



# NorCal Continuum of Care™

## Executive Board Meeting

July 18, 2024

1:00 pm to 3:00 pm

777 Cypress Ave. Enterprise Conference Room  
Redding, CA 96001

### 7/18 – Enterprise Conference Room

#### Join Zoom Meeting

<https://us06web.zoom.us/j/82711482006?pwd=qUPtXXby0vs7E9mjeZdXWBBLpbegIy.1>

Meeting ID: 827 1148 2006

Passcode: 487459

1(669)444-9171

#### Teleconference locations:

**Sierra County Behavioral Health**  
706 Mill Street  
Loyalton, CA 9611

**Del Norte County Health and Human Services**  
455 K Street  
Crescent City, CA 95531

**Teach I.N.C**  
112 E 2nd Street  
Alturas, CA 96101

**Lassen County Health and Social Services**  
1445 Paul Bunyan, Suite B  
Susanville, CA 96130

**Siskiyou County Behavioral Health**  
2060 Campus Dr.  
Yreka, CA 96097

**Plumas County**  
PCIRC  
591 Main Street  
Quincy, CA 95971

#### Executive Board Members

**Kristen Schreder,**  
County of Shasta, Chair

**Sarah Collard,**  
County of Siskiyou, Co-  
Chair

**Grace Poor**  
County of Lassen

**Cathy Rahmeyer,**  
County of Plumas

**Carol Madison,**  
County of Modoc

**Sheryll Prinz-McMillan,**  
County of Sierra

**Michael Coats,**  
County of Del Norte



**To Address the Board:** Members of the public may address the Board on any agenda item. Pursuant to the Brown Act (Govt. Code section 54950, et seq.) Board action or discussion cannot be taken on non-agenda matters but the board may briefly respond to statements or questions. You may submit your public comment via email to [norcalcoc@cityofredding.org](mailto:norcalcoc@cityofredding.org) that will be read into the record.

**1. Call to Order/Quorum Established/Introductions**

**2. Public Comments (limited to 3 mins. per comment)**

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

**3. Action Items**

**I. Approve Meeting Minutes**

Board members will review and approve draft minutes from the 6/20/2024 Executive Board Meeting.  
[Attachment A – Draft 6/20/2024 Executive Board Meeting minutes](#)

**II. Approve the new Data Tool in Concept**

Review and approve the new Data Tool to be used to measure outcomes  
[Attachment B – Data Tool](#)

**III. Approve Plumas Crisis and Intervention Resource Center as the PIT Administrator**

Review and approve the new PIT Administrator

**IV. Approve the Siskiyou County Advisory Board nomination of Maddelyn Bryan to the Executive Board**

Review and approve nomination  
[Attachment C – Draft Nomination Letter](#)

**4. Discussion Items**

- I. Governance Charter updates and new sub-committee
- II. HMIS Committee

**5. Reports**

- I. City of Redding
- II. UWNC
- III. NorCal CoC Members – County Updates

**6. Discussion Items for Next Meeting**

- I. HMIS Committee Membership

**7. Adjournment**

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the City of Redding Housing Division

(530)225-4048 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.



**Next Executive Board Meetings**  
**August 15, 2024 1pm – 3pm**  
**Redding City Hall, Enterprise Conference Room**



# NorCal Continuum of Care™

## Executive Board Meeting

**Draft Minutes** June 20, 2024

**1:00 pm to 3:00 pm**

777 Cypress Ave. Enterprise Conference Room  
Redding, CA 96001

### 5/20 – Enterprise Conference Room

#### Join Zoom Meeting

<https://us06web.zoom.us/j/83070446028?pwd=ap3XLIGAFXZxyYKfhL4dCgOBT8Rmnx.1>

Meeting ID: 830 7044 6028

Passcode: 792014

1(669)444-9171

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### **1. Call to Order/Quorum Established/Introductions**

Executive Board members in attendance: Chair Kristen Schreder, Trish Barbieri, Grace Poor, Cathy Rahmeyer, Carol Madison, and Rebecca Peconom.

