



March 19, 2026

Executive Board Member Meeting Agenda

1:00 pm to 3:00 pm

112 East 2nd Street, Housing Program Office

Alturas, CA 96101

NorCal CoC Executive Board Meeting

March 19, 2026

1:00pm - 3:00pm

<https://us02web.zoom.us/j/87698317560?pwd=k457GFRJUDlniwnkyLWWmequ17BW6M.1>

Meeting ID: 876 9831 7560

Passcode: 541563

**Plumas County
PCIRC
591 Main Street
Quincy, CA 95971**

**Siskiyou County Behavioral Health
2060 Campus Dr.
Yreka, CA 96097**

**Del Norte County Health and Human Services
455 K Street
Crescent City, CA 95531**

**Lassen County Health and Social Services
1445 Paul Bunyan, Suite B
Susanville, CA 96130**

**Shasta County
1205 Placer St.
Redding, CA 96001**

**Sierra County Behavioral Health
706 Mill Street
Loyalton, CA 9611**

Executive Board Members
Cathy Rahmeyer,
County of Plumas, Chair

Maddelyn Bryan,
County of Siskiyou,
Vice Chair

Michael Coats,
County of Del Norte

Grace Poor,
County of Lassen

Tom Sandage,
County of Modoc

Tim Danielson,
County of Shasta

Sheryll Prinz-McMillan,
County of Sierra

To Address the Board: Members of the public may address the Board on any agenda item. Pursuant to the Brown Act (Govt. Code section 54950, et seq.) Board action or discussion cannot be taken on non-agenda matters but the board may briefly respond to statements or questions. You may submit your public comment via email to cmadison@teachinc.org that will be read into the record.

1. Call to Order/Quorum Established/Introductions -

2. Public Comments (limited to 3 mins. per comment)

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

3. Action Items

I. Action Item – Review and Approve Meeting minutes

Attachment A February 19, 2026 Executive Board Meeting Minutes

4. Discussion

I. Compliance with HHAP 6 Application Requirement to Address Encampments and Adoption of Encampment Policies

The NorCal CoC HHAP 6 Application was filed August 28, 2025. NorCal CoC counties each identified known encampments and included specific plans to address the encampments

Siskiyou County filed a policy that is only missing one component

Lassen County provide a partially compliant policy.

Del Norte, Modoc, Plumas, Shasta and Sierra indicated “Formal Encampment Policy – Nonexistent” Answers provided to the following three Application criteria

1. Describe existing efforts to address encampments: Modoc, Plumas and Sierra stated they do not have any encampments, Del Norte, Lassen, Shasta and Siskiyou described efforts to address encampments.
2. Does the Eligible Applicant actively commit to adopting a policy that complies with Cal ICH Guidance: each county answered “yes”
3. Provide a specific timeline for future adoption of formal policies that comply with Cal ICH Guidance: Del Norte identified May 2027 Modoc, Plumas, Shasta and Sierra identified May 2028

HCD requested a March 9, 2026 HCD zoom conference to discuss a path forward for the NorCal CoC to comply with HHAP 6 Encampment Policy adoption. On March 9, HCD indicated that the timeline identified in the HHAP 6 Application did not meet the HCD timeline criteria and HCD requested that the timeline for adopting a formal Encampment Policy occur in the next 4-6 months. HCD provided the HHAP 6 Application FAQ Question #14 and response that includes the Cal ICH Guidance: Addressing Encampments. Additionally the FAQ includes seven required components. HCD indicated that the requested Cal ICH compliant policy does not require Board of Supervisor approval.

Compliance with HHAP 6 Application Encampment Policy Requirements: Exhibit B

1. HHAP Application Section 3.a.5. Policies for Addressing Encampments
2. February 27, 2026 - HCD Email included instructions for compliance with HHAP 6 Application Sec. 3.a.5. Encampment Policies
3. March 9, 2026 - HCD Zoom Meeting Summary

Draft Encampment Policy. Exhibit C

Shasta County Health and Human Services Agency has shared the attached Draft Encampment Policy.

1. Please review the draft policy and determine for each County what is needed to prepare and adopt an Encampment Policy.
2. Discussion to include a proposed timeline and next steps needed to adopt an Encampment Policy for each County.
3. T.E.A.C.H., Inc. will work with the NorCal CoC to assist with coordination of the approval of Encampment Policies to be filed with HCD in compliance with HHAP 6 Application requirements.



II. HMIS Data Status (Pathways MISI and T.E.A.C.H., Inc.)

- b. LSA and CA SPM's
- c. Coordinated Entry Training
- d. HMIS End Users and training schedule
- e. HMIS Agency Participation Agreements were distributed beginning the week of December 8 by Jamie Northrup at T.E.A.C.H., Inc. to be signed by Agency Executive Directors and returned to T.E.A.C.H., Inc.

5. Reports

I. 2026 HIC/PIT Planning and Administration - T.E.A.C.H., Inc.

A. County PIT & HIC Lead Responsibilities.

HIC and PIT estimated due to be filed April 2026.

Update on status of HIC list and PIT Survey information.

B. Begin Debrief to plan for 2027 PIT

Begin preparation of timeline to plan for 2027 PIT.

