to strengthen collaboration among the County, City, and community entities.

The County will collaborate with Federally Qualified Health Clinics, Social Services, and Nonprofits to provide relevant outreach and education to individuals experiencing homelessness.

The County will collaborate with the Housing Authority to boost opportunities to increase the stock of affordable housing opportunities for persons leaving homelessness. |
| **Lassen County** | In our region, outreach to individuals experiencing or at risk of experiencing homelessness is a collaborative, multi-agency effort |

	led by a dedicated outreach team. This team currently conducts monthly street outreach in Susanville, and we are expanding outreach efforts to an additional outlying area each month to increase regional coverage and access to services.
	Our outreach team includes a Housing Case Manager, Public Health Nurse, Community Services Officer, and a Behavioral Health Case Worker. Each team member plays a distinct role in addressing the multifaceted needs of the individuals we serve:
	The Housing Case Manager provides housing assessments, conducts intakes for the Coordinated Entry System (CES), and offers housing navigation services to support individuals through the housing process.
	The Public Health Nurse addresses immediate health needs, provides referrals to medical services, and supports individuals with chronic conditions or urgent health concerns.
	The Community Services Officer supports safety, facilitates engagement with individuals who may be hesitant to interact with social services, and ensures coordination with local law enforcement in a trauma-informed and supportive manner.
	The Behavioral Health Case Worker offers on-site mental health support, conducts informal assessments, and links individuals to ongoing behavioral health services.
	During outreach, the team distributes emergency supplies, including hygiene kits, food, and weather-appropriate gear. We also provide information on community resources, assist with connection to emergency shelter, and facilitate entry into the Coordinated Entry System to support access to transitional and permanent housing opportunities.
	In terms of coordination of services, shelters, and housing, our team collaborates with local service providers to ensure that the placement of services and housing aligns with identified community needs, geographic gaps, and accessibility. Outreach data is used to inform decision-making and advocate for service expansion into underserved areas.
	Our goal is to build trust, reduce barriers, and ensure that individuals experiencing homelessness across the region are connected to the services and supports they need to achieve stability.
Modoc County	Outreach services for the entire County are coordinated by the Training, Employment and Community Help, Inc. (T.E.A.C.H., Inc.) Housing Department. Staff conduct outreach throughout the county, on a quarterly basis. Effective July 1 2025, TEACH will be administering all housing funds allocated to Modoc County.
Del Norte County	In our region, outreach to individuals experiencing, or at risk of experiencing, homelessness is a coordinated effort between

	multiple partners, with key roles and responsibilities shared across agencies to ensure effective engagement and service delivery.
	We work closely with Del Norte Mission Possible, a local nonprofit organization, which plays a central role in outreach efforts. Del Norte Mission Possible conducts two outreach events each week, on Tuesdays and Thursdays, providing direct, in-person engagement with individuals experiencing homelessness. During these outreach events, their team conducts HMIS intakes, connects individuals to essential resources, and gathers updated information on the needs and status of our unhoused community members.
	In addition to field outreach, we ensure coordinated efforts around service provision and housing placement through our weekly Coordinated Entry meetings, led by United Way, our region's HMIS lead agency. These meetings provide a structured space to discuss individuals identified during outreach who are in need of services, shelter, or housing. Through this process, service providers collaborate to align resources, prioritize housing placements, and coordinate the siting of services, shelters, and interim or permanent housing opportunities in the region.
	This coordinated approach ensures that outreach is not only responsive but also directly connected to the broader regional strategy for addressing homelessness, promoting efficient resource use, and supporting long-term housing stability for individuals and families in need.
Plumas County	PCIRC is a non-profit organization incorporated in 1983 and serves as the point of coordinated entry for Plumas County – all individuals experiencing or at-risk of homelessness in the region are referred to our office by multiple community partners, family members and friends or often self-referred. PCIRC operates two homeless day shelter sites in the county offering showers, laundry and food pantry supplies. The agency maintains close partnerships with many agencies and delivers as array of programming directed toward transitioning offenders and parolees, families working with social services and child welfare, Veterans, current and former foster youth, senior citizens, and disabled community members. PCIRC opened the area's first Navigation Center in November 2024 serving both rural Plumas and Sierra Counties.
Sierra County	PCIRC is a non-profit organization incorporated in 1983 and serves as the point of coordinated entry for Plumas County – all individuals experiencing or at-risk of homelessness in the region are referred to our office by multiple community partners, family members and friends or often self-referred. PCIRC operates two homeless day shelter sites in the county offering showers, laundry and food pantry supplies. The agency maintains close partnerships with many agencies and delivers as array of programming directed toward transitioning offenders and parolees, families working with social services and child welfare, Veterans, current and former foster youth, senior citizens, and disabled community members. PCIRC

	opened the area's first Navigation Center in November 2024 serving both rural Plumas and Sierra Counties.
Choose an item.	

3.a.2. Siting and Use of Available Land

Guidance
Each Eligible Applicant in the region must describe how they will coordinate efforts to identify **and** promote use of available land for the production of interim or permanent housing. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Siskiyou County	Siskiyou County sold surplus county property for the development of Siskiyou Crossroads, the first PSH project in the County. HHSA will continue to work with the County Administrative Office to identify other properties and means of promoting the use of land for housing. Likewise, HHSA takes every opportunity of encouraging and supporting local cities to make land available for that purpose. HHSA coordinated with the City of Yreka to utilize their property for the development of tiny-home style interim housing. The Agency supported their attempts to apply for Homekey, agreeing to fund and provide the supportive services. Although this project was not successful, HHSA will continue to support the city's ongoing effort to create new PSH. Similarly, HHSA provided gap construction financing to a new affordable housing/PSH development project sponsored by the City of Mount Shasta.
Shasta County	Shasta County Health and Human Services has no direct role or responsibility in relation to land use and development for the County; however, Shasta County will continue to work collaboratively to support all entities in fulfilling their land use and development roles and responsibilities. Shasta County Health and Human Services will continue to identify available land and support development opportunities within the County jurisdiction as allowable by funding. Shasta County Health and Human Services will work to identify entities within the County's jurisdiction that are working on permanent housing projects to facilitate collaboration.
Lassen County	We will coordinate efforts to identify and promote the use of available land for the production of interim and permanent housing by collaborating closely with the County Planning Department and other relevant stakeholders. This partnership will focus on identifying underutilized or publicly owned parcels that may be suitable for development.
Modoc County	Our plan is to request a current inventory of vacant or

	underutilized land—including county-owned parcels—and data from the recently updated 2024–2029 Housing Element. We will review Chapters 4–5 and Appendices of the document for parcels suitable for interim or permanent housing. Identify discrepancies between identified parcels and those county-held or zoned for residential use. Modoc County participates in the NorCal Continuum of Care (CoC), which brings together counties and nonprofits to share land-use plans and opportunities. TEACH currently leads the interim housing efforts. We will convene a working group with TEACH, social services, and planning staff to align county parcels with interim housing initiatives and explore joint grant applications funding transitional sites and rapid rehousing. The group will also address infrastructure and permitting barriers. Our next step will be to assemble a grant team consisting of TEACH staff, planning and social service representation as well as representation from the CoC Advisory Committee.
Del Norte County	The Board of Supervisors created a technical advisory committee on housing and homelessness, which includes Community Development, Building Maintenance, County CAO, and local service providers/affordable housing developers. Community Development takes the lead on the implementation of the County's Housing Element programs, which includes identifying and promoting the use of available land for the production of affordable housing.
Plumas County	PCIRC routinely checks available land lists for possible interim and permanent housing options in the region. The agency is currently working with Sierra County to establish reserve funding to secure land/housing for a permanent supportive housing project. This will allow Sierra residents to get the immediate support they need through the Navigation Center, and upon completion, return to their home county of Sierra. PCIRC is also in the process of building Ohana Village, which will provide 26 tiny cabins for use in interim housing. This will provide a second step of transition from the Navigation Center program before achieving permanent housing.
Sierra County	PCIRC routinely checks available land lists for possible interim and permanent housing options in the region. The agency is currently working with Sierra County to establish reserve funding to secure land/housing for a permanent supportive housing project. This will allow Sierra residents to get the immediate support they need through the Navigation Center, and upon completion, return to their home county of Sierra. PCIRC is also in the process of building Ohana Village, which will provide 26 tiny cabins for use in interim housing. This will provide a second step of transition from the Navigation Center program before achieving permanent housing.
Choose an item.	