### **2. Public Comments (limited to 3 mins. per comment)**

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

No public comment.

### **3. Action Items**

#### **I. Approve Meeting Minutes**

Board members will review and approve draft minutes from the 05/16/2024 Executive Board Meeting.  
[Attachment A – Draft 05/16/2024 Executive Board Meeting minutes](#)

Motion to approve 5/16/2024 Executive Board Minutes made by Carol Madison, seconded by Cathy Rahmeyer. Vote taken, all approved, none opposed, with the acceptance Trish Barbieri abstaining.

#### **II. Approve HHAP 4 NOFA due by date extension**

Review and approve HHAP 4 NOFA due date extension to June 28, 2024 for Shasta Advisory Board  
[Attachment B – HHAP 4 NOFA](#)

Chair Kristen Schreder explained the reason for the extension request per the Shasta Advisory Board, and she also explained that Counties who were ready to apply that the extension would not impact them, they could keep the original deadline. Members of the Executive Board discussed and shared how the extension would be beneficial for all of them. Cathy Rahmeyer made a motion to approve the HHAP 4 NOFA, seconded by Carol Madison. Vote taken, all approve, none opposed.

#### **III. Approve the Letter of Intent to transfer the Partners II Program to Shasta Community Health Center from Shasta County starting October 1, 2024.**

[Attachment C – Letter of Support](#)

Shawwna Flanigan explained the need for the Letter of Intent as the last item needed from HUD to start the transfer process of Partners II project from Shasta County to Shasta Community Health Center starting October 1, 2024. Cathy Rahmeyer made a motion to approve the Letter of Intent, seconded by Trish Barbieri. Vote taken, all approve, nine opposed.

### **4. Discussion Items**

#### **I. Governance Charter updates and new sub-committee**



Shawwna Flanigan shared the need for the subcommittee and asked for one more member. She shared the names of the current three members (Shawwna Flanigan Chair Kristen Schreder, and Grace Poor). Shawwna Flanigan also shared that the first meeting is scheduled for July 25, 2024 at 2 pm. Shawwna Flanigan asked the Executive Board to email her if they have someone in mind. Trish Barbieri asked if the volunteer needed to be a member of the Executive Board, and Chair Kristen Schreder let her know that since it isn't defined in the current Governance Charter who can be members that at this time the volunteer would not need to be a member.

## II. HMIS Committee membership

Shawwna Flanigan asked the Executive Board to start a conversation to possibly update who are the members of the HMIS Committee, and possibly update the members. Discussions ensued about who are the members now and who should be to ensure that the committee is well rounded and diverse. Chair Kristen Schreder asked all Executive Board members to take this back to their next Advisory Board meeting to discuss and select a new member. This item will be brought back to the August Executive Board meeting.

## III. Collaborative Applicant updates

Shawwna Flanigan shared updates to the status of starting the Collaborative Applicant, and what are two areas of focus to improve the score; Street Outreach, and Healthcare Collaboration. Teddie Pierce, the consultant hired by the Executive Board to work on the Collaborative Applicant shared updates and needs. Teddie pierce also shared that there may be bonus funding opportunities, but we will not know until the NOFO comes out. She shared the timeline for the Collaborative Applicant, and additional needs such as a Ranking and Rating committee for the new projects. Teddie pierce is working on a new data plan which will assist in determining what projects/programs are working and which need additional help. This will better assist in analyzing projects and their outcomes.

## IV. PIT Administrator RFP

Chair Kristen Schreder shared and reminded everyone of the PIT Administrator RFP deadline.

# 5. Reports

## I. City of Redding

Shawwna Flanigan shared HHAP updates including that most of HHAP 3 contracts are executed, and will start working HHAP 4 County contracts as soon as all HHAP 3 are executed. Shawwna Flanigan also shared that once the HHAP 4 NOFA process is done and the awards are announced she will start working on the contracts. For HHAP 5 there were no updates other than the application is back with Cal ICH and HCD for an additional review.

## II. UWNC

Kalie Brisbon from UWNC shared that they are looking to hire and additional HMIS administrator.