II. Revised Governance Charter – T.E.A.C.H., Inc. – Update

Proposed Governance Charter Revisions to be presented to Executive Board possibly by April 16, 2026

III. Funding Status: T.E.A.C.H., Inc. – Update

- a. HHAP 3 - T.E.A.C.H., Inc. received HHAP 3 funds and subrecipient agreements were sent to agencies and counties the week of November 24, 2025.
- b. HHAP 4 – T.E.A.C.H., Inc. received the remainder disbursement from HCD. T.E.A.C.H., Inc. is drafting updated funding agreements.
- c. HHAP 5 - initial half of funds have not been transferred from the City of Redding to T.E.A.C.H., Inc. to allow distribution of funds to the CoC, Modoc, Plumas and Sierra Counties. Awaiting the amended contract from HCD. T.E.A.C.H., Inc. is drafting updated funding agreements.
- d. HHAP 6 – \$5.8 M application requires NorCal CoC to adopt Encampment Policies.
- e. HUD 2025 NOFO – No additional information as of March 16, 2026

IV. Data/Performance Work Group – Next scheduled meeting March 26, 2026 1:00 to 2:00

Serves as a learning opportunity for NorCal homeless programs to improve service delivery through a data-informed approach

Data Performance Work Group

March 26, 2026

1:00pm - 2:00pm

<https://us02web.zoom.us/j/86112504456?pwd=Y2bJ5r0pb1f4fRasYxJMrlIA0a00a4.1>

Meeting ID: 861 1250 4456

Passcode: 011922

NorCal CoC Members and County Updates

- V. 2026-27 Budget Development – T.E.A.C.H., Inc. – Update** Continue to research and confirm proposed 2026-27 expenditures and available funding. Updating proposed expenditures for 2026/27 for Administration and HMIS for presentation to a future Executive Board Meeting.



VI. Development of Youth Action Board - T.E.A.C.H., Inc. - Update

The NorCal CoC has the opportunity to receive Technical Assistance to support partnering with youth with lived experience of homelessness and the development of a Youth Action Board (YAB). We had our first meeting on February 11, 2026 and our second meeting was February 24, 2026 with Jenna Espinosa and Manuela Molina Pineda with Technical Assistance Collaborative (TAC). Representatives from Shasta, Modoc, Lassen and Siskiyou joined the meeting. Outreach will be made by TAC engage with the other three counties.

TAC is offering to provide youth-specific technical assistance and support to the NorCal CoC through a contract TAC currently has with HCD to support HHAP grantees with their Youth Set Aside spending and other youth homeless system activities.

Development of a YAB and implementation of a coordinated community approach to preventing and ending youth homelessness will enable the NorCal CoC to apply for future HUD Youth Homelessness Demonstration Program funding.

The next meeting will be scheduled during the week of March 16 or 23. Please email Kristen Schreder if you would like to be included in future meetings.

VII. NorCal CoC Members and County Updates

VIII. Items for next meeting.

IX. Adjournment

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 U.S.C. Sec. 12132), and the federal rules and regulations adopted in implementation thereof. You may contact the T.E.A.C.H., Inc. at (530)233-3111 for disability-related modifications or accommodations, including auxiliary aids or services, in order to participate in the public meeting.

**Next Scheduled Executive Board & All Member Meeting
April 16, 2026 1pm – 3pm**



February 19, 2026

DRAFT Executive Board Member Meeting Minutes

(Approved:)

1:00 pm to 3:00 pm

**112 East 2nd Street, Housing Program Office
Alturas, CA 96101**

NorCal CoC Executive Board Meeting

February 19, 2026

1:00pm - 3:00pm

<https://us02web.zoom.us/j/87698317560?pwd=k457GFRJUDlniwnkyLWWmequ17BW6M.1>

Meeting ID: 876 9831 7560

Passcode: 541563

Teleconference Locations:

**Plumas County
PCIRC
591 Main Street
Quincy, CA 95971**

**Siskiyou County Behavioral Health 2060 Campus
Dr.
Yreka, CA 96097**

**Del Norte County Health and Human Services 455
K Street
Crescent City, CA 95531**

**Lassen County Health and Social Services 1445 Paul
Bunyan, Suite B
Susanville, CA 96130**

**Shasta County
3300 Churn Creek
Redding, CA 96002**

**Sierra County Behavioral Health
706 Mill Street
Loyalton, CA 9611**

Executive Board Members

Cathy Rahmeyer,
County of Plumas, Chair

Maddelyn Bryan,
County of Siskiyou,
Vice Chair

Michael Coats,
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Grace Poor,
County of Lassen

Tom Sandage,
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Sheryll Prinz-McMillan,
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1. Call to Order/Quorum Established/Introductions - 1:04. Roll call, quorum established. Members present:



Michael Coats, Grace Poor, Tom Sandage, Tim Danielson, and Sarah Collard as alternate for Siskiyou County.
Attendees: Teddie Pierce, Kristen Schreder, Jamie Northrup, Jeri Robertson, Carol Madison, Tina Norman, Denise Patterson, Sarah Prieto, Dawn Steffey, Kim Decker, and Shiann Hogan.

2. Public Comments (limited to 3 mins. per comment) - Dawn Steffey requested a copy of the MOU between the NorCal CoC and T.E.A.C.H., Inc. Kristen confirmed she would send it to her via email.

Members of the public will have the opportunity to address the Board on any issue within the jurisdiction of the Board. Speakers will be limited to three minutes.

3. Action Items

I. Action Item – Review and Approve Meeting minutes

Attachment A January 15, 2026 Executive Board Meeting Minutes

Attachment B February 2, 2026 Executive Board Special Meeting Minutes

Motion to approve January 15, 2026 minutes by Grace Poor. Second by Michael Coats. Three in favor. Two abstentions. None opposed. Motion passed.

Motion to approve February 2, 2026 minutes by Michael Coats. Second by Grace Poor. Three in favor. Two abstentions. None opposed. Motion passed.

II. HHAP 4 Technical Assistance Response

HHAP 4 - initial half was distributed to agencies and counties. Currently NorCal CoC is not eligible to receive the second half of HHAP 4 in the amount of \$2.3 as the NorCal CoC currently demonstrates progress in one of seven CA System Performance Measures when the requirement is to demonstrate progress on two of seven CA SPM. In lieu of meeting additional SPM HCD requires Technical Assistance.