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Guidance
Each Eligible Applicant in the region must describe how they are engaging housing developers working in the region, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Siskiyou County	Siskiyou County partnered with a nonprofit developer to construct Siskiyou Crossroads, the first PSH project in the County. This No Place Like Home projected created 24 new PSH units, 25 low-income units, and one manager's unit. HHSA conducted an RFQ for housing developers to promote the Agency's priority to partner with developers in the future. As mentioned above, HHSA has collaborated with local cities to provide both capital financing and supportive services for interim and permanent housing.
Shasta County	Shasta County currently collaborates with several developers of affordable housing and permanent supportive housing, including K2 Properties, Shasta Community Health Center, Northern Valley Catholic Services, Shasta County Veterans Services, and the City of Redding. The County will continue to identify and foster working relationships with developers within the community. Shasta County will work to develop and maintain relationships with entities providing permanent supportive housing. Shasta County will continue to engage in service-level communications with stakeholders in the permanent housing realm, including Operation Zero Strategy meetings and Veterans' Homeless Collaboration Meetings.
Lassen County	Due to the rural nature of Lassen County, there are limited opportunities to engage with local housing developers, particularly those with experience in developing permanent supportive housing. The small population base, geographic isolation, and limited infrastructure can make traditional development less financially attractive to larger, urban-based developers. Despite these challenges, we are actively working to build relationships with regional and statewide developers who specialize in affordable and supportive housing. Our engagement strategies include: • Participating in regional housing planning efforts and networks to identify and connect with developers who may be interested in rural opportunities. • Coordinating with state-level partners and technical assistance providers to better understand financing tools that can be used to support rural housing development.

	• Exploring alternative development models, such as modular housing, tiny home communities, and adaptive reuse of existing buildings, which may be more feasible and appealing to developers in a rural setting. While the current landscape presents barriers, we are committed to expanding our developer engagement efforts and advocating for rural-specific solutions that will help bring interim and permanent supportive housing to Lassen County.
Modoc County	Modoc County does not currently have any housing developers.
Del Norte County	Del Norte County Housing Program works closely with our Housing Authority Department Director, who plays a key role in keeping us informed about new housing developments in the region, including those focused on interim housing, affordable housing, and Permanent Supportive Housing (PSH). Through ongoing communication with the Housing Authority, we stay up to date on: • New development projects coming to Del Norte County, • The affordability levels of all units being proposed, and •The eligibility criteria for each project, including those specifically designed for individuals experiencing or at risk of homelessness. This information allows us to effectively plan and coordinate with housing developers by identifying potential funding sources and aligning available resources, such as HHAP, PLHA, or other state and federal funding streams, to support project financing.
Plumas County	PCIRC has long worked with the Plumas County Planning Department and is a member of the Plumas Housing Council. Presently, the agency does not have any PSH funds, but does participate in extensive housing navigation to secure individuals and families permanent housing through scattered sites.
Sierra County	PCIRC has long worked with the Plumas County Planning Department and is a member of the Plumas Housing Council. Presently, the agency does not have any PSH funds, but does participate in extensive housing navigation to secure individuals and families permanent housing through scattered sites.
Choose an item.	

3.a.4. Coordination of and Connection to Service Delivery

Guidance
Each Eligible Applicant in the region must describe how they are coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals

	experiencing homelessness, or at risk of experiencing homelessness.
Siskiyou County	The Behavioral Health Division of HHSA has a Homeless Outreach Specialist who supports unsheltered individuals to navigate and connect with resources such as MHSA. The mobile crisis team at Behavioral Health also assists in this capacity, promoting awareness of resources and referring individuals as appropriate. The Agency also contracts with NVCSS to operate Six Stones Wellness Center, a member directed wellness program that fosters wellness recovery and resiliency to those living with mental illness. For many years, Six Stones has engaged the unhoused population and tailored services to their needs in addition to connecting them with Behavioral Health. Six Stones is one of the county's many MHSA funded services.
Shasta County	Shasta County assists individuals experiencing homelessness and/or at risk of homelessness by connecting them to an internal housing program that provides intensive case management services with a housing-first "whole person" approach to care. Several programs are offered within the County, including CalAIM Community Supports and Enhanced Care Management, Behavioral Health Bridged Housing, the Housing Support Program, the Housing and Disability Advocacy Program, all rounds of HHAP, and Home Safe. If needed, services and referrals may include mental health and substance use support, community health advocacy, financial services, and other support. Shasta County is navigating internal changes, assessing its ability to provide housing services within the Behavioral Health Services Act in the region, and considering whether a waiver is needed at this time.
Lassen County	We are actively coordinating with Lassen County Behavioral Health (an active member of Lassen County's Advisory Board to the NorCal CoC) to connect individuals experiencing, or at risk of experiencing, homelessness with essential behavioral health services. This includes an ongoing collaboration through the Behavioral Health Bridge Housing (BHBH) Program, which expands access to bridge housing and pathways to permanent housing for individuals with behavioral health needs, including those with serious mental illness and/or substance use disorders. Looking ahead, we will continue to work closely with Lassen County Behavioral Health to integrate services funded through the Behavioral Health Services Act (BHSA) and CalAIM. Together, we are building systems that ensure individuals experiencing homelessness are connected to: • Case management and housing navigation • Supportive housing and wraparound services for individuals with complex behavioral health needs • Rental assistance and financial support for housing-related costs

	Our multidisciplinary outreach team, which includes a Behavioral Health Case Worker, conducts regular outreach in Susanville and surrounding rural areas. This team plays a critical role in engaging unsheltered individuals, identifying behavioral health needs in the field, and coordinating referrals, assessments, and service enrollment with Lassen County Behavioral Health. Through ongoing collaboration, shared outreach, and coordinated case planning, we are committed to ensuring that individuals experiencing homelessness have timely access to behavioral health services and the financial resources needed to secure and maintain housing. At the same time, we are working to strengthen the local infrastructure and service delivery framework to fully align with BHSA and CalAIM goals for long-term housing stability and whole-person care.
Modoc County	Modoc County Behavioral Health subcontracts with TEACH to provide housing services through the Bridge Housing Program. Behavioral Health Department employees refer clients for services to our housing department.
Del Norte County	The Del Norte County Housing Department is integrated within the same building as Behavioral Health to ensure a more coordinated and holistic approach to client care. This co-location allows the Housing Services team to work closely with Behavioral Health staff, recognizing that individuals and families experiencing homelessness or at risk of becoming homeless often face multiple, complex challenges. By connecting clients to behavioral health services early in the process, we can more effectively address both their housing needs and any underlying issues that may be contributing to their instability.
Plumas County	PCIRC has long coordinated, connected and delivered emergency homeless services, homeless prevention services, and housing navigation/rapid re-housing services to MHSA or BHSA individuals in both Plumas and Sierra Counties.
Sierra County	PCIRC has long coordinated, connected and delivered emergency homeless services, homeless prevention services, and housing navigation/rapid re-housing services to MHSA or BHSA individuals in both Plumas and Sierra Counties.
Choose an item.	