## III. NorCal CoC Members – County Updates



Siskiyou County shared their newest project Siskiyou Crossroads is set to open with the ribbon cutting scheduled for July 10, 2024. The first resident will be moving in the following week. Their new micro shelter project will be starting soon.

Lassen County shared they got their Project Homekey contract fully executed and are on track to start having people move in next March. Their BHBH contract is moving forward as well. Also, the City of Susanville is now starting to use HMIS.

Plumas County/PCIRC shared they had just done a walk through that morning with partners of their Sexual Assault Response Team and it went very well. The project should be finished by the end of August. Also, their Workforce development project, the Dragonfly café will be opening soon.

Modoc County/TEACH Inc. shared that their BHBH grant is moving along.

Shasta County shared that their newest project Burney Commons opened with 29 units, and 26 are already filled. They also shared that they will be applying for the Encampment Grant.

## **6. Discussion Items for Next Meeting**

- Rating and Ranking process for the Collaborative Applicant
- Review the new Data Plan tool
- PIT Administrator
- New Siskiyou County member

## **7. Adjournment**

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the City of Redding Housing Division at (530)225-4048 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.

Motion to adjourn made by Carol Madison, seconded by Trish Barbieri. Vote taken, all approve, none oppose.

## **Next Executive Board Meetings**

**July 18, 2024 1pm – 3pm**

**Redding City Hall, Enterprise Conference Room**

**July 15, 2024**

## **Data & Reporting Strategy Draft Overview**

The NorCal CoC Executive Board is being presented with a starting framework to design and implement a regional data and evaluation strategy. The purpose of implementing a formal data strategy will be to take the HMIS farther into supporting CoC-wide decision-making including the development of an evaluation committee to oversee resource allocations.

Adopting a formal plan (and process) positions the CoC for overall program improvement as well as the ability to increase funding opportunities throughout the seven-county region.

Rationale for adopting a formal evaluative process can include:

- Making programmatic improvements in a targeted and strategic way to benefit the region
- Making important information more accessible and digestible by showing trends allowing the CoC to identify gap areas and redirect resources that better serve the client population
- Setting up an integrated approach for the CoC to conduct reviews, and be able to learn, tweak and improve the broader system of care

On an attached spreadsheet, I've created the following information for your review:

**Data Plan Elements:** of data elements the CoC can use to support decision making broken into the following categories (note Column D includes sample row references for quicker reading access):

- Coordinated Entry Effectiveness
- Project level performance separated by key HMIS project types
- Subpopulation analysis
- HMIS initiative – locally developed measures to ensure the HMIS initiative is performing at its peak capability
- Compliance – information to ensure projects are meeting all compliance requirements as reported by grant administrators
- System Level – data points the CoC should do periodic reviews to ensure the local System Performance Measures are showing improvement

**Implement Phases:** I've created tabs that provide ideas to begin discussing implementation capacity and phases



**SPM's Compare:** A variety of tables that show System Performance Measure (SPM) trends since 2020. HUD uses the SPM's to determine how the CoC is performing in seven primary areas. The SPM's are growing in importance in the CoC competitive and State of CA funding determinations.

There are a number of HMIS data quality improvements the United Way staff is currently undertaking which should improve the next SPM submission in 2025, but for now the CoC can get an idea of what's been submitted to HUD so far.

Below the SPM's data, we've compiled data from your local compliance report (Annual Performance Report – APR) to serve as a baseline to assist with the upcoming CoC NOFO response, but also for the CoC to compare to at a later time once the new HMIS Lead completes data quality reviews.

**Glossary:** This tab that lists very basic HMIS definitions for those who are not HMIS experts in order to better understand the *Data Plan Elements* tab.

**Level Up Examples:** The final tab show an example of basic stats copied out of the Alameda County Centering Racial Equity in Homeless System Design strategic document to show how that CoC calculated the number of beds that would be needed to reduce regional homelessness. This is a sample only, but can be used to see relative percentages of overall beds by project type to get ideas about what NorCal can seek for local funding. I've added a link on that tab to review the Alameda resource.