On February 13, 2026 the response to the HCD HHAP 4 Technical Assistance Notice was submitted to HCD.

Teddie Pierce will review the CA SPM information, data reporting and requested corrective actions See attached HCD HHAP 4 Technical Assistance Notice and the attached response that was filed **Exhibit C HCD HHAP 4 Technical Assistance Notice**

Exhibit D NorCal CoC Response to the Technical Assistance Notice, and Corrective Actions

Kristen updated the group on the status of HHAP-4 funds and the NorCal CoC's response to the technical assistance offered by HCD. Carol Madison updated the group that prior to this meeting she received notice from HCD that the remainder HHAP-4 disbursement was confirmed for release. The funds should be released in the next fourteen to forty-five days.

III. HMIS Data Status

- a. LSA and CA SPM's
- b. Coordinated Entry Training
- c. HMIS End Users and training schedule



- d. HMIS Vendor Cleaning
- e. HMIS Agency Participation Agreements were distributed beginning the week of December 8 by Jamie Northrup at T.E.A.C.H., Inc. to be signed by Agency Executive Directors and returned to T.E.A.C.H., Inc.

Teddie presented a PowerPoint on data compliance, highlighting two main areas that needed improvement against the HHAP-4 baseline. She also discussed upcoming HUD NOFO preparations, advising participants to start planning their program plans and emphasizing the need for recovery models and strong case management. Jamie provided a link to the NOFO document for further reference.

Teddie discussed two main issues with HHAP-4 funding: only meeting one of the expected two measures and concerns with HMIS data. She highlighted that 10 projects were not set up correctly, and 20 projects had low enrollment, raising concerns for the state. Teddie emphasized the importance of timely data entry and mentioned a data reporting committee meeting next week to address these issues. She also explained the upcoming federal and state data uploads and the need for continued cleanup and accurate reporting.

The meeting focused on discussing various measures related to homelessness data and outcomes. Teddie explained the differences between measures, including the gap between methodology improvements and HMIS data entry. They discussed the importance of entering data within 5 business days and the challenges with measuring returns to homelessness. Tim asked about potential gaps due to participating agencies, which Teddie acknowledged as a possibility. The group also covered street outreach exits and the need for proper documentation when exiting clients to rapid rehousing. Grace noted that the data and reporting work groups had raised questions about whether outcomes were being met or if the issue was with the data itself.

The meeting focused on data performance and reporting, with Teddie providing an overview of HHAP-4 and upcoming workgroup sessions. Teddie explained that the workgroup will review annual performance reports and demonstrate the LSA process, which involves identifying and fixing errors in data entry. The group discussed the slow process of receiving state reports due to manual data entry. Tina inquired about rapid rehousing programs, and Teddie clarified that agencies can participate through a competitive application process. The meeting also covered HMIS data management, including training schedules, user agreements, and system cleanup efforts. Teddie emphasized the importance of signing user agreements and noted that inactivating inactive users would begin if agreements were not received by early March.

4. Reports

I. 2026 HIC/PIT Planning and Administration - T.E.A.C.H., Inc.

A. County PIT & HIC Lead Responsibilities.

1. Assist with providing missing HIC information by February 20
2. Assist with providing missing PIT Survey information by February 20

Kristen discussed the status of the HIC and PIT reports, emphasizing the need for accurate and complete data. She noted that many agencies had not provided the required information, particularly for sheltered surveys conducted through the Counting Us app on the night of the PIT count. Kristen announced that follow-up emails would be sent to agencies still missing information, with county representatives copied to help track down the data. The goal is to create a standalone HIC report with analysis for the first time, highlighting the importance of data accuracy in housing availability and sheltered counts.

B. Begin Debrief to plan for 2027 PIT

Begin preparation of timeline to plan for 2027 PIT.



II. Data Reporting - T.E.A.C.H., Inc. – Update: HIC and PIT will be due estimated to be April 2026, next HDIS download is due February 18, 2026

The team discussed the importance of including transitional housing providers in the HIC process, as HUD is moving towards reverting back to transitional housing. Kristen explained that while some agencies are not currently in HMIS, they are working on getting them back in to ensure accurate reporting. The team is still waiting on a definitive deadline from HUD, but they aim to submit their report to Pathways by April. They plan to circulate a draft report for agency review before submission, with the earliest expected completion of the final report in June. The team also discussed plans to improve the process by having agencies report changes to Pathways on a quarterly basis, potentially eliminating the need for the sheltered PIT survey if all data is accurately maintained in HMIS.

III. Policy Revision/Development – T.E.A.C.H., Inc. – Update

Proposed Governance Charter Revisions to be presented to Executive Board by Spring 2026

The governance charter revision process was outlined, with a goal to have advisory boards approve the updated charter in March.

IV. 2026-27 Budget Development – T.E.A.C.H., Inc. – Update Continue to research and confirm proposed 2026-27 expenditures and available funding. Updating proposed expenditures for 2026/27 for Administration and HMIS for presentation to a future Executive Board Meeting.

A budget for 2026/2027 for operations was discussed, with plans to align fiscal years across projects. Updates on HHAP funding were provided, including the transfer of funds from the City of Redding and pending contracts for HHAP 4 and 5. The Administrative Entity is working to adjust the budget to a fiscal year.

V. HHAP Funding Status: T.E.A.C.H., Inc. – Update

- a. HHAP 3 - T.E.A.C.H., Inc. received HHAP 3 funds and subrecipient agreements were sent to agencies and counties the week of November 24, 2025.
- b. HHAP 5 - initial half of funds have not been transferred from the City of Redding to T.E.A.C.H., Inc. to allow distribution of funds to the CoC, Modoc, Plumas and Sierra Counties. Awaiting the amended contract from HCD.