3.a.5. Policies for Addressing Encampments

Guidance
Each Eligible Applicant in the region must identify all encampments within the region, with specific plans to address these encampments. If the scale of encampments in your region makes filling out the table provided difficult, Eligible Applicants may alternatively upload a map showing where encampments are concentrated, and report the information required for each encampment zone or if it is less burdensome, upload a spreadsheet containing the required information for each encampment zone.

For each encampment/encampment zone, the region is required provide: |

1. An address or general location.
2. Estimated population
3. A specific plan to address the encampment/encampment zone (e.g., description of how many individuals are projected to be served by what type of housing solutions, how will regional partners collaborate).
4. Key milestone dates to carry out the described plans (e.g., goal date for outreach, goal date for all encampment residents to transition into housing solutions).
5. The encampment/encampment zone's ERF grant status (active ERF project(s), applied for site(s), plans to apply for site(s)).
6. If applicable, the ERF contract number(s).
7. Lead entity for addressing the encampment/encampment zone.

Regions may also choose to upload one or more maps of encampments/encampment zones within the region.

To add additional encampments, click into the last row of the table, then press "tab" on your keyboard.

Each Eligible Applicant must also confirm whether they have a current and formal policy to address encampments that complies with the California Interagency Council on Homelessness (Cal ICH) Guidance on Addressing Encampments.

- If the policy **fully complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must link to or upload the policy.
- If the policy **partially complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must describe what elements of the policy comply, and how. They also must link to or upload the policy.
- If any Eligible Applicant **does not have** a current and formal policy to address encampments, they must describe their existing efforts to address encampments, actively commit to following the Cal ICH Guidance on Addressing Encampments and identify a specific timeline by which they will adopt such a policy.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Encampment	Address or General Location	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF; Yes/No)	If Yes, ERF Contract #	If No, are there current plans to submit an ERF application to address this site? (Yes/No)	Lead Entity for addressing this encampment
Oasis @AMPM	Green space	12	Engage with	N/A	No		No	Shasta County

(SHASTA COUNTY)	encompassed by Oasis Rd, Cascade Blvd, Baier Rd, and Arrowhead Ave. Multiple parcels with multiple ownerships including private, city, and county.		population to increase rapport Each visit, assess for immediate need and safety/public health concerns Offer residents referral for HMIS Coordinated Entry Offer residents community resources					Health and Human Services Agency - Housing Community and Outreach Division or Shasta Community Health Center
Shasta Lake City-McDonald's (SHASTA COUNTY)	Green space on either side of Cascade Blvd in between Shasta Dam Blvd and I-5 freeway and between Cascade Blvd and Grand Oaks Elementary School in Shasta Lake City	4	Engage with population to increase rapport Each visit, assess for immediate need and safety/public health concerns Offer residents referral for HMIS Coordinated Entry Offer residents community resources	N/A	No		No	Shasta County Health and Human Services Agency - Housing Community and Outreach Division
Burney (SHASTA COUNTY)	Green space behind Comets	6	Engage with population to increase rapport	N/A	No		No	Shasta County Health and Human Services

	Gas Station on Hwy 299 E in Burney		Each visit, assess for immediate need and safety/public health concerns Offer residents referral for HMIS Coordinated Entry Offer residents community resources					Agency - Housing Community and Outreach Division
RC Hobby and Canal (SHASTA COUNTY)	Greenspace SW of Canyon Rd in Redding near intersection of Hwy 273 and Canyon Rd (Borders city limits but no in city)	22	Engage with population to increase rapport Each visit, assess for immediate need and safety/public health concerns Offer residents referral for HMIS Coordinated Entry Offer residents community resources	N/A	No		No	Shasta County Health and Human Services Agency - Housing Community and Outreach Division
Lassen County			Lassen County does not currently have established or regularly occurring encampments in fixed					

			locations. However, individuals experiencing unsheltered homelessness are known to camp intermittently along the Susan River near Susanville. These encampments are typically informal, dispersed, and temporary in nature, with individuals or small groups frequently moving from one location to another. As such, there is not a consistent presence or concentration that would qualify as a defined encampment zone. While there is no formal					

			encampme nt site, the Susan River corridor near Susanville is the primary area of concern, and outreach teams conduct regular engageme nt in this area to identify individuals in need of services, offer supplies, and connect people to shelter and housing resources. Our outreach approach is flexible and responsive to these fluid conditions, with a focus on building trust and addressing needs as individuals move between locations. Given the					

			lack of fixed encampment sites, we are unable to provide a map or table of specific encampments, but we are submitting a brief narrative description to satisfy this requirement. If consistent or larger encampments emerge in the future, we will document and address them.					
Modoc	There are no encampents in Modoc County							
The Swamps (Del Norte)	South area of Crescent City (Iowa/Maiden lane/back side of Safeway)	400	This site was the focus of the County's ERF grant; the County is working with Del Norte Mission Possible to build a 60	Expected completion late summer/early fall 2025	Yes	#23-ERF-E-L-00002	N/A	Lead entity for addressing this encampment Del Norte Mission Possible will be managing the site and County

			bed emergency shelter and a 50 unit micro village; these two projects will serve up to 150 people currently camping at The Swamps						is handling all fiscal responsibilities
Plumas County	Several individuals and families may band together to live as certain sites briefly, but not in the long term.								
Sierra County	Several individuals and families may band together to live as certain sites briefly, but not in the long term.								
Siskiyou County	See attached spreadsheet and adopted policy								

Optional: Encampments Excel

Guidance

If it is too burdensome to provide the required information in the table, Eligible Applicants may upload a spreadsheet containing the required information for each encampment zone in the region.

For each encampment/encampment zone, the region is required provide:
1. An address or general location.
2. Estimated population
3. A specific plan to address the encampment/encampment zone (e.g., description of how many individuals are projected to be served by what type of housing solutions, how will regional partners collaborate).
4. Key milestone dates to carry out the described plans (e.g., goal date for outreach, goal date for all encampment residents to transition into housing solutions).
5. The encampment/encampment zone's ERF grant status (active ERF project(s), applied for site(s), plans to apply for site(s)).
6. If applicable, the ERF contract number(s).
7. Lead entity for addressing the encampment/encampment zone.

Optional: Map of Encampments

Guidance
Upload one or more maps of encampments/encampment zones within the region.

Eligible Applicants with a current and formal policy to address encampments that <u>fully or partially complies</u> with the Cal ICH Guidance on Addressing Encampments must complete the following:

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected "Yes, in part," describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy
Lassen County	Choose an item.	Lassen County adopted an ordinance on December 10, 2024, addressing camping on public property. While not a formal policy adopted specifically under the Cal ICH Guidance, the ordinance incorporates several key principles aligned with the guidance, including: A requirement to provide 72-hour notice prior to any encampment abatement;	

		A process for storing and allowing retrieval of personal property left behind, in accordance with procedures developed by the Lassen County Sheriff's Office. However, the ordinance does not currently formally require the provision of information on available services, such as shelter or housing options, prior to displacement. While this is not explicitly written into the ordinance, it is current practice for County staff and outreach partners to offer information on services and shelter options when engaging with individuals camping on public property.	
Del Norte County	Has a current and formal policy to address encampments.		
Siskiyou County	Has a current and formal policy to address encampments.		
Modoc County	Choose an item.		
Shasta County	Choose an item.		
Sierra County	Choose an item.		
Plumas County	Choose an item.		
Choose an item.	Choose an item.		

Eligible Applicants <u>without a current and formal policy</u> to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Eligible Applicant	Describe existing efforts to address encampmen	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on	Provide a specific timeline, including dates, for future adoption of formal policies that comply with

	ts	Addressing Encampment?	the Cal ICH Guidance on Addressing Encampments.
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	
Choose an item.		Choose an item.	

3.a.6. Housing Element Compliance

Guidance

Each Large City and county Eligible Applicants in the region must indicate they have an adopted housing element that HCD has found substantially compliant with Housing Element Law, or if not compliant, provide a timeline for relevant milestones to achieve compliance.