**Overall:** The NorCal Continuum should take consider the Data Plan Proforma draft as a starting point for implementing performance targets that can be considered achievable considering the local resources. From there you can create additional ideas for measurable targets to improve on how the CoC has performed historically.

It should also be noted that the State of CA HCD office is getting ready to publish updated performance measure expectations. NorCal should access the revised information to update any evaluation plans going forward.

No formal implementation plan (or process) is being recommended within these documents, however there are resources from HUD that serve as guidance for developing a performance evaluation process within the CoC. You can use the spreadsheet accompanying this memo plus a sample of other resources forwarded to the CoC Coordinator to form an ongoing evaluation process.

Outcome Category	Other Category	Reference (TBD)	Performance Outcome	Performance Objective	Baseline - 2021 CA ESG-CV Outcomes	Baseline - Sept 30, 2023 NorCal HIMS	Baseline - NAEH or Other	Zoomed In	Policy Driver	Reporting Source	Visual Format (TBD - example only)	Review By & Frequency
CES	Coordinated Entry	CES-01	Total Persons Assessed with VISPD	Are Assessments increasing or decreasing and why	n/a		n/a	Disaggregated by CoC County	CES Project Evaluator	Custom CES Lead - data pull from Service Point	Tabular by Month and total for quarter (example for HIMS Lead to determine)	CES Committee - Quarterly CoC Governance - 2x annual
		CES-02	Total CES Referred to Agencies	Number referred to projects by project	n/a		n/a	Disaggregated by Race/Ethnicity				
		CES-03	Total CES Referrals Accepted	Number referred that were accepted by both the project and client	n/a	Unknown	n/a	Disaggregated by Household Type				
		CES-04	Total CES Placement to PH Destinations	Specific number placed into PH destinations	n/a		n/a					
		CES-05	Total Partners attending CES Case Conferencing	Count of regional partners participating in Case Conferencing	n/a		n/a	By participating County				
Program Level	Project Level	SO-01	Street Outreach Exits to Positive Destinations	Determine how many persons being found through Street Outreach efforts are new to the HIMS and therefore may be newly homeless or new to the area	14%	SO APR	n/a		CA-SPM	Compliance - APR Q23c	CoC Governance - 2x annual	
		SO-02	Total Homeless Persons located on Street outreach - new CLID's each quarter from various projects	All counties have or develop Street Outreach efforts to ensure the entire region is being covered	n/a	n/a	n/a		Local Info	Custom - SAP Business Intelligence		
		SO-03	Street Outreach Coverage		n/a	n/a	n/a		CoC application	Custom Data - Contract Administrator		
		RRH-01	Total Enrollments into Rapid Rehousing (all services)	Are persons who are deemed literally homeless being moved into Permanent Housing	n/a	RRH Projects APR (Grouped)	n/a		CA-SPM	Compliance - APR Q5a		
		RRH-02	All RRH Exits to a positive destination	Once households are permanently housed, are they retaining that housing at project exit?	26%		n/a		CA-SPM/HUD SPM	Compliance - APR Q23 (Perm Situations)		
		RRH-03	Total Enrollments housed in RRH with a Housing Move-In Date	How many households enrolled in RRH actually were moved into housing vs. how many were provided other services and did NOT move into housing	39%		n/a		CA-SPM/HUD SPM	Compliance - APR Q8a		
		RRH-04	Move In Date - Timeliness	Of those who had a move-in date, how long did it take from program enrollment start? HIMS should be updated within HIMS policy expectations			n/a	Break by Agency/Project and CoC County	CA-SPM/HUD SPM	Compliance - APR Q22f Compliance - APR Q23 (Categories by All Destinations)		