Redding has been holding idle HHAP-5 funds in an interest bearing account and the CoC will be receiving this funding. It can be spent on any eligible use category.

- c. HHAP 6 – \$5.8 M application submitted August 28, 2025. Third required amendments were filed and the response was received February 5. HCD stated it is reviewing the Encampment Policies.

VI. Data/Performance Work Group – Next scheduled meeting February 26, 2026 1:00 to 2:00

NorCal CoC Data Performance Work Group

February 26, 2026

1:00pm - 2:00pm

<https://us02web.zoom.us/j/86112504456?pwd=Y2bJ5r0pb1f4fRasYxJMrlIA0a00a4.1>

Meeting ID: 861 1250 4456

Passcode: 011922



Teddie described what the Data/Performance work group will be focusing on, including how to read and understand the annual performance report and what contributes to system performance measures. Teddie encouraged everyone to attend.

VII. NorCal CoC Members and County Updates

Siskiyou County reported that the programs they've opened over the last year are moving along, with some growing pains. They have a lot of people sheltered but not much else is happening.

Del Norte reported that they have a couple graduates from their permanent supportive housing program moving into their own apartment without case management. Their 60 bed emergency shelter is close to being completed. The community also pulled together an event at the fairgrounds for the PIT. There were 35 vendors, a medical bus on site, laundry services and haircuts available. It was an amazing and successful event according to Michael and he hopes to have a similar event next year.

Lassen did not have any major updates.

Modoc is working towards creating a comprehensive coordinated entry. The delay in CalFresh benefits brought to light a lack of awareness as to the resources and services available in the area. This encouraged the need for regular communication between agencies. Michael from Del Norte shared that their PIT event allowed agencies to connect and resulted in a plan to meet quarterly to discuss resources and update one another on services and resources available.

Tim reported a successful youth event in Shasta. There were also several pop up events that resulted in more engagement from individuals who were experiencing homelessness. There is a housing collaborative that started in Shasta that is case management led. It is solving some of the issues Tom had mentioned seeing in Modoc County including roles and responsibilities being impacted by people coming into and out of different positions. Tim offered to share additional information on the housing collaborative in the future.

Sarah reported that some projects in Shasta are fully funded and received additional funding this year. They are exploring transitional rent and what that would look like in their community. They are in the final stages of developing an MOU so their community can have a homeless MDT meeting. Sarah was willing to share additional information about transitional rent.

VIII. Items for next meeting.

Budget discussion.

Tim suggested adding a discussion on the unmet needs of all of the counties to bring awareness to what the greatest needs are in the NorCal CoC.

IX. Adjournment - 2:20

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**Next Scheduled Executive Board Member Meeting
March 19, 2026 1pm – 3pm**



NorCal Continuum of Care CA-516

Continuum of Care Competition 2025
CoC Executive Board Update February
19, 2026



HHAP-4 Compliance Status affected by HMIS

- Must have met two system outcomes with HHAP-4 funding
- Two primary areas of concern related to HMIS data

Project setup missing required project ID's for ten HHAP projects; now allowing the data to move forward into the data pool (could have been negatively affecting the State measures)

Enrollments for 19 projects that HHAP-1 through HHAP 4 showed less than 20 clients total for HHAP-1, 2, 3 and 4 grants (period Jan 1, 2020 through Sept 30, 2024)



HHAP 4 & 5 Performance Outcomes

Compliance Notice:
HHAP 4 SPM progress

	Funding Baselines			
	HHAP 4	HHAP 5		
CA State Performance Measures Summary				
M1a - # of people experiencing homelessness who are accessing services	No Progress	Progress		
M1b - # of people experiencing unsheltered homelessness according to the unsheltered PIT count	No Progress	No Progress		
Measure 2 - # of people experiencing homelessness who are accessing services for the first time (in the past two years)	No Progress	Progress		
M3 - # of people exiting homelessness into permanent housing	Progress	Progress		
M4 - average length of time (days) that people experienced homelessness while accessing services	No Progress	No Progress		
M5 - % of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing	No Progress	No Progress		
M6 - Number of people with successful placements from Street Outreach Projects including exits to ES, SH, TH, PH	No Progress	No Progress		
	Progress Measures Met		Requirement	In Compliance
	HHAP 4	1	2	No
	HHAP 5	3	3	Yes



SPM's Improvement – Measures 1a & 1b

Measure 1a – people accessing services increased by 17% (longer than 2 years)

Measure 1b – PIT increased by 31% for Unsheltered persons

A comparative measure showing M1a increased at a lower rate than 1b which means either that people aren't being served or if they are (being served), not being enrolled in the HMIS. The gap is 14% to the Unsheltered PIT increase

Solution: Note, this is a comparative measure so agencies should ensure all are being entered in the HMIS according to HMIS Policy within five days and with minimal data point errors along with improved PIT coverage



SPM's Improvement – Measure 2

Measure 2 – *people accessing services for the first time increased by 31% (past 2 years)*

Measure 3 – *PIT (both unsheltered and sheltered) decreased by 4.4%*

Another comparative measure, these numbers reflect changes that are out of sync with what one might expect and reliant on all Households being enrolled in HMIS and that PIT coverage are robust across each county

Solution: Ensure the PIT methodology is sound, high agency participation rates, all Surveys accounted for and corrected prior to federal submission, the increase of 31% Shows that more Households were being entered in the HMIS although it could mean that more agencies were receiving grants and mandated to enter data



SPM's Improvement – Measure 4

Measure 4 – Average length of time people access services (that classify them as homeless – LOS increased 26.28% since the HHAP-4 baseline start

Solution: Ensure all households exited on time, according to local policy, significant Exiting done for RRH and Street Outreach to prep for LSA; use newly designed HMIS exit reports to guide



SPM's Improvement – Measure 5

Measure 5 – Returns to homelessness within 6 months of exiting to PH
Increased by 2.6%

Solution: This may be dependent on the Household's Exit Destination; this measure only looks at Households who return from RRH, PSH or OSH; keep in mind Exits in the permanent category are monitored for both in and out of homeless system



SPM's Improvement – Measure 6

Measure 6 – Street Outreach successful exits to ES, Interim or Permanent Housing (both PH categories)

Solution: Exit data cleanup should impact this number with the next reporting period
Remember, CA does Street Outreach exits differently than HUD



SPM's Improvement – Progress on Measure 3

Measure 3 – Exiting to Permanent Housing increased by 40.1%

Solution: Likely due to data cleaning and Housing Move-In Dates being entered
(keep it going!!!)