Milestones include but are not limited to the dates by which Eligible Applicants will: submit revised drafts that address all outstanding findings for HCD's review, submit required rezones for HCD's review, adopt the housing element, and anticipate final review and approval by HCD.

Example timeline and milestones:
8/15/2025: Jurisdiction provides revised draft addressing issues from last findings letter for HCD review and public posting.
10/15/2025: HCD completes review of draft and determines there are no remaining issues, and the draft will be compliant once rezones are adopted, and housing element is adopted.
12/15/2025: Jurisdiction adopts housing element and required rezones and submits documentation to HCD.
2/15/2026: HCD completes review of adopted element and rezones to confirm they meet what was proposed in draft. If adopted element and rezones meet requirements, jurisdiction is found compliant.

Eligible Applicants within the region must have an adopted housing element that HCD has found substantially compliant to receive their remainder HHAP 6 disbursement.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail).
Siskiyou County	Yes	

Shasta County	Yes	
Lassen County	No	The Lassen County Housing Element was adopted by the Board of Supervisors on December 10, 2024. In response to informal, preliminary feedback from the California Department of Housing and Community Development (HCD), non-substantive revisions were completed on January 13, 2025. The revised Housing Element was posted for public review on January 24, 2025, and circulated to interested stakeholders for a 7-day public comment period, in accordance with state requirements. HCD issued a formal findings letter regarding the adopted Housing Element on February 10, 2025. As of July 2, 2025, the County has completed all required revisions and will be posting the updated draft for a 7-day public review period before resubmitting to HCD for final certification.
Modoc County	Yes	
Del Norte County	Yes	
Plumas County	No	Plumas County's Housing Element is in development; the public review draft is currently published. The County is actively working with HCD on this and has laid out an anticipated timeline, which estimates certification in Spring 2026.
Sierra County	Yes	
Choose an item.	Choose an item.	

3.a.7. Housing Element Implementation

Guidance
Each Large City and county Eligible Applicants in the region must indicate if they are up to date on housing element program commitments, or if not, they must provide a timeline and plan to implement past due programs. Large City and county Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
Siskiyou County	Yes	

Shasta County	Yes	
Lassen County	No	No. Not all programs from the 2019-2024 Housing Element were fully completed. However, Lassen County has made progress in implementing many of these programs. Several programs have been amended and incorporated into the 2024-2029 Housing Element Update. Enhancements have been made to further affirmatively further fair housing, promote energy conservation, and facilitate by-right development of accessory dwelling units. Some programs have been consolidated—such as those addressing farmworker and farm labor housing—to improve clarity and effectiveness. Programs that were completed or determined to be no longer applicable were discontinued. Applicable programs will continue to be implemented or have been modified for continuation in the current Housing Element. Programs that have been completed or are no longer applicable will not continue. Applicable programs that remain unfinished or require updates have been revised and incorporated into the current Housing Element. The County will follow the timelines established in the 2024-2029 Housing Element Update to ensure their full implementation going forward.
Modoc County	Yes	
Del Norte County	Yes	
Plumas County	No	
Sierra County	Yes	
Choose an item.	Choose an item.	

3.a.8. Prohousing Designation

Guidance
Each Large City and county Eligible Applicants in the region must identify their Prohousing Designation status.   Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied, list the Prohousing Policies (as

Applicant		described in the [Prohousing application](#)) that they have adopted or plan to adopt in the future.
Siskiyou County	Choose an item.	
Shasta County	Choose an item.	
Lassen County	Choose an item.	
Modoc County	Choose an item.	
Del Norte County	Choose an item.	
Plumas County	Choose an item.	
Sierra County	Choose an item.	
Choose an item.	Choose an item.	

3.a.9. Housing Law Violations

Guidance

Each Large City and county Eligible Applicant in the region must identify whether they have any potential or actual violations under investigation by HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team. If any Eligible Applicant has a potential or actual violation under investigation, they must provide a timeline and plan to resolve the issue.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?	If yes, provide a specific timeline and plan with dates to resolve the issue.
Siskiyou County	No	N/A
Shasta County	No	N/A
Lassen County	No	N/A
Modoc County	No	N/A
Del Norte County	No	N/A
Plumas County	No	N/A
Sierra County	No	N/A
Choose an item.	Choose an item.	

3.a.10. Surplus Land

Guidance

Each Large City and county Eligible Applicants in the region must identify whether they have made a

central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Siskiyou County	Has a central inventory.	
Shasta County	Has a central inventory.	
Lassen County	Has a central inventory.	
Modoc County	Has a central inventory.	
Del Norte County	Has a central inventory.	
Plumas County	Has a central inventory.	
Sierra County	Has a central inventory.	
Choose an item.	Choose an item.	

3.a.11. Annual Progress Report

Guidance
Each Large City and county Eligible Applicants in the region must indicate they have submitted a timely and complete annual progress report for, at a minimum, the previous two years. Eligible Applicants can check their annual progress report status here: Annual Progress Reports - Data Dashboard and Downloads | California Department of Housing and Community Development

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Siskiyou County	Yes
Shasta County	Yes
Lassen County	Yes
Modoc County	Yes
Del Norte County	Yes
Plumas County	Yes
Sierra County	Yes
Choose an item.	Choose an item.

3.b. System Performance Measures Improvement Plan

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in Section IV.A.3.b.ii. of the HHAP 6 NOFA that are not available in the region within the grant term (FY24/25-FY28/29).

Key Actions to Improve the Region's CA SPMs

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in Section IV.A.3.b.i. of the HHAP 6 NOFA. The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:
- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:
1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
   a. Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
   b. Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Key Actions

Key Action 1.

Key Action

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM

Lead entity for the Key Action
Choose an item.

Collaborating entity/ies

Milestones for the Key Action	Target dates for milestones

Target date for completing the Key Action
Click or tap to enter a date.

Clear metric for how success of the Key Action will be measured

Funding Sources for Key Action

Funding source	Description of how the funding will contribute	For HHAP 6-funded Key Actions

to the achievement of the Key Action		only: Eligible use category to fund this Key Action.
		Choose an item.

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

Section 4. HHAP 6 Funding Plan

Steps to complete this section

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:
1. Identify the Administrative Entity submitting the budget.
   - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
   - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
     - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
   - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
   - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
     - **Reminder: Administrative costs may not exceed 7% of all monies received.**
     - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total**

> > **at least 10% of all monies received.**
> > o Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
> > o **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
> 3. Indicate whether the budget proposes to support ANY:
> > o New interim housing (aside from those designated in the Youth Set Aside) and/or
> > o non-housing solutions.
>
> **Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section.**
>
> The tables below are formatted as "repeating content". To add an Administrative Entity and Funding Plan, click anywhere in any table to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.
>
> To add additional rows to any given table, click into the last row in the table, then press "tab" on your keyboard.

Administrative Entity

Which Administrative Entity is submitting the below budget?

Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC

Tax ID

TIN

Primary contact for the contract

First Name

Last Name

Title

Email

Phone

Address where HHAP 6 check will be mailed

City

State

Zip Code

Funding Plan – Select Administrative Entity.

Total HHAP 6 Allocation(s) Administering

$

HHAP 6 Allocations

4.a. Proposed Funding Activities

Activity 1.

Describe the proposed funding activity in clear, specific terms.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Choose an item.

Identify the total HHAP 6 funding proposed for the activity.

$

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

Guidance
Proposing to use HHAP 6 to fund **New** Interim Housing (that is not designated for the Youth Set Aside), covered under HHAP 6 Statute Category #3 in Section III. of the HHAP 6 NOFA, requires documenting the Sustainability of the Region's Permanent Housing Portfolio.
No

Does this budget propose to fund any Non-housing Solutions?