		RRH-05	RRH Exits	Exit to Permanent Housing Destinations		ES Projects APR (Grouped)	80%		CA-SPM/HUD SPM	Compliance - APR Q22f Compliance - APR Q23 (Categories by All Destinations)		
		RRH-06	RRH Length of Participation	How long were households served, is it less than the 24 month max?			n/a		CA-SPM/HUD SPM	Compliance - APR Q22d		
		RRH-07	RRH Increased Income for Project Stayers and/or Leavers	At project end and at the annual update periods, have households shown enough income increase so they're able to sustain being permanently housed at project exit			n/a		CA-SPM/HUD SPM	Compliance - APR Q17 Start and Exit		
		PREV-01	All Prevention households entering homeless system after HP financial assistance	Did Households who were provided Prevention assistance (including financial) remain out of the homeless system of care or did they eventually move into literal homelessness?	1%		n/a		CA-SPM	Custom Field - Contract Administrator		
		ES-01	All ES Exits to a positive destination	Are Shelter clients exiting to permanent housing destinations or going back to literal homelessness?	13%	ES, TH, RRH, PSH (APR Review) current baseline from CoC HIC chart	n/a		CA-SPM	Compliance - APR Q23c		
		ES-02	ES Length of Program Stay	How long are shelter clients staying in the project?	E/E Ave Days = 65 E/E Median Days = 20 NNN Ave Days = 92		n/a		CA-SPM/HUD APR	Compliance - APR Q22d		
		OV-01	Project Exits by Destination Category	Look at grouped aprs and get baseline			n/a	Project Type - Exit Destinations	HUD & State CA	Compliance - APRs Grouped by Project Type		
		OV-02	Expand PSH programming in other counties	Does NorCal have a suitable amount of PH project beds in the CoC?			n/a	Break by Agency/Project and CoC County	Local Info	Custom - Contract Administrator		
		OV-10	Bed Utilization	Are projects that offer bed stays being well utilized or are they under or over? Projects that are under should have other performance factors evaluated, projects that exceed 100% should have their HIMS data collection processes examined. Note that reporting HIC RRH beds are done differently than shelter beds and always report at 100%	85%-100%	HIC 2022-2023 Compare by Project Types	n/a	Project Level - with beds only	HUD Policy informing legitimacy of required uploads and HDIS	Annual HIC upload Note this should be reviewed semi-annual for changes		
Subpop An	Subpop	SP-01	Veterans			455		Percent Veterans, Chronic, Youth and Mature Homeless of all Client records in total and who obtained PH placements	HUD, VA & State CA	Compliance - APR 5a	CoC Governance - 2x annual	
	Subpop	SP-02	Chronic Homeless	Client Profile numbers compared to project enrollments/exit and destinations		1171			HUD, VA & State CA	Compliance - APR 5a		
	Subpop	SP-03	Youth with Age Breaks			1251	LSA Data		HUD, FYSB & State CA	Compliance - APR 11		
	Subpop	SP-04	Mature Homeless 55+			1306			HUD & State CA	Compliance - APR 11		
HIMS Initiative	Data Entry Engagement	HIMS-01	HIMS Users Logged in	Users logging in every month to maintain HIMS data	n/a	n/a		Cut by Agency			HIMS Committee	
		HIMS-02	Annual Assessment Missing	For TH and PH projects Annual Assessments are needed to determine improvements in income generation and health conditions	n/a	n/a		Project Specific				
		HIMS-03	Data entry timeliness	Three days or less for all Client Profiles AND Enrollment data	n/a	n/a	HIMS Lead	Agency Overall Project Specific	HUD Policy informing legitimacy of required uploads and State of CA HDIS	Custom - HIMS Admin using agency/project stats		
		HIMS-04	Data quality - missing or DNK	5% or less for most projects, lower for PH projects	n/a	n/a		Project Specific				