Recommendation

Approve the submission of an email to COCNOFO@hud.gov indicating a final decision NOT to submit New or Renewal project applications no later than February 3, 2026

Approve the following be included as CA-516 contacts with name, title, phone and Email address:

- Carol Madison, ED T.E.A.C.H – Collaborative Applicant
- Kristen Schreder – CoC Coordinator - Collaborative Applicant
- Teddie Pierce – Program/Policy Lead – Collaborative Applicant
- Cathy Rahmeyer – CA-516 Executive Board Chair

Exh. B

NorCal CoC
Compliance with HHAP 6 Application Requirement to Address Encampments and
Adoption of Encampment Policies
March 12, 2026

A. HHAP Application Section 3.a.5. Questions
Part 1 and 2 - Policies for Addressing Encampments,

Part 1. Identification of Encampments

Guidance: Each Eligible Applicant in the region must identify all encampments within the region, with specific plans to address these encampments.

The NorCal CoC HHAP 6 Application was filed August 28, 2025. NorCal CoC counties each identified known encampments and included specific plans to address the encampments.

Part 2. Confirm Each Eligible Applicant has a formal policy to address Encampments

Each Eligible Applicant must also confirm whether they have a current and formal policy to address encampments that complies with the California Interagency Council on Homelessness (Cal ICH) Guidance on Addressing Encampments.

Guidance: If any Eligible Applicant does not have a current and formal policy to address encampments, they must answer the following three items:

1. Describe existing efforts to address encampments,
2. Will you actively commit to following the Cal ICH Guidance on Addressing Encampments, Yes or No
3. Identify a specific timeline by which they will adopt such a policy.

Siskiyou County filed a policy that is only missing one component

Lassen County provide a partially compliant policy.

Del Norte, Modoc, Plumas, Shasta and Sierra indicated "Formal Encampment Policy – Nonexistent"

Answers provided to the following three criteria

1. *Describe existing efforts to address encampments, Modoc, Plumas and Sierra stated they do not have any encampments, Del Norte and Shasta listed efforts to address encampments*
2. *Does the Eligible Applicant actively commit to adopting a policy that complies with Cal ICH Guidance, each county answered "yes"*
3. *Provide a specific timeline for future adoption of formal policies that comply with Cal ICH Guidance, Del Norte identified May 2027 Modoc, Plumas, Shasta and Sierra identified May 2028.*

B. February 27, 2026 - HCD Email includes instructions for compliance with HHAP 6 Application Sec. 3.a.5. Encampment Policies

1. Siskiyou and Lassen required to provide missing components
 2. Del Norte, Modoc, Plumas, Shasta and Sierra are required to adopt Encampment Policies that includes all the required components to be compliant with the Cal ICH Guidance (see Cal ICH Guidance) and seven listed components presented July 29, 2025 HCD HHAP 6 FAQ and reference by HCD on March 9, 2026
- **Siskiyou County** provided a policy which is only missing one component – inclusion of information on services that are immediately available to persons living in the encampment on the Notice. Consider whether the County can provide supplemental documentation (a notice template, internal standard operating procedures, or staff training materials) to demonstrate this missing component.

- **Lassen County** provided a partially compliant policy that is missing the components outlined below. For each, consider whether the county can provide supplemental documentation (e.g., internal standard operating procedures, staff training materials, notice templates, and/or scope of work language from service or housing provider contracts) that substantiate the county meets all components required in the state guidance. Missing components:
 - Employ person-centered, Housing First, and trauma-informed approaches when addressing the needs of person living in encampments on public property
 - Maintain awareness of interim housing capacity, including congregate and non-congregate shelter (i.e. motel vouchers), that is immediately available to serve persons in the encampment
 - Provide respectful/reasonable treatment of property from the encampment, including collecting, labeling, and storing personal property from the encampment
 - Include the following information in the notice: 1) Date and time of the removal actions, 2) Information on services that are immediately available to persons living in the encampment, and 3) Information on how unattended belongings will be handled the day of the removal action, including what will be stored and how they can be recovered.
 - Maintain awareness of efforts serving the encampment in question and encampments broadly.
 - Make every effort to identify and offer shelter including interim housing or motel vouchers to persons living in an encampment before taking action to remove an encampment. If shelter cannot be secured prior to removal despite these efforts, confirm there are reasonably accessible locations within the jurisdiction where a person may lawfully sleep.
- **Del Norte County, Modoc County, Plumas County, Shasta County, and Sierra County** Encampment Policy adoption timelines demonstrate that adoption of a compliant policy will not occur for another 1-2 years (May of 2027 or 2028). HCD and Cal ICH recognize that unsheltered homelessness can look different in rural communities and are requesting this meeting to discuss and determine a path forward.

C. March 9, 2026 - HCD Zoom Meeting Summary

During the March 9, 2026 HCD zoom conference HCD indicated that the timeline identified in the HHAP 6 Application did not meet the HCD timeline criteria and HCD requested that the timeline for adopting a formal Encampment Policy occur in the next 4-6 months.