Guidance
Non-housing Solutions are listed in HHAP 6 Statute Category #4 in Section III. of the HHAP 6 NOFA. Proposing to use HHAP 6 to fund Non-housing Solutions requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

No

Administrative Entity

Which Administrative Entity is submitting the below budget?

Del Norte County

Tax ID

TIN

Guidance
Upload the Administrative Entity's GovTIN form in the online application portal.

Primary contact for the contract

First Name

Last Name

Title

Email

Phone

Address where HHAP 6 check will be mailed

City

State

Zip Code

Funding Plan – Select Administrative Entity.

Total HHAP 6 Allocation(s) Administering

$

HHAP 6 Allocations

4.a. Proposed Funding Activities

Activity 2.

Describe the proposed funding activity in clear, specific terms.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Choose an item.

Identify the total HHAP 6 funding proposed for the activity.

$

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

Guidance
Proposing to use HHAP 6 to fund **New** Interim Housing (that is not designated for the Youth Set Aside), covered under HHAP 6 Statute Category #3 in Section III. of the HHAP 6 NOFA, requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

Choose an item.

Does this budget propose to fund any Non-housing Solutions?

Guidance
Non-housing Solutions are listed in HHAP 6 Statute Category #4 in Section III. of the HHAP 6 NOFA. Proposing to use HHAP 6 to fund Non-housing Solutions requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

Choose an item.

Administrative Entity

Which Administrative Entity is submitting the below budget?

Siskiyou County

Tax ID

TIN

Guidance
Upload the Administrative Entity's GovTIN form in the online application portal.

Primary contact for the contract

First Name

Last Name

Title

Email

Phone

Address where HHAP 6 check will be mailed

City

State

Zip Code

Funding Plan – Select Administrative Entity.

Total HHAP 6 Allocation(s) Administering

$

HHAP 6 Allocations

4.a. Proposed Funding Activities

Guidance
The tables below are formatted as "repeating content". To add a funding activity, click into any of the tables to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.

Activity 3.

Describe the proposed funding activity in clear, specific terms.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Choose an item.

Identify the total HHAP 6 funding proposed for the activity.

$

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance

When identifying Key Actions here, refer to the applicable Key Action as "Key Action [#]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

Guidance
Proposing to use HHAP 6 to fund **New** Interim Housing (that is not designated for the Youth Set Aside), covered under HHAP 6 Statute Category #3 in Section III. of the HHAP 6 NOFA, requires documenting the Sustainability of the Region's Permanent Housing Portfolio.
Choose an item.

Does this budget propose to fund any Non-housing Solutions?

Guidance
Non-housing Solutions are listed in HHAP 6 Statute Category #4 in Section III. of the HHAP 6 NOFA. Proposing to use HHAP 6 to fund Non-housing Solutions requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

Choose an item.

Administrative Entity

Which Administrative Entity is submitting the below budget?

Lassen County

Tax ID

TIN

Guidance
Upload the Administrative Entity's GovTIN form in the online application portal.

Primary contact for the contract

First Name

Last Name

Title

Email

Phone

Address where HHAP 6 check will be mailed

Guidance
This address **MUST** match the TIN and/or STD 204.

City

State

Zip Code

Funding Plan – Select Administrative Entity.

Total HHAP 6 Allocation(s) Administering

$

HHAP 6 Allocations

4.a. Proposed Funding Activities

Guidance
The tables below are formatted as "repeating content". To add a funding activity, click into any of the tables to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.

Activity 4.

Describe the proposed funding activity in clear, specific terms.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Choose an item.

Identify the total HHAP 6 funding proposed for the activity.

$

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

Choose an item.

Does this budget propose to fund any Non-housing Solutions?

Choose an item.

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l).

4.b. Sustainability of the Region's Interim Housing Portfolio

Guidance

Pursuant to HSC Section 50243(c), **all applicants must demonstrate they have dedicated sufficient resources to sustain their region's existing and proposed portfolio of interim housing within the grant term (FY24/25-FY28/29).**

The stakeholder engagement required in advance of regional application development should also be used to help inform the requirements related to documenting the Sustainability of the Region's Interim Housing Portfolio.

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region.

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29).

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term.

$

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29).

Guidance

The funding amounts in this table, when added, must equal the estimated total capital and operating cost for the existing and proposed beds during the grant term.

If a gap remains, the region must identify other sources to address the gap. This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health Services Act funds, long-term capitalized operating reserves, or any other local, state, or federal funding source from the list within the Systems Performance Measures Improvement plan section (IV.A.3.b.ii.) of the HHAP 6 NOFA.

Funding Source	Amount Dedicated

4.c. Sustainability of the Region's Permanent Housing Portfolio

Region's Existing Permanent Affordable Housing Portfolio

Total permanent affordable housing developments and units (developments) in the region.

Total estimated capital and operating cost for existing developments.

$

Funding Sources Realizing and Sustaining the Region's Existing Developments within the Grant Term (FY24/25-FY28/29).

Funding Source	Amount Supporting

At-Risk Permanent Affordable Housing within the Region

Number of developments at risk of expiring affordability restrictions during the grant term (FY24/25-FY28/29).

Total estimated capital and operating cost for at-risk developments.

$

Funding Sources Realizing and Sustaining the Region's At-Risk Developments within the Grant Term (FY24/25-FY28/29)

If a gap remains, the region must identify other sources to address the gap. This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health Services Act funds, long-term capitalized operating reserves, or any other local, state, or federal funding source from the list within the Systems Performance Measures Improvement plan section (IV.A.3.b.ii.) of the HHAP 6 NOFA.

Funding source	Amount Supporting

Proposed Permanent Affordable Housing within the Region

Total number of developments proposed which still have a financing or supportive services and operations funding gap (proposed developments) during the grant term (FY24/25-FY28/29).

Total Estimated Funding Gap (capital and operating costs) for the proposed developments during the grant term (FY24/25-FY28/29).

$

Funding Sources Realizing and Sustaining the Region's Proposed Developments within the Grant Term (FY24/25- FY28/29)

Guidance
The funding amounts in this table, when added, should equal the estimated total capital and operating cost for the region's proposed developments. **If a gap remains, the applicant must identify other sources to address the gap.** This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health Services Act funds, long-term capitalized operating reserves, or any other local, state, or federal funding source from the list within the Systems Performance Measures Improvement plan section (IV.A.3.b.ii.) of the HHAP 6 NOFA.

Funding source	Amount Supporting

4.d. Documentation of Youth Set Aside Requirement

Guidance
At least 10 percent of each HHAP 6 allocation must be spent on services for homeless youth (HSC 50241(e)), and there are no prohibitions on spending a greater percentage on the Youth Set Aside. Documenting Sustainability of the Region's Permanent Housing Portfolio is not required for New Interim Housing Solutions for homeless youth.

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

☒ **I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Section 5. MOU and Application Certification

Steps to complete this section

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Guidance
The MOU is a required component of the regional application. The MOU **must**: reflect the Regionally Coordinated Homelessness Action Plan submitted under this regional application and commit each Eligible Applicant as a signatory to participate in, and to comply with, the Regionally Coordinated Homelessness Action Plan. Optional: Smaller cities and tribal governments may choose to participate in, and be signatories to, the MOU.

Supporting Documentation (Optional)

Guidance
Upload any additional supporting documentation the region would like to provide.

Certification

Guidance
A representative from each participating Eligible Applicant must certify the regional application.

Certifying the Regional Application for Submission

Guidance
The tables below are formatted as "repeating content". To add an Eligible Applicant, click anywhere in any table to reveal the content border, then click the (+) that appears on the right-hand margin of the border.

Eligible Applicant

Choose an item.