	HUD Compliance	HIMS-05	Comments back from federal report submissions	Including Longitudinal Systems Analysis, System Performance Measures, Housing Inventory Charts and Point in Time Count submissions	n/a	n/a		Project Specific			CoC Governance - 2x annual	
CoC Engage	External Tracking	EN-01	Lived Experience	Number of recommendations acted on by CoC Governance	n/a	n/a	CoC Lead	Engagement with the CoC and programming recommendations acted on; use HUD table as a guide	HUD/State Policy	Custom - LEAP Report	CoC Governance - 1x Annual	
	External Tracking	EN-02	Stakeholder Roles Represented	Roles more broadly represented per the HUD CoC Application table	n/a	n/a			HUD Policy	Custom - CoC Lead		
Compliance	Agency Level	CM-01	Contract Spenddown	75% expended by Q3 end	n/a	n/a	All State and CoC funded projects	Project by project	Contract Compliance	Custom - Contract Administrator	CoC Evaluation - 1x Annual	
	Agency Level	CM-02	Timely Contract Reporting	Percent of reports on time per requirement	n/a	n/a		Compliance reports should be 100% submitted on time and fully completed	Contract Compliance	Custom - Contract Administrator		
System Level	All HIMS clients decertifying the area	SV-01	Total Persons leaving NorCal CoC if known	Inflows/Outflows	n/a	n/a	n/a	Clients moving OR passing away	Local Information	Custom - ServicePoint Rpt	CoC Governance - 2x annual	
	All NorCal Counties	CA-SPM	Newly homeless	Persons entering the homeless system with no prior in the two-year period with date created	n/a	n/a	n/a	NEW CLID's created in profile	CA-SPM	Custom - ServicePoint Rpt		
	All Projects	Local	Total Persons able to resolve homelessness through problem solving		n/a	n/a	n/a	Project Type		Custom - ServicePoint Rpt		
	Project and System	EQ-01	Population Groups - Race/Equity	Client profile elements as compared to census data	n/a	n/a	n/a	Project Level: Enrollments by Race and to which Destination	HUD & State CA	Compliance - APR Grouped and Stella P		
	System Level	Local	Total Homeless Individuals enrolled HIMS	Are new individuals entering the System of Care and if so through which channel? For instance are more folks being located via Street Outreach or are they appearing directly at shelters?	n/a		n/a	Project type by date range		Custom - ServicePoint Rpt		
	System Level	CA-SPM	Household Composition	Are Family or Youth Households increasing or staying consistent?	n/a	See SPM's Compare tab	n/a	Projects by all Household types	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Gender Breakdown		n/a		n/a	Project Types by Gender	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Race/Ethnicity Breakdown Project Entry		n/a		n/a	Projects by Race/Ethnicity	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Race/Ethnicity Breakdown Project Exit		n/a		n/a	Exits to which projects by Race	CA-SPM	Compliance - APR		
	Project Level and C	CA-SPM	Project Exits by Subpopulation breakdowns	Are families, youth, mature persons increasing? Are the number of persons with disabilities increasing or going down?	n/a		n/a	Exit Destination by Subtypes	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Reduction average length of stay in Emergency Shelter		65 Average Days		n/a	n/a	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Reduction median length of stay in Emergency Shelter	Are persons being moved through the shelter system into Permanent Destinations and are these numbers improving?	20 Median Days	ES APR Grouped	n/a	n/a	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Average NNN Days		92 Average Days		n/a	n/a	CA-SPM	Compliance - APR		
	System Level	CA-SPM	Median NNN Days		75 Median Days		n/a	n/a	CA-SPM	Compliance - APR		