HCD provided the HHAP 6 Application FAQ Question #14 and response that includes the Cal ICH Guidance: Addressing Encampments.

Additionally the FAQ includes seven required components.

HCD indicated that the requested Cal ICH compliant policy does not require Board of Supervisor approval.

HHAP 6 FAQs

Q 14: Can HCD provide a sample encampment policy for addressing encampments that includes all the required components to be compliant with the Cal ICH Guidance on Addressing Encampments [bcsb.ca.gov] and satisfies application Section IV.A.3.a?

A: The Cal ICH Guidance on Addressing Encampments was published for local governments to follow in creating and implementing person-centered, Housing First, and trauma-informed policies to address encampments. HCD previously provided the sample policy for addressing encampments based on the Cal ICH Guidance, below, for Eligible Applicants to use in developing their own encampment policies.

On May 12, 2025, the Governor released a Model Encampment Ordinance, and adopting a local

ordinance that is consistent with all core aspects of the Model Encampment Ordinance would be compliant with Cal ICH's guidance, and satisfy the HHAP 6 NOFA requirements. The Model Ordinance is "intended to provide a starting point that jurisdictions may build from and adjust in creating their own policies...[but] is not intended to be comprehensive or to impose a one-size-fits-all approach," so is a valuable tool for Eligible Applicants to use in developing their own encampment policy, but an encampment policy may still be compliant with Cal ICH's guidance if it diverges in some ways from this Model Ordinance. To assist applicants, HCD can review draft policies in coordination with Cal ICH to confirm compliance with their guidance before adoption.

As a reminder, the following are the specific components described in Cal ICH's guidance, and if no formal policy exists by the time of application submittal, regional partners can describe their existing efforts and provide an active commitment to follow the Cal ICH guidance including:

All regional partners within the [X] region, including [list of regional partners] agree before removing an encampment on public property to at minimum:

1. *Employ person-centered, Housing First, and trauma-informed approaches when addressing the needs of person living in encampments on public property.*
2. *Maintain awareness of interim housing capacity, including congregate and non- congregate shelter (i.e. motel vouchers), that is immediately available to serve persons in the encampment in question.*
3. *Provide respectful/reasonable treatment of property from the encampment, including collecting, labeling, and storing personal property from the encampment (unless it is a health or safety hazard).*
4. *Provide notice to encampment residents:*
 - a. *Provide as much advance notice to vacate as possible. For non-urgent situations, a notice to vacate must be posted at least 48 hours before removal.*
 - b. *Include the following information in the notice: 1) Date and time of the removal actions, 2) Information on services that are immediately available to persons living in the encampment, and 3) Information on how unattended belongings will be handled the day of the removal action, including what will be stored and how they can be recovered.*
5. *Maintain awareness of efforts serving the encampment in question and encampments broadly.*
6. *Make every effort to identify and offer shelter including interim housing or motel vouchers to persons living in an encampment before taking action to remove an encampment. If shelter cannot be secured prior to removal despite these efforts, confirm there are reasonably accessible locations within the jurisdiction where a person may lawfully sleep.*
7. *Prioritize health and safety in assessing encampments, and where appropriate address hazards prior to or independent from any removing operation.*

D. Draft Encampment Policy.

We are appreciative for Shasta County Health and Human Services Agency sharing a Draft Encampment Policy (attached).

Please review the draft policy and how you can revise it for your County and share your thoughts and suggestions at the March 19, 2026 Executive Board Meeting scheduled discussion.

T.E.A.C.H., Inc. will work with the NorCal CoC to assist with coordination of the approval of Encampment Policies for each county to be filed with HCD.

ENCAMPMENT ENGAGEMENT POLICY

1. PURPOSE

THE PURPOSE OF THIS POLICY IS TO ESTABLISH A HUMANE, COORDINATED, AND LEGALLY COMPLIANT FRAMEWORK FOR ADDRESSING HOMELESSNESS AND ENCAMPMENTS WITHIN SHASTA COUNTY.

THIS POLICY ENSURES COMPLIANCE WITH:

- CALIFORNIA INTERAGENCY COUNCIL ON HOMELESSNESS (CAL ICH) ENCAMPMENT GUIDANCE
- HOMELESS HOUSING, ASSISTANCE AND PREVENTION (HHAP) ROUND 6 REQUIREMENTS
- HOUSING FIRST PRINCIPLES
- BEST PRACTICES REFLECTED IN _____ COUNTY POLICY # _____ REGARDING INTERACTIONS WITH HOMELESS INDIVIDUALS.

THE PRIMARY GOAL IS TO TRANSITION INDIVIDUALS LIVING IN ENCAMPMENTS INTO SAFE HOUSING WHILE MAINTAINING PUBLIC HEALTH, SAFETY, AND COMMUNITY WELLBEING.

2. GUIDING PRINCIPLES

HOUSING FIRST

ENCAMPMENT RESPONSE EFFORTS PRIORITIZE PLACEMENT INTO PERMANENT OR INTERIM HOUSING WITHOUT PRECONDITIONS, AND TO ASSIST WITH RESOURCE CONNECTION.

EQUAL SERVICE AND NON-DISCRIMINATION

INDIVIDUALS EXPERIENCING HOMELESSNESS SHALL RECEIVE THE SAME LEVEL AND QUALITY OF SERVICE AS ANY OTHER MEMBER OF THE COMMUNITY, REGARDLESS OF HOUSING STATUS.

PROBLEM-SOLVING APPROACH

WHENEVER POSSIBLE, OUR HOUSING AND OUTREACH TEAMS WILL PRIORITIZE LONG-TERM SOLUTIONS SUCH AS HOUSING PLACEMENT, SHELTER REFERRALS, AND SUPPORTIVE SERVICES.