☐ **On behalf of the above participating Eligible Applicant, I certify that all information included in this regional application is true and accurate to the best of my knowledge.**

First Name

Last Name

Phone

Email

Materials for July 17, 2025 CoC meeting
HHAP-6 Draft Funding Requests Summary
Sherry Morgado at smorgado@housing-tools.com - 530-570-6704

State-Required SPMs (System Performance Measures)
1. Reducing the number of people experiencing unsheltered homelessness
2. Increasing the number of people exiting homelessness into Permanent Housing
3. Reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Budget #1: Aggregate County Requests of CoC Funds — $2,929,764.17

Eligible HHAP 6 Use Category	State-required SPM	Dollars Budgeted	Of column B, dollars for youth set-aside	Del Norte	Del Nor Youth	Lassen	Lass Youth	Modoc	Mod Youth	Plumas	Pl um Youth	Shasta	Shasta Youth	Sierra	Sierra Youth	Siskiyou	Sisk Youth
Rapid Rehousing/Rental Subsidies	2	$320,937.94	$85,860.85	$175,000.00	$30,652.77	$75,000.00	$10,000.00	$28,867.65	$3,137.79	$-	$-	$-	$-	$-	$-	$42,070.29	$42,070.29
Operating Subsidies – Permanent Housing	2	$100,000.00	$-	$100,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Permanent Housing Services and Services Coordination	2	$83,000.00	$-	$75,000.00	$-	$8,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Capital for Permanent Housing	2	$1,083,071.41	$117,725.15	$-	$-	$-	$-	$-	$-	$-	$-	$1,083,071.41	$117,725.15	$-	$-	$-	$-
Prevention and Diversion	3	$60,269.07	$10,000.00	$-	$-	$60,269.07	$10,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Navigation Centers	1	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Motel/Hotel Vouchers	1,3	$192,000.00	$20,000.00	$92,000.00	$20,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$100,000.00	$-
Operating Expenses – Interim Housing	1,3	$656,099.13	$63,967.30	$100,000.00	$30,000.00	$-	$-	$-	$-	$143,269.07	$15,572.73	$-	$-	$12,830.06	$1,394.57	$400,000.00	$17,000.00
Interim Housing Services and Services Coordination	1,3	$100,000.00	$-	$100,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Capital for New Interim Housing (only allowed if youth)		$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Improvements to Existing Interim Housing	1,3	$100,005.48	$-	$100,005.48	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Administrative Costs (no more than 7 percent of allocation)		$205,083.49	$-	$56,456.94	$-	$10,900.91	$-	$2,196.45	$-	$10,900.91	$-	$82,407.61	$-	$976.20	$-	$41,244.48	$-
HMIS (up to 1 percent of allocation)		$29,297.64	$-	$8,065.28	$-	$1,557.27	$-	$313.78	$-	$1,557.27	$-	$11,772.52	$-	$139.46	$-	$5,892.07	$-
HHAP 6 Total CoC Request		$2,929,764.16	$297,553.30	$806,527.70	$80,652.77	$155,727.25	$20,000.00	$31,377.88	$3,137.79	$155,727.25	$15,572.73	$1,177,251.53	$117,725.15	$13,945.72	$1,394.57	$589,206.84	$59,070.29
Youth Set-aside percentage of total		$-	10.2%	$-	10.0%	$-	12.8%	$-	10.0%	$-	10.0%	$-	10.0%	$-	10.0%	$-	10.0%

Budget #2: Aggregate County Direct Requests — $2,876,688.27

Eligible HHAP 6 Use Category	State-required SPM	Dollars Budgeted	Of column B, dollars for youth set-aside	Del Norte	Del Nor Youth	Lassen	Lass Youth	Modoc	Mod Youth	Plumas	Pl um Youth	Shasta	Shasta Youth	Sierra	Sierra Youth	Siskiyou	Sisk Youth
Rapid Rehousing/Rental Subsidies	2	$258,673.59	$30,000.00	$183,000.00	$30,000.00	$50,673.59	$-	$-	$-	$-	$-	$-	$-	$-	$-	$25,000.00	$-
Operating Subsidies – Permanent Housing	2	$173,344.68	$23,080.94	$100,000.00	$-	$45,000.00	$20,000.00	$28,344.68	$3,080.94	$-	$-	$-	$-	$-	$-	$50,000.00	$-
Permanent Housing Services and Services Coordination	2	$133,000.00	$-	$83,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$50,000.00	$-
Capital for Permanent Housing	2	$1,063,450.37	$115,592.43	$-	$-	$-	$-	$-	$-	$-	$-	$1,063,450.37	$115,592.43	$-	$-	$-	$-
Prevention and Diversion	3	$95,000.00	$-	$-	$-	$45,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$50,000.00	$-
Navigation Centers	1	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Motel/Hotel Vouchers	1,3	$337,250.09	$19,191.66	$90,000.00	$19,191.66	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$247,250.09	$-
Operating Expenses – Interim Housing	1,3	$233,271.23	$46,659.92	$80,000.00	$30,000.00	$-	$-	$-	$-	$140,673.59	$15,290.61	$-	$-	$12,597.64	$1,369.31	$160,000.00	$57,853.27
Interim Housing Services and Services Coordination	1,3	$252,000.00	$57,853.27	$92,000.00	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$160,000.00	$57,853.27
Capital for New Interim Housing (only allowed if youth)		$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Improvements to Existing Interim Housing	1,3	$100,563.24	$-	$100,563.24	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-	$-
Administrative Costs (no more than 7 percent of allocation)		$201,368.18	$-	$55,434.16	$-	$10,703.43	$-	$2,156.66	$-	$10,703.43	$-	$80,914.70	$-	$958.52	$-	$40,497.29	$-
HMIS (up to 1 percent of allocation)		$28,766.88	$-	$7,919.17	$-	$1,529.06	$-	$308.09	$-	$1,529.06	$-	$11,559.24	$-	$136.93	$-	$5,785.33	$-
HHAP 6 County Direct Requests Aggregated		$2,876,688.26	$292,378.22	$791,916.56	$79,191.66	$152,906.08	$20,000.00	$30,809.43	$3,080.94	$152,906.08	$15,290.61	$1,155,924.32	$115,592.43	$13,693.09	$1,369.31	$578,532.71	$57,853.27
Youth Set-aside percentage of total		0.0%	10.2%		10.0%		13.1%		10.0%		10.0%		10.0%		10.0%		10.0%

NorCal Continuum of Care
Analysis of CoC Application Debriefs
Competition Years 2018-2024 (no competition held 2020)
Last Update: 7/10/2025

Note: between NOFO years there are new federal priorities published which may result in rewordings or responses being added/retired altogether (which makes this analysis somewhat hit or