**NorCal Continuum of Care**  
Draft Data & Reporting Plan - 07.15.24  
Recommended for discussion only

Phase Timeline	Category	CoC Approved & Notes	Reference (TBD)	Performance Objective	Review By Frequency
Phase I (July - September)	HMIS Initiative		HMIS-01	HMIS Users Logged in	HMIS Committee - Monthly
	Coordinated Entry		HMIS-02	Data entry timeliness	
			HMIS-03	Data quality - missing or DNK	
			CES-01	Total Persons Assessed	CES Committee - Quarterly CoC Governance - 2x annual
			CES-02	Total CES Referred to Agencies	
	CES-03		Total CES Referrals Accepted		
	Contract Compliance		CES-04	Total Partners attending CES Case Conferencing Sessions	CoC Governance - 75% of contract year
CM-01		Contract Spendown			
Phase II (January - March)	Programming		CM-02	Timely Contract Reporting	Governance - 2x Annual
			SO-01	Street Outreach Exits to Postive Destinations	
			SO-02	Total Homeless Persons located on Street outreach - new CLID's coming from all project types Street Outreach	
			SO-03	Street Outreach Coverage	
			SO-04	Successful Project Placements from Street Outreach	
			RRH-01	Total Enrollments into Rapid ReHousing (all services)	
			RRH-03	All RRH Exits to a postive destination	
			RRH-02	Total Enrollments housed in RRH with a Housing Move-In Date	
			RRH-04	Move In Date - Timeliness	
			RRH-05	RRH Exits	
			RRH-06	RRH Length of Participation	
			RRH-07	RRH Increased Income for Project Stayers and or Leavers	
			PREV-01	All Prevention entering homeless system after HP financial assistar	
			ES-01	All ES Exits to a postive destination	
			ES-02	ES Length of Program Stay	
			OV-01	Project Exits by Destination Category	
			OV-02	Expand PSH programming in other counties	
OV-10	Bed Utilization				
Phase III (June - September)	Subpop Analysis		SP-01	Veterans	Governance - 2x Annual
	CoC Engagement		SP-04	Chronic Homeless	
			SP-02	Youth with Age Breaks	
			SP-03	Mature Homeless 55+	
		EN-01	Lived Experience	Governance - 2x Annual	
	EN-02	Stakeholder Roles Represented			

Red font indicates performing notably worse

Measure 1 - Length of Time Persons Homeless		2020	2021	2022	2023
Metric - in ES or SH	Average LOS	81	184	130	126
Similar Sized CoC's (ES, SH)		65	58	51	56
Metric - in ES or SH	Median LOS	63	154	65	72
Similar Sized CoC's (ES, SH)		30	28	28	29
Metric - in ES, SH TH	Average LOS	146	221	208	172
Similar Sized CoC's ES, SH TH		97	84	68	73
Metric - in ES, SH TH	Median LOS	97	168	100	94
Similar Sized CoC's ES, SH TH		40	32	33	34

Measure 2 - Returns to Homelessness		Return to Homelessness			
6 mos. Returns		2%	1%	8%	8%
Similar Sized CoC's		8%	8%	7%	7%
12 mos. Returns		3%	5%	10%	6%
Similar Sized CoC's		12%	11%	10%	11%
24 mos. Returns		11%	8%	16%	9%
Similar Sized CoC's		16%	15%	15%	16%

Measure 3 - Is Homeless Rare?		Homelessness Rate			
Reduction in number who experience homelessness		311%	20%	-3%	53%
Similar Sized CoC's		15%	16%	43%	1%
PIT Change from Prior Years		13%	-48%	132%	37%
Similar Sized CoC's		-3%	-33%	69%	9%

Measure 4 - Income Growth		Income Growth			
Percent Stayers Increasing		0%	0%	0%	10%
Similar Sized CoC's		32%	33%	30%	31%
Percent Leavers Increasing		0%	0%	0%	11%
Similar Sized CoC's		37%	35%	36%	39%

Measure 5 - Persons Experiencing for the First Time		First Time Homeless			
Percent Change in 1st Time Homeless	ES, SH TH only	381%	-22%	1%	67%
Similar Sized CoC's		21%	28%	55%	2%
Percent Change in 1st Time Homeless	ES, TH and PH	101%	-20%	40%	13%
Similar Sized CoC's		18%	24%	44%	2%

#### Measure 7 - Successful Exits

Percent Successful Street Outreach Placement	SO only	31%	95%	104%	119%
Similar Sized CoC's		99%	105%	82%	70%
Percent Successful from ES, TH and RRH	ES, TH & RRH	50%	47%	48%	45%
Similar Sized CoC's		47%	41%	33%	30%
Percent Successful or Retention from PSH	PSH Only	100%	98%	98%	96%
		95%	95%	94%	94%