COMMUNITY-ORIENTED ENGAGEMENT

HOUSING AND COMMUNITY OUTREACH TEAMS WILL MAKE CONTACTS WITH INDIVIDUALS EXPERIENCING HOMELESSNESS FOR THE PURPOSES OF ASSISTANCE, WELFARE CHECKS, AND RESOURCE REFERRALS.

TRAUMA-INFORMED CARE

ALL OUTREACH ACTIVITIES SHOULD FOLLOW TRAUMA-INFORMED AND PERSON-CENTERED PRACTICES.

3. ENCAMPMENT IDENTIFICATION AND ASSESSMENT

THE JURISDICTION WILL MAKE A BEST EFFORT TO MAINTAIN A CURRENT INVENTORY OF KNOWN ENCAMPMENTS, INCLUDING:

- LOCATION AND SIZE
- POPULATION ESTIMATES
- HEALTH AND SAFETY RISKS
- SERVICE NEEDS
- ENVIRONMENTAL IMPACTS

ENCAMPMENT DATA WILL BE TRACKED THROUGH:

- GIS MAPPING
- COORDINATED ENTRY RECORDS
- OUTREACH TEAM REPORTS.

HOWEVER, RURAL ENCAMPMENTS MOVE REGULARLY. IN THIS CASE, OUTREACH TEAMS WILL ATTEMPT TO IDENTIFY NEW ENCAMPMENTS AND MONITOR ACCORDINGLY.

4. OUTREACH AND ENGAGEMENT REQUIREMENTS

STAFF AND ANY OUTREACH TEAMS MUST CONDUCT DOCUMENTED ENGAGEMENT EFFORTS, INCLUDING:

- NEEDS ASSESSMENTS
- COORDINATED ENTRY ENROLLMENT
- HOUSING NAVIGATION
- BEHAVIORAL HEALTH REFERRALS
- BENEFITS ENROLLMENT
- SHELTER AND HOUSING PLACEMENT OFFERS

OUTREACH SHOULD BE CONDUCTED BY:

- STREET OUTREACH TEAMS
- BEHAVIORAL HEALTH PROVIDERS
- PEER SUPPORT SPECIALISTS
- LAW ENFORCEMENT COMMUNITY ENGAGEMENT OFFICERS.

Exh C

- FEDERALLY QUALIFIED HEALTH CENTERS (FQHC)

REPEATED ENGAGEMENT ATTEMPTS SHOULD BE MADE PRIOR TO DISPLACEMENT WHEN POSSIBLE.

HOUSING AND COMMUNITY OUTREACH MODEL

A. STAFF CONDUCTING OUTREACH IN ENCAMPMENTS MUST PRIORITIZE SAFETY AND COORDINATION.

- STAFF MUST NOT CONDUCT ENCAMPMENT OUTREACH ALONE.
- PRIOR TO OUTREACH, STAFF SHOULD:
 - UPDATE THEIR CALENDAR WITH THE OUTREACH LOCATION AND TIMEFRAME.
 - MARK THEIR LOCATION ON THE IN/OUT BOARD.
 - DETERMINE WHETHER OUTREACH SUPPLIES ARE APPROPRIATE TO BRING.
 - REVIEW UPDATED RESOURCE INFORMATION TO SHARE WITH RESIDENTS.
 - BE AWARE OF EMERGENCY SHELTER OPTIONS AVAILABLE FOR IMMEDIATE PLACEMENT.
 - STAFF WILL REVIEW SAFETY PROCEDURES AND EXPRESS UNDERSTANDING BEFORE OUTREACH.

B. CONDUCTING OUTREACH

ENCAMPMENT OUTREACH SHOULD BE CONDUCTED RESPECTFULLY AND IN ALIGNMENT WITH SERVICE MODELS.

- STAFF SHOULD RECOGNIZE THEY ARE ENTERING SOMEONE'S LIVING SPACE AND ENGAGE RESPECTFULLY.
- WHEN APPROACHING AN ENCAMPMENT:
 - ASK PERMISSION BEFORE ENTERING OR APPROACHING.
 - GREET RESIDENTS AND ASK IF THEY ARE WILLING TO SPEAK.
 - AVOID MAKING PROMISES REGARDING SERVICES OR HOUSING.
- OUTREACH SHOULD FOLLOW:
 - A HOUSING FIRST APPROACH.
 - A HARM REDUCTION MODEL WHEN OFFERING SERVICES AND SUPPORT.

C. SAFETY IN ENCAMPMENTS

STAFF SAFETY IS THE HIGHEST PRIORITY DURING OUTREACH.

- IF A SITUATION APPEARS UNSAFE OR FEELS UNSAFE, STAFF SHOULD NOT PROCEED AND SHOULD CONSULT A SUPERVISOR.
- STAFF MUST:
 - KEEP THEIR PARTNER WITHIN EYESIGHT AT ALL TIMES.
 - MAINTAIN AWARENESS OF SURROUNDINGS, INCLUDING INDIVIDUALS NOT IMMEDIATELY VISIBLE AND ANY PETS.
 - WATCH FOR SIGNS OF DISCOMFORT OR HOSTILITY, SUCH AS BODY LANGUAGE INDICATING STAFF ARE UNWELCOME.
- STAFF SHOULD NOT BRING PERSONAL BELONGINGS INTO ENCAMPMENTS.

- STAFF MUST FOLLOW THE GUIDANCE OF OUTREACH TEAM LEADS.
-

D. SERVICE APPROACH

OUTREACH SERVICES MUST BE:

- PERSON-CENTERED
- TRAUMA-INFORMED
- VOLUNTARY
- HOUSING-FOCUSED
- LOW-BARRIER

STAFF SHOULD ALSO OFFER RESIDENTS ENTRY INTO THE COORDINATED ENTRY SYSTEM THROUGH THE HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) WHEN APPROPRIATE. ASSESS FOR IMMEDIATE NEEDS.