Response ID(s)	NOFO Section Descriptor	2024 Max Pts	2024 CoC Rec'd	2024 % Avail	2023 Max Pts	2023 Rec'd	2023 % Avail	2022 Max Pts	2022 Rec'd	2022 % Avail	2021 Max Pts	2021 Rec'd	2021 % Avail	2019 Max Pts	2019 Rec'd	2019 % Avail	2018 Max Pts	2018 Rec'd	2018 % Avail
1C-5. Addressing the Needs of Survivors of DV, VSPS	V.B.1.e	5	2	40%															
1C-5a. Collaborating with Federally Funded Porgrams for DV, VSPs																			
1C-5b. Implemented Safety Planning, Confidentiality Protocols																			
1C-5c. Coordinated Annual Training to address the needs of DV Survivors																			
1C-5d. Implemented VAWA-Required Emergency Transfer Plan																			
1C-5e. Facilitating Safe Access to Housing and Services for Survivors																			
1C-5e. Identifying and removing barriers for DV Survivors																			
1D-2. & 4A-2 Housing First - Lowering Barriers to Entry and Adherence for	VII.B.1.i				10	8.5	85%	10	8	80%	10	8	80%				7	0	0%
1D-2a. Project Evalution for Housing First Compliance																			
1D-3. Street Outreach Scope & Coverage	VII.B.1.j.				3	0	0%	3	0	0%	3	0	0%	3	0	0%			
System Performance Measure Data		1	1	100%															
Written Response to Q 1D-3		2	2	100%															
1D-5. RRH Beds as reported in HIC (looking for increase)	VII.B.1.1	9	9	100%	9	9	100%	10	10	100%	10	0	0%	10	0	0%	10	10	100%
1D-7. Increased capacity for non-congregate sheltering	VII.B.1.n				1	1	100%	1	1	100%									
1D-7. Partnerships with Public Health Agencies		5	5	100%															
1D-7a. Collaboration with Public Health Agencies on Infectious Diseases																			
1D-8. Coordinated Entry Processes																			
1D-8a. CES 0 Program Participant Centered Approach		6	4	67%															
1D-8b. CES - Informing Program Participants about their Rights/Remedies																			
1D-8. & a. Partnerships with Public Health Agencies to prevent infectous d	VII.B.1.o.				5	5	100%	5	0	0%	21.5	19.5	91%						
1D-10 a-d. Promoting Racial Equity.Conduct Assessment	VII.B.1.q.				7	6.5	93%	7	4.5	64%	7	5.5	79%						
1D-11 a-c. Involvement and participation of persons with lived experience,	VII.B.1.r				5	3.5	70%	3	1.5	50%									
1D-10. Active CoC Participation with Lived Experience of Homelessness		5	2.75	55%															
1D-10b. Professional Development Opportunities for Individuals with Lived Experience																			
1D-10c. Routinely gathering Feedback to Address Challenges of Lived Experience																			
1E-2. 1E2b & 1E-2b - Project Review & Ranking Process Used	VII.B.1.r				21	16	76%	21	19	90%	22	0	0%	18	15	83%	18	17	94%
1E-2a Scored Project Forms for One Project from Local Competition		18	17	94%															
1E-2b Adressing Severe Barriers in Local Project Review and Ranking																			
Unknown	n/a													4	2	50%	4	2	50%
2A-5. Bed Coverage Rate using HIC and HMIS (later comparable db)	VII.B.3.c	4	1	25%	4	0.5	13%	4	0	0%	6	1.5	25%	6	0.5	8%	6	0.5	8%
2A-6. LSA Submission to HUD by deadline	VII.B.3.e	2	1	50%	2	1	50%	2	2	100%	2	2	100%						
2C-1. Reduction in Number First Time Homeless	VII.B.5.c				3	2	67%	3	3	100%	3	1	33%						
SPM Measure 5 from HDX 2.0		1	0	0%															
Written Response to Q 2C-1		2	0	0%															
2C-2. & 3A-2. Length of Time Homeless- CoC Strategy to Reduce Length of	VII.B.5.c				13	13	100%	13	5	38%	6	6	100%	14	0	0%	14	3	21%
SPM Measure 1 rom HDX 2.0		8	8	100%															
Written Response to 2C-2		5	0	0%															
2C-3. Exits to Perm Housing Destinations/Retention of Perm Housing - CoC	VII.B.5.d				13	5	38%	13	5	38%	5	3	60%						
SPM Measure 7b.1 HDX 2.0		6	0	0%															
SPM Measure 7b.2 HDX 2.0		3	0	0%															
Written Response to 2C-3		4	0	0%															
2C-4. & 3A-4 Returns to Homelessness - CoC's Strategy to Reduce Rate	VII.B.5.e				8	5	63%	8	7	88%	4	3	75%	8	2	25%	8	6	75%
SPM Measure 2 2-6 Months HDX 2.0		3	3	100%															
SPM Measure 2 2-12 Months HDX 2.1		3	3	100%															
Written Response to Q 2C-4		2	1	50%															
2C-5 & 3A-5. Increasing Employment Cash Income - CoC's Strategy	VII.B.5.f				7	7	100%	7	2.5	36%	4	2	50%	15	4.5	30%	4	0	0%
SPM Measure 4 Employment and Cash Income		2	0	0%															
SPM Measure 4 Written Response to Q 2C-5		2	2	100%															
2C-5 & Increasing Non-Employment Cash Income - CoC's Strategy																			
SPM Measure 4 Noncash Benefits for Leavers		2	2	100%															
Written Response to Q 2C-5a		1	0.5	50%															
3A-1 New PH-PSH/PH-RRH Project Leveraging Housing Resources	V.B.6.B	7	0	0%															
3A-2. New PH-PSH/PH-RRH Project Leveraging Healthcare Resources	V.B.6.B	7	0	0%															
3A-3. Successful Perm Housing Placement and Retention														11	1	9%	11	7	64%
3A-6. SPM's submitted on time with good data quality														6	6	100%	6	6	100%
3B-2. Strategy to Rapidly ReHouse														1	1	100%	3	3	100%
4A.2. Lowering Barriers to Data Entry (maps somewhat to HMIS)														7	7	100%			
Overall Scores as Percent of Total		**115**	**64.25**	**56%**	**111**	**83**	**75%**	**110**	**68.5**	**62%**	**103.5**	**51.5**	**50%**	**103**	**39**	**38%**	**91**	**54.5**	**60%**

Scoring Summary

		2024 Max	2024 Rec'd	2024 %	2023 Max	2023 Rec'd	2023 %	2022 Max	2022 Rec'd	2022 %	2021 Max	2021 Rec'd	2021 %	2019 Max	2019 Rec'd	2019 %	2018 Max	2018 Rec'd	2018 %
1.B & Part 1 Coordination & Engagement Inclusive Structure		5	5	100%	5	4	80%	5	3.5	70%	74.5	40	54%	56	21.5	38%	52	35.25	68%
1C. Coordination with Federal, State Local Private		28	17	61%	29	16.5	57%	29	17	59%									

	Reference Numbers Not Reflected on Debriefing Sheets																	
1D. Coordination & Engagement with Federal, State, Local Other		51	45.75	90%	51	33.5	66%	49	30	61%								
1D. Addressing COVID 19 in the Geographic area																		
1E. Project Capacity Review and Ranking		28	21.5	77%	27	21	78%	30	25.5	85%	21.5	19.5		29	23.5	81%		
2.c Comparable Database to Evaluate DV providers (new 2024)																		
2A. HMIS Implementation including data collection and quality in 2018		9	3	33%	9	3.5	39%	9	4	44%	30	6	20%	9	3	33%	49	14.5	30%
2B. Point in Time Count		5	3	60%	5	3	60%	5	4	80%	11	5.5	50%	6	2.25	38%		
2C. Part 3 System Performance		60	30.5	51%	60	36	60%	59	29.5	50%	3	2	67%	60	13	22%	77	38.5	50%
3A. Coordination with Housing and Healthcare		14	0	0%	14	0	0%	14	0	0%	23	15	65%					
Part 4 Cross Cutting Policies																		
5. Performance and Strategic Planning											10	0	0%	40	30	75%	22	12	55%
Total CoC Application Score Summary		200	125.75	63%	200	117.5	59%	200	113.5	57%	173	88	51%	200	93.25	47%	200	100.25	50%

	For Any CoC						
Overall Scores for all CoC's	Highest Score	185.5	185.5	188.75	168.5	186.5	190
Lowest Score for any CoC	Lowest Score	54.5	54.5	53.5	60.25	37.25	47.75
Median Score For Any CoC	Median Score	151.5	151.5	154.5	143	150.5	160
Other Unknown	Weighted Mean	0	0	162.25	155.5	157	166.75
NorCal Percent of Median Score For Any CoC	Percent	83%	78%	73%	62%	62%	63%

NorCal raised it's relative ranking of national median scores in the 2024 Competition

NorCal CoC Competition ARD Analysis 2018 to 2024
ARD (Annual Renewal Demand Amount)