Compare to HIC for CA-516

Level Up Calculator Examples

Alameda Project Type Compare:	Single Adults page 33	Percent of Total	With Minor Children page 38	Percent of Total
Homeless Prevention	368	2.5%	22	2.5%
Crisis Response (ES, TH)	1890	13.0%	159	18.3%
Transitional Housing for Youth	295	2.0%	108	12.5%
Rapid ReHousing	3166	21.7%	72	8.3%
Permanent Supportive Housing	2357	16.2%	217	25.0%
PSH for Seniors	1273	8.7%	0	0.0%
Dedicated Affordable Housing	3565	24.5%	0	0.0%
Shallow Subsidy	1655	11.4%	289	33.3%
<b>Totals</b>	<b>14569</b>	<b>100.0%</b>	<b>867</b>	<b>100.0%</b>

renters, Dedicated Affordable Housing, and Shallow Subsidies.

Scenario 1 Entire CoC 5-Year Inventory Needs, Households with Only Adults					
	Year 1 (2021)	Year 2 (2022)	Year 3 (2023)	Year 4 (2024)	Year 5 (2025)
Homeless Prevention / Rapid Resolution	194	260	318	368	373
Crisis Response (ES, TH, SH)	997	1,335	1,633	1,890	1,915
Transitional Housing for Youth	155	208	255	295	298
Rapid Re-Housing (RRH)	1,672	2,237	2,736	3,166	3,208
Permanent Supportive Housing (PSH)	1,244	1,665	2,037	2,357	2,388
PSH for Seniors	777	1,041	1,273	1,473	1,492
Dedicated Affordable Housing	2,176	2,914	3,565	4,124	4,178
Shallow Subsidy	1,010	1,353	1,655	1,915	1,939

Figure 17: Scenario 1 Entire CoC 5-Year Inventory Needs: Households with Only Adults

Level Up Calculator: Households with Minor Children						
What type and amount of investment is needed to maximize existing resources and balance the system inventory?						
	Ideal Ratio to Crisis Response	2020 Inventory (available units)	Ideal # Units	Surge units for longstayers	Total additional units (level up + longstayers)	Level up cost
Homeless Prevention/Rapid Resolution	14%	3	22		19	\$336,273
Crisis Response (ES and TH)	100%	159	159		0	\$0
Rapid Re-Housing	68%	102	108		6	\$142,602
Permanent Supportive Housing	45%	61	72	246	258	\$7,846,718
Dedicated Affordable Housing	136%	0	217	0	217	\$5,609,086
Shallow Subsidy	182%	0	289	0	289	\$4,423,091
<b>Total</b>		<b>325</b>	<b>867</b>	<b>246</b>	<b>789</b>	<b>\$18,357,770</b>
		Total HH served	650	723	246	605



Kristen Schreder, Chair  
Executive Board  
NorCal Continuum of Care

RE: Designation of a Continuum of Care (CoC) Executive Board Member

Dear Ms. Schreder,

Previously, the Siskiyou County Advisory Board designated Sarah Collard as their representative on the NorCal CoC 516 Executive Board. Due to Dr. Collard's resignation, we are pleased to nominate Maddelyn Bryan as the new Executive Board Member.

Ms. Bryan has been an active participant of the NorCal CoC Siskiyou County Advisory Board since 2020 and currently serves on both the HMIS and PIT Committees. During a meeting on July 17, 2024, the Siskiyou County Advisory Board elected Ms. Bryan to fill the Executive Board Membership position.

As the Housing Coordinator for Siskiyou County Health and Human Services Agency (SCHHSA), Ms. Bryan is knowledgeable about the housing needs of the NorCal CoC and has a comprehensive understanding of the services available to persons experiencing, or at risk of, homelessness. She has over three years of experience coordinating housing projects funded through myriad state and federal grant programs.

Please accept this letter as a formal request to assign Ms. Bryan as Siskiyou County's representative on the Executive Board, effective July 18, 2024. You may contact me at (530) 598-9663 or email me at [dkegg@ci.yreka.ca.us](mailto:dkegg@ci.yreka.ca.us) with any questions. Thank you for your time and consideration.

Respectfully,

Duane Kegg, Chair  
Siskiyou County Advisory Board  
NorCal Continuum of Care