5. LAW ENFORCEMENT INTERACTION PROTOCOLS

LOCAL LAW ENFORCEMENT AGENCIES MAY PLAY A SUPPORTIVE ROLE IN COORDINATED RESPONSES TO UNSHELTERED ENCAMPMENTS WHEN APPROPRIATE AND CONSISTENT WITH THEIR RESPECTIVE POLICIES, AVAILABLE RESOURCES, AND LEGAL OBLIGATIONS. LAW ENFORCEMENT INVOLVEMENT MAY INCLUDE:

- PARTICIPATION IN INTERAGENCY COORDINATION
- COMMUNICATION WITH OUTREACH TEAMS
- ASSISTANCE IN MAINTAINING PUBLIC SAFETY WHERE CONDITIONS WARRANT

NOTHING IN THIS POLICY IS INTENDED TO ASSIGN PRIMARY RESPONSIBILITY FOR ENCAMPMENT RESPONSE ACTIVITIES TO LAW ENFORCEMENT AGENCIES OR TO REQUIRE ENFORCEMENT ACTION. DECISIONS REGARDING ENGAGEMENT, LEVEL OF PARTICIPATION, AND OPERATIONAL RESPONSE REMAIN WITHIN THE DISCRETION OF THE APPLICABLE LAW ENFORCEMENT AGENCY AND SHALL BE GUIDED BY AGENCY PROTOCOL, APPLICABLE LAW, AND SITUATIONAL CONSIDERATIONS.

WHERE RELEVANT, AGENCIES MAY REFERENCE APPLICABLE INTERNAL GUIDANCE, INCLUDING _____ COUNTY MARSHAL'S OFFICE POLICY _____, AND LOCAL REGULATIONS SUCH AS THE _____ COUNTY CAMPING ORDINANCE, WHEN DETERMINING AN APPROPRIATE RESPONSE.

CATEGORIES COVERED IN SHASTA COUNTY MARSHAL'S OFFICE POLICY 420:

Exh C

- ENCOUNTERS WITH HOMELESS PERSONS — GUIDANCE ON HOW DEPUTIES INTERACT WITH INDIVIDUALS EXPERIENCING HOMELESSNESS.
- HANDLING PERSONAL PROPERTY —GUIDANCE ON HOW TO HANDLE PERSONAL PROPERTY.
- ECOLOGICAL OR ENVIRONMENTAL ISSUES — ENCAMPMENTS THAT DAMAGE NATURAL RESOURCES MAY REQUIRE DOCUMENTATION, INVESTIGATION, AND COORDINATION WITH OTHER AGENCIES

6. HOUSING AND SERVICE PATHWAYS

ENCAMPMENT RESIDENTS WILL BE CONNECTED BY REFERRALS TO HOUSING PLACEMENTS INCLUDING WHEN AVAILABLE:

INTERIM HOUSING

- EMERGENCY SHELTERS
- NAVIGATION CENTERS
- MICRO SHELTERS

PERMANENT HOUSING

- PERMANENT SUPPORTIVE HOUSING
- RAPID REHOUSING
- HOUSING SUBSIDIES
- SHARED HOUSING PROGRAMS.

SERVICE COORDINATION AND ENGAGEMENT

OUTREACH EFFORTS SHOULD EMPHASIZE MEANINGFUL ENGAGEMENT AND COORDINATED CARE.

- ENGAGEMENT SHOULD BE INTENTIONAL AND RELATIONSHIP-BASED.
- SERVICES SHOULD MEET RESIDENTS WHERE THEY ARE, INCLUDING BRINGING PROVIDERS SUCH AS STREET MEDICINE TEAMS DIRECTLY TO ENCAMPMENTS.
- INDIVIDUALS WITH ACUTE OR CHRONIC HEALTH CONDITIONS SHOULD BE PRIORITIZED FOR RAPID HOUSING PLACEMENT.
- COLLABORATE WITH COMMUNITY PARTNERS INCLUDING:
 - HEALTH CARE FOR THE HOMELESS PROGRAMS
 - FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs)
 - CERTIFIED COMMUNITY BEHAVIORAL HEALTH CLINICS (CCBHCs)

7. DATA TRACKING

THE TEAMS WILL TRACK AND REPORT:

- NUMBER OF INDIVIDUALS CONTACTED
- SERVICE REFERRALS
- SHELTER PLACEMENTS
- PERMANENT HOUSING PLACEMENTS
- DEMOGRAPHIC EQUITY DATA.

REPORTING WILL OCCUR THROUGH:

- HMIS
 - HHAP ANNUAL REPORTS
 - REGIONAL HOMELESSNESS ACTION PLANS.
-

8. INTERAGENCY COORDINATION

ENCAMPMENT RESPONSE WILL INVOLVE COLLABORATION AMONG:

- LOCAL GOVERNMENT
 - CONTINUUM OF CARE
 - HOUSING PROVIDERS
 - BEHAVIORAL HEALTH AGENCIES
 - PUBLIC HEALTH
 - LAW ENFORCEMENT
 - NONPROFIT OUTREACH ORGANIZATIONS
 - FEDERALLY QUALIFIED HEALTH CENTERS
-

9. MONITORING AND EVALUATION

PERFORMANCE METRICS WILL INCLUDE:

- REDUCTIONS IN UNSHELTERED HOMELESSNESS (POINT IN TIME COUNT)
 - HOUSING PLACEMENT RATES
 - SUCCESSFUL HOUSING RETENTION
-

10. POLICY REVIEW

THIS POLICY WILL BE REVIEWED ANNUALLY TO ENSURE CONTINUED COMPLIANCE WITH:

- LOCAL OPERATIONAL PRACTICES
- STATE GUIDANCE
- CLIENT NEEDS