	2021	2022	2023
PSH	$ 34,000,000	$ 71,000,000	$ 81,000,000
RR	$ 84,000,000	$ 62,000,000	$ 60,000,000
Joint		$ 18,000,000	$ 35,000,000
SSO		$ 10,000,000	$ 12,300,000
HMIS		$ 5,000,000	$ 5,200,000

	2024	2023	2022	2021	2020	2019	2018
NOFO Publication Date	###	07/05/23	08/01/22	07/01/21			
Collaborative Application Due Date	### ###	09/28/23	09/30/22	check			
Days to complete	91	85	60	#VALUE!			
Grant Year Applicability	25-26	24-25	23-24	22-23		20-21	19-20
Federal NOFO Amount	$ 3,600,000	$ 3,134,000	$ -	$ 2,570,000		$ -	$ -
Award Breakdown	Unknown at 07.10.25	$81m in PSH $60.3 in RRH $34.4 in Joint TH-RRH $12.3M in SSO CE $5.2 in HMIS	$71m in PSH $62m in RRH $18m in Joint TH-RRH $10m in SSO CE $5m in HMIS	$34M in PSH $84M in RRH		Info Not Available for these competition years	

NorCal Allocations

	2024	2023	2022	2021	2020	2019	2018
PPRN	$ 1,550,641	$ 1,319,766	$ 1,308,772	$ 1,238,774		$ 1,020,786	$ 1,030,786
ARD	$ 398,003	$ 382,631	$ 382,631	$ 375,347		$ 323,603	$ 317,347
Tier 1	$ 358,203	$ 355,847	$ 363,499	$ 375,347		$ 307,895	$ 298,306
Tier 2	$ 39,800	$ 26,784	$ 19,132	$ -		$ 15,708	$ 19,041
CoC Bonus	$ 186,077	$ 92,384	$ 65,439	$ 61,939		$ 174,296	$ 30,905
Other Bonus	$ -	$ -	$ -	$ -		$ -	$ 61,509
DV Bonus	$ 232,596	$ 131,977	$ 130,877	$ 185,816		$ 102,079	$ 103,015
DV Bonus Percent	15%	10%	10%	15%		10%	10%
Local Match		$ 115,999					
Tier 2 Percentages set At Risk by HUD	10.0%	7.5%	5.3%	0.0%		5.1%	6.4%
Ratio of ARD>PPRN	26%	29%	29%	30%		32%	31%
NorCal Award Amount	$441,588	$463,991	$421,894	$382,631			
Award Percent (of PPRN)	28.5%	35.2%	32.2%	30.9%			

	2024
PSH	$ -
RR	$ -
Joint	$ -
SSO	$ -
HMIS	$ -

	2024	2023	2022	2021	2020	2019	2018
Planning Grant	$ 77,532	$ 65,988	$ 39,263	$ 37,163		$ 30,624	$ 103,015
Planning Grant Percent of PPRN	5.0%	5.0%	3.0%	3.0%		3.0%	10.0%

Stand Up Placer Permanent Housing 2024	CoC	$441,588
CA-515 Total :		**$1,687,979**
CA-516 - Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC		
CoC Planning Project Application FY2024	CoC	$77,532
Coordinated Entry Renewal Project 2024	CoC	$65,751
HMIS Renewal Project 2024	CoC	$31,911
Partners in Housing II 2024	CoC	$266,394
CA-516 Total :		**$441,588**

United Way of Northern California

NorCal CoC HMIS/CE Administration Annual Budget

Jan 1, 2026 - Dec 31, 2026

Staff	FTE	Amount
HMIS Senior Specialist	1	$ 57,844.80
HMIS Program Specailist	1	$ 47,132.80
Coordinated Entry Specialist	1	$ 47,132.80
Program Manager	0.5	$ 35,885.20
Director of Community Impact	0.15	$ 11,278.50
Program Analyst	0.1	$ 6,857.84
Staff Subtotal		$ 206,131.94
Benefits & Insurance	27%	$55,656
Staff Total		$ 261,787.57

Operation

HMIS Licenses Fees	$60,000
Wellsky Training Virtual for End Users	$5,000
NHDC Training (In Person)	$12,000
Materials (Printed Materials)	$1,000
Software (Zoom, Scribe, Monday, Grammerly, CRM, DocuSign)	$3,500
Equipment (Computers, tech, IT Support, cell phone service)	$4,000
Facilities	$15,000
Office Supplies	$1,500
Wellsky Professional Services Managed Service Operations Renew August 20	$16,638
Subtotal	$118,638
Subtotal	$380,425
Admin 10%	$38,043
Total	$418,468

NorCal CoC HMIS/CE Administration
Performance Period August 2023 - December 31, 2025

Staff	2023 Budgeted FTE	Approved Amount (5 months)	2023 Invoice Actual	Annual Approved FTE	Annual Approved Amount	February 2024 budget update request	Proposed Amount	FTE Percentage Increase	Amount Increase	Funding Source
HMIS Senior Specialist	1	$24,167	$0	1	$58,000	0.25	$14,500			Joint Projects per Exec CoC
			$0			0.75	$43,500	0.00	$0	HHIP Shasta
Coordinated Entry Specialist	1	$22,083	$0	1	$53,000	1	$53,000	0.00	$0	Joint Projects per Exec CoC
Program Manager	0.4	$11,250	$8,633	0.4	$27,000	0.5	$33,500	0.10	$6,500	Joint Projects per Exec CoC
Senior Director of Programs	0.15	$4,875	$5,155	0.15	$11,700	0.2	$15,600	0.05	$3,900	Joint Projects per Exec CoC
Program Analyst	0.1	$2,600	$2,700	0.1	$6,240	0.75	$49,920	0.65	$43,680	Joint Projects per Exec CoC
Staff Subtotal		$64,975	$16,488		$155,940	Staff Subtotal	$210,020		$54,080	
Benefits & Insurance 27%		$17,543	$4,452	Benefits & Insurance 27%	$42,104	Benefits & Insurance 27%	$56,705			
Staff Total		$82,518	$20,940		$198,044	Staff Total	$266,725			

Operations	Budgeted Activities	System Cost	System Cost	Budgeted Activities	System Cost	New amount req	Amount Increase	Funding Source
	HMIS Licenses Fees	0	HMIS Licenses Fees $51,210	HMIS Licenses Fees	$52,065	$52,065	$855	HHIP Shasta
	Systems Admin Training $4,290	0	Systems Admin Training	Systems Admin Training	$4,290	$4,290	$4,290	
	Professional Services Managed Service Operations $15,125	$2,403	Professional Services Managed Service Operations $15,125	Professional Services Managed Service Operations	$15,125	$15,125	$0	
HHIP Shasta	One time operational assesment $8,250	0	One time operational assesment	one time assessment	$8,250	$0	$0	HHIP Shasta
HHIP Shasta		0		Training and Promotion materials	$4,400	$0	$4,400	HHIP Shasta
Operation Subtotal	$27,665	$2,403	Operation Subtotal $66,335	Operation Subtotal	$84,130			
				Staff Total	$266,725			

Total 2023 Budget		Total 2023 Reimbursed	Total annual Budget		2024 Requested		2025 Requested	2 Year Total	Funding Source
Staff Total	$82,518	$20,940	Staff Total	$198,044					
Operation Subtotal	$70,625	$2,403	Operation Subtotal	$66,335	Staff & Operations	$350,855	$338,205	$689,060	HHIP Shasta & Other
Admin 10%	$15,314	$2,334	Admin 10%	$26,438	Non-HHIP Admin 10%	$28,614	$28,614	$57,228	Other
					HHIP Admin 10%	$22,727	$22,727	$45,454	HHIP Shasta
Total	$168,457	$25,677	Total	$290,817	Total	$402,196	$389,546	$791,